

Message from the Corporate Finance Officer

I am pleased to present, on behalf of the Finance Department, the 2008 Annual Report for the District of Maple Ridge in accordance with Section 167 of the British Columbia *Community Charter*. This report includes the Audit Report from BDO Dunwoody, LLP, the Consolidated Financial Statements and supplementary information for the fiscal year ended December 31, 2008.



Our 2007 Annual Report received the Government Finance Officer's Association's (GFOA) Canadian Award for Financial Reporting, an award that recognizes local governments across Canada that produce high quality financial reports. This was the 18th consecutive year that Maple Ridge received this award.

The purpose of the Annual Report is to provide insight into the financial results for our fiscal year ended December 31, 2008. For your convenience, it is divided into three sections, as follows:

1. **Introductory Section** – Provides an overview of Council's strategic direction and the economic and administrative context in which the District operates.
2. **Financial Section** – Presents the Consolidated Financial Statements, accompanying notes and supplementary information, and the independent auditor's report.
3. **Statistics Section** – Presents statistical and financial information on a multi-year comparative basis.

Local government financial statements are intended to assist readers to evaluate how public resources are being managed. They compare the deployment of financial resources against budget and past performance.

As required under British Columbia's *Community Charter*, this Annual Report contains comprehensive information about the goals and objectives within the focus areas identified by Council in their Strategic Plan.

The 2008 Progress Report on page 12, communicates performance towards the achievement of these goals and objectives during 2008. We will continue to measure our performance in these areas and communicate results each year.

2008 in Review

2008 was an extremely busy year including an increased focus on capital investment, a municipal election and continuing to address the needs of a growing community. The following highlights just a few of the accomplishments realized during 2008:

- negotiated an agreement with the Province to extend the sewer line to the corrections facilities on 256 Street
- in collaboration with TransLink, opened the new transit hub

- completed the Town Centre Plan including the Parking Strategy
- constructed Maple Ridge's first roundabout on 232 Street
- initiated the Youth Action Park Mentorship Program
- worked with the RCMP to pilot the Community Safety Officer program
- invested over \$5 million in infrastructure such as roads, drainage, water and sewer
- implemented new Tax and Utility software

Economic Climate

It is difficult to talk about the economy in 2008 without first looking at the global picture. The world experienced a dramatic, synchronized economic slowdown in 2008; stock markets plunged and the phrase "toxic assets" became familiar to all of us. Financial institutions once considered backbones of the US economy disappeared and, most recently, the viability of the domestic auto industry has come into question.

Canada has not escaped the economic turbulence, but it has fared better than many other countries. Our banking industry is now the envy of the world and economists feel that Canada is better positioned to emerge from the current recession than other industrial countries.

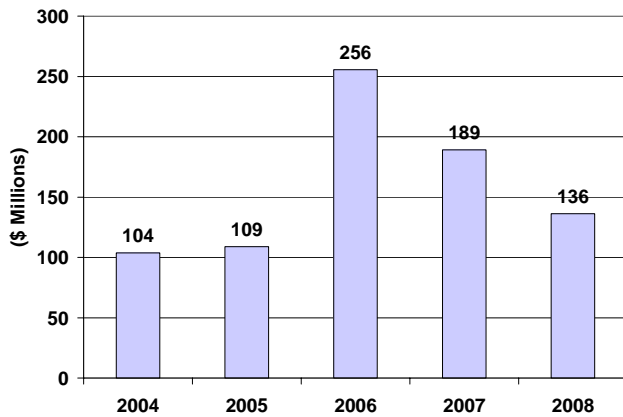
British Columbia's experience was similar to the rest of the country. Growth in real GDP was marginal at 0.6% with contraction forecast for 2009. Unemployment rates increased to 5.3% by the end of the year and have continued to climb into the first quarter of 2009. Current predictions are that the recession will likely deepen in 2009 with a return to modest growth occurring in 2010.

Locally, we are seeing the impact of the recession with a local manufacturer downsizing due to reduced demand. Meanwhile, construction on both the Golden Ears and the Pitt River bridges continues on schedule, but it remains to be seen what impact their openings in 2009 will have on the local economy. It is hoped the favourable effect on traffic flows will help to make the area more attractive to businesses.

In 2008, overall development related revenues remained strong, though development activity slowed considerably in the last quarter of the year; 3,800 building permits were issued with an estimated construction value of \$136 Million (M). While the number of building permits issued in 2008 was only slightly less than 2007, this is due to the strength of development activity in the first nine months of the year. The slowdown experienced in the last quarter of 2008 is expected to continue through 2009.

Message from the Corporate Finance Officer

Maple Ridge Construction Values



Maple Ridge issued over 4,200 business licences in 2008, in line with numbers from 2007. Licences are issued for commercial, home-based, non-residential and non-profit businesses. The proportion of licences for each category has remained reasonably constant over the past five years with approximately 35% commercial, 37% home-based, 27% non-residential and 1% non-profit, indicating that the economic base in Maple Ridge has remained relatively stable over the past number of years.

Risk Management

Risks to Municipal operations are assessed on an ongoing basis and risk management strategies are revised or developed in response to experience, changes in operations or relevant legislation. Maple Ridge insures its operations through a combination of risk transfer through purchased insurance, membership in the Municipal Insurance Association (MIA) and risk retention through the use of self insurance reserves.

The following discussion identifies risks that could affect the District's financial position or future operations.

Interest Rate Risk

The District has a large holding of portfolio investments. The interest earned on these holdings helps to offset the effects of inflation on capital and other projects. While changes in interest rates could impact expected earnings, we are conservative in our investments. That is why we have maintained positive returns during difficult times.

Regional Partnerships

Maple Ridge provides sewer and water services to residents through its membership in the regional district (Metro Vancouver) and related entities. The District does not control the financial operations of Metro Vancouver, but is proportionately responsible for their costs through annual levies and service payments. Changes in the financial needs of these entities can impact the user fees charged to Maple Ridge taxpayers. Wherever possible, Maple Ridge attempts to smooth the potential impacts of cost increases from the regional district through the use

of a rate stabilization policy. This policy factors the effects of long-range regional plans into annual rates.

Disaster Recovery

Events such as a pandemic, natural disaster or technology failure could have an impact on our community and our operations. An Emergency Preparedness plan is in place and exercised regularly to help us prepare for a disaster.

The Business and Financial Planning Process

Maple Ridge has developed comprehensive Business Planning Guidelines for use in the financial planning process. These guidelines are updated annually and are intended to assist Council with the difficult task of resource allocation.

Departmental business plans communicate alignment with the corporate strategic plan and identify:

- goals and objectives
- essential core business and service levels
- resource distribution (financial and human)
- performance measures
- capital program and associated operating costs
- potential new revenue sources
- incremental spending programs

The financial planning process is also guided by a Financial Sustainability Plan; a group of 13 policies designed to position the District to meet financial obligations while ensuring that residents can look forward to equitable and affordable taxation.

Business and Financial Plan review sessions are open to the public and provide opportunities for individuals to ask questions of Council on decisions or to make submissions on all programs.

Under the British Columbia *Community Charter* the District is required to adopt a Five Year Financial Plan. This long-term approach to financial planning allows Council and the community to consider the impact that current decisions will have on future financial flexibility. Council adopts a financial plan for the subsequent five years each December based on the best information available at the time. The plan is updated each May, prior to setting the tax rates, to reflect any changes that have occurred since the last plan was adopted.

The 2008-2012 Financial Plan was developed using the following key assumptions, all of which were discussed at Council meetings open to the public:

- the assessment base would experience real growth of 2.35% per year
- property tax revenues would increase by 4.0% in 2008 through 2012
- the Fire Improvement Levy would continue to increase by \$600,000 plus growth each year
- Sewer Utility rates would increase by 5% and Water Utility rates by 9% each year

Message from the Corporate Finance Officer

These assumptions were incorporated into a financial plan that provided for the retention of existing service levels and the implementation of some initiatives in support of Council's focus areas. Some key decisions incorporated into the plan include:

- support for enhanced security in the downtown core
- support for corporate succession planning
- advancing key capital projects through the use of debt financing, contingent on public assent

The 2008-2012 Financial Plan reflected Council's commitment to maintaining our infrastructure into the future, directing 1% of the approved annual tax increase toward infrastructure sustainability. This will allow Maple Ridge to begin to close the gap between current infrastructure renewal spending and the levels needed to maintain our infrastructure as it ages.

Financial Review – Overview

The District is committed to providing financial reports that enhance stakeholder trust. The following discussion and analysis provides information in support of the 2008 Audited Consolidated Financial Statements and is intended to enhance understanding of our financial activities and some of the major factors that affected our financial position. It is supplementary information to the financial statements and should be read in conjunction with the Consolidated Financial Statements, accompanying notes and supplemental information.

The District is responsible for the accuracy of the data and the completeness and fairness of presentation, including all disclosures. The report provides readers with an overview of ongoing financial and operational performance.

The Consolidated Financial Statements are required under the British Columbia *Community Charter* Section 167, and are prepared in accordance with generally accepted accounting principles for local governments, as recommended by the Public Sector Accounting Board (PSAB) of the Canadian Institute of Chartered Accountants. The Consolidated Financial Statements include the operations of the General, Water, Sewer, Capital and Reserve Funds, and the District's wholly-owned subsidiaries CDMR Developments Ltd. and Maple Ridge Municipal Holdings Ltd (MRMH Ltd).

Financial statements in the public sector serve as a central feature of local government financial reporting. They report a local government's actual financial activities in comparison to planned activities and the resulting financial condition of the local government. They are not intended to replace a variety of other financial reports used

in planning, analysis and decision-making, nor are they intended to be the sole measure of government performance in the period. Rather, they present financial information that is useful in evaluating the local government's financial condition at the end of the accounting period and its financial performance during the accounting period.

The External Audit

Included in the Consolidated Financial Statements is a report from the external auditor, BDO Dunwoody LLP. The role of the external auditor is to present an independent opinion as to the fair presentation of the District's financial position and operating results and confirm that the financial statements are free from any material misstatements. The auditor is responsible for advising management and the Audit and Finance Committee of any control or operational items that may have been identified during the audit procedure.

The Audit and Finance Committee is a committee selected by Council to manage the financial and business affairs of the District. The Committee operates under adopted Terms of Reference. In accordance with the Terms of Reference, Council appoints three Councillors; the Mayor is a member ex-officio. Meetings are open to the public except for those items deemed to be "in camera" and Council must, by resolution, receive the minutes from the committee meetings. The Committee is responsible for appointing/dismissing the external auditor, reviewing the terms of engagement, fees, and scope of the audit and any non-audit services contracted, and evaluating the performance of the auditor. The Committee also reviews any reports, the Management Letter and financial reports of the wholly owned companies. The Committee has the authority to request from management specific reports or analysis and is authorized to request the presence of other staff to report or answer questions on financial matters.

The Financial Statements:

The Consolidated Financial Statements are reviewed and approved by the Audit and Finance Committee. The second and third quarter consolidated financial results are also made available to the committee. In addition, the committee meets periodically with the external auditor and management to discuss the auditor's Management Letter, the scope and timing of the annual audit and, to determine whether specific findings or other related matters need further investigation or audit.

Message from the Corporate Finance Officer

Financial Statement Composition

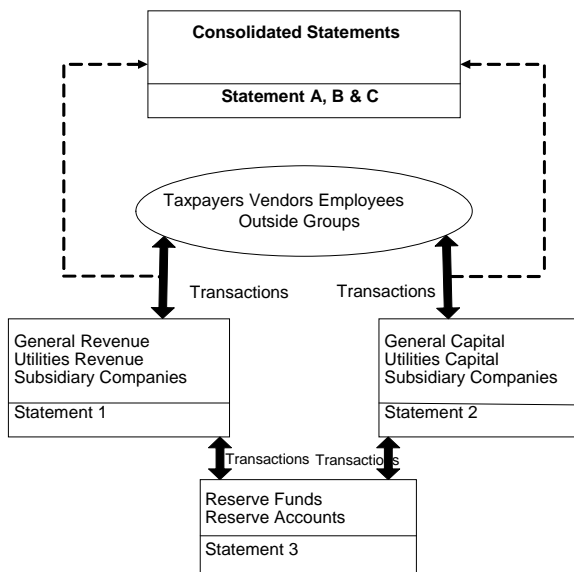
Revenue and Capital Funds have transactions with outside groups, with each other and with Reserve Funds.

Only transactions with outside groups are reported in Consolidated Financial Statements.

The **Consolidated Statement of Financial Position** (Statement A) provides information on the financial position of the District including Financial Assets, Liabilities, and Net Financial Assets (Debt).

The **Consolidated Statement of Financial Activities** (Statement B) reports the extent to which expenditures are offset by revenues and the change in Fund Balances.

The **Consolidated Statement of Changes in Cash and Temporary Investments** (Statement C) reports the net change in cash resources and how the District financed its activities throughout the year.



2008 Consolidated Financial Statements

From a financial perspective, the results for 2008 are positive. The year ended without the Net Debt projected in the financial plan. Revenues exceeded expenditures by \$4.5M compared with a projected deficiency of \$40.2M; reserve balances increased by \$1.7M to a total of \$47.9M.

Generally Accepted Accounting Principles require that the actual financial results be compared to the budget that is adopted annually before setting the tax rates. Council adopted that budget in May of 2008.

The following sections provide an analysis of the 2008 financial statements and selected supplemental financial information. The dollars quoted are approximate and are

intended to account only for the major part of variances being discussed. Some key highlights are:

- Net Financial Assets increased to \$14.7M representing an improvement in financial position of \$4.5M compared to a planned decline of \$40.2M
- Municipal long-term debt decreased by \$2M to a total of \$44M
- unused annual debt servicing capacity based on our current financial condition is \$11.4 Million

1 Statement A – Page 58

Consolidated Statement of Financial Position

This statement reports the financial assets and liabilities of the District. The difference between financial assets and total liabilities is *Net Financial Assets* if positive and *Net Debt* if negative. This figure provides the District with an indicator of financial flexibility and of future revenue requirements to finance activities and meet existing financial commitments.

Financial Assets:

- the District has a Net Financial Asset position of \$14.7M as at December 31, 2008. The change in Net Assets is discussed in more detail in the Consolidated Statement of Financial Activities (Statement B)
- cash and investments have increased by \$7.3M. Major contributors to this change are earnings of \$4.5M and an increase in deferred revenues of \$2.2M
- receivables decreased by \$4.9M mainly due to a decrease in Development Cost Charges receivable

Liabilities:

- the actuarially determined liability for future employee benefits is \$4.2M. This liability will be settled over the longer term and does not impose an immediate claim on cash flow
- as discussed in section 6, there were a number of municipally funded capital projects, \$36.8M that were not completed as planned by December 31, 2008. Had these projects been completed, they would have decreased cash and therefore the Financial Position would have been Net Debt of \$22.1M

2 Statement B – Page 59

Consolidated Statement of Financial Activities

This statement reports the extent to which revenues raised in 2008 were sufficient to meet expenditures in 2008. It shows whether the District has met its expenditures with revenues, by incurring liabilities or by drawing on existing financial assets.

i) Consolidated Revenue (Statement B)

Compared to previous year (2007)

- revenue from general taxation increased \$3.9M through a combination of higher tax levies and growth of the assessment roll
- user fees and other revenue increased by \$3.6M. While some of this is offset by increases in the related expenditures we did realize increases from development related revenues, gravel sales and our commercial activities

Message from the Corporate Finance Officer

- since development revenues and senior government grants are often linked to capital expenditures, most changes in these revenues are related to changes in capital expenditures
- investment income increased by \$1.2M due to a larger than anticipated investment portfolio, the result of differences in actual and planned expenditures, primarily in the Capital program

ii) Consolidated Revenue (Statement B)

Compared to budget (2008)

As in previous years, there were variances between budget and actual and, as in previous years, a large part of this difference was related to the capital program. Development fees (earned DCC's) and Capital grants were budgeted based on the expected completion of capital projects. As the capital expenditures did not occur there was no corresponding revenue recognized. This condition contributed to an unfavorable variance of about \$37M. This was offset by higher than expected revenues from investment earnings and user fees, such as building permits, as well as a corresponding reduction in capital expenditures as discussed in section 5.

iii) Consolidated Expenditures (Statement B)

Compared to previous year (2007)

Consolidated expenditures are comprised of both operating and capital expenditures. It is useful to discuss each separately as Council considers the budget and funding sources separately. **Statement 1** reports on operating expenditures and **Statement 2** reports on capital expenditures.

iv) Consolidated Expenditures (Statement B)

Compared to budget (2008)

The consolidated financial activities for 2008 reflect a positive variance of \$44.7M compared to budget. The main contributor to this variance is the level of capital expenditures. Actual expenditures for municipally funded capital were \$36.8M less than forecast in the Adopted Financial Plan. (See Segment Report for functional comparisons – Page 68).

3 Statement C – Page 60

Consolidated Statement of Change in Cash and Temporary Investments

This statement represents financial resources (cash and investments of less than one year) that are available in the short-term to satisfy debt obligations and expenditures. The change in cash and short-term investments is linked to, but is not identical with, the excess of revenue over expenditures. For example, when cash is received for a refundable deposit, cash is increased but revenue is not.

Overall, the District's cash position at the end of 2008 was comparable to 2007, decreasing slightly to \$17.8M from \$18.3M.

4 Statement 1 – Page 77

Statement of Changes in Operating Fund Balances

i) Operating Expenditures

Compared to previous year (2007)

Overall, operating expenditures increased by about 10% from 2007. Factors contributing to this increase include retroactive contract settlements, continued implementation of the Fire Department Master Plan and increased RCMP contract costs.

ii) Operating Expenditures

Compared to budget (2008)

Overall operating expenditures came in under budget, with two exceptions. In the Recreation & Cultural area, expenditures in excess of budget relate to the Pitt Meadows Arena, and are offset by related revenues. In the Transportation area, expenditures in excess of budget are related to increased snow removal costs from the excessive amount of snowfall experienced in 2008.

5 Statement 2 – Page 78

Statement of Changes in Capital Fund Balances

i) Capital Expenditures

Compared to previous year (2007)

Excluding donated and developer contributed assets, capital activity in 2008 was equivalent to 2007 levels. Although overall expenditure levels were comparable there was a shift in expenditures for land acquisitions from Recreation in 2007 to Planning & Public Health in 2008 as land for cemetery expansion was acquired in the current year.

ii) Capital Expenditures

Compared to budget (2008)

Actual 2008 capital expenditures fell short of budget by \$74M. Of this \$36.8M would have been funded from Municipal sources, with the balance from borrowing and other outside sources. This variance, although larger than normal, is in line with the District's experience in most years, and reflects the size of the 2008 capital program. The variance can be attributed to a number of factors, such as pending agreements with other agencies and extended negotiation times associated with many land acquisitions.

6 Other

2008 Fund Balances:

i) Operating Fund (Statement 1) – Page 77

The Operating Fund balances of \$10.8M (as shown on Statement 1) are detailed in the notes

Message from the Corporate Finance Officer

to the financial statements under “**significant accounting policies.**” These funds represent financial assets available to the District that Council has not earmarked for specific future use.

ii) Capital Fund (Statement 2) – Page 78

This fund is in a deficit position of \$15.4K. This is related to projects that will be funded by debt once final project costs are available. In the interim carrying costs are allocated to the General Revenue Fund. There is no effect on the consolidated expenditures or the financial position. Funding will be available upon project completion.

iii) Reserve Accounts and Funds (Statement 3) – Page 79

Reserve Accounts are appropriations of surplus, established informally and generally associated with the operating program. These totaled \$21.9M at December 31, 2008.

Reserve Funds are established by Council bylaw and are usually restricted for capital purposes. Financial assets within a reserve fund can only be used for the purpose for which it was established. These totaled \$26M as at December 31, 2008.

Interest is allocated to the Reserves based on their balance after considering amounts due from them for capital expenditures incurred to date on their behalf.

The use of Reserve Funds and Reserve Accounts has allowed the District to effectively manage the needs of a growing community for over 30 years.

There is \$47.9M in various reserves at year-end. However some of that amount relates to capital projects that were not completed before December 31, 2008. If these projects had been completed as planned, the Reserve balances would have been reduced by approximately \$20.1M and Net Debt increased similarly.

Assessment of Trends

The District has Net Financial Assets of \$14.7M at the end of 2008. This position has improved from Net Debt of \$1M in 2005, which was the result of a planned reduction to acquire physical assets including the Arts Centre and Theatre, an expanded Leisure and Youth Centre, the Planet Ice Arenas and Ridge Meadows Seniors Centre.

Based on current projections, we expect our financial position to move into Net Debt for the next five years. These projections are based on the expectation that capital expenditures will occur as planned. Although past experience indicates that this does not typically occur it is important to keep in mind the impact of the financial plan on our financial position.

Outlook

In December of 2008, Council adopted a financial plan for 2009-2013. The plan includes \$134M in planned capital expenditures to address infrastructure needs in the community. Added to this is approximately \$72M of expenditures approved for 2008 for projects that are not yet completed. Many of these expenditures are dependent on revenues from outside sources, such as grants from other levels of governments, contributions from other agencies or development cost charges. If those revenues are not realized, either through unsuccessful grant applications or as a result of the current economic situation, it may be necessary to adjust the capital program accordingly. Overall, though, the District’s financial condition remains strong, with growth expected in the assessment base, potential revenues from the sale of surplus land holdings and available debt servicing capacity.

Challenges that we continue to monitor and address in our financial plans include:

- impact of the economy on development related revenues
- growth driven increases in operating costs
- a predominately residential assessment base that continues to grow faster than the commercial and industrial sector
- increasing costs from the regional district for sewer and water
- providing for the future replacement of infrastructure
- changes to PSAB guidelines and reporting models

Conclusion

Maple Ridge continues to demonstrate its commitment and expertise in financial management, as demonstrated by receiving the Canadian Award for Financial Reporting for the 18th consecutive year.

Some items planned for 2009 are:

- completion of Spirit Square
- new animal shelter in partnership with SPCA
- host the BC Disability Games
- Theatre BC’s Mainstage 2009

Finally, I would like to take this opportunity to thank members of Council, the Corporate Management Team and all municipal employees for their support in achieving the 2008 results. The reason for our success is the strong commitment to excellence by our employees in all that they do.



Paul Gill, BBA, CGA
General Manager: Corporate & Financial Services
Corporate Finance Officer
May 15, 2009

Introduction to Financial Statements

The Accompanying Consolidated Financial Statements and all other financial information included within this financial report are the responsibility of the management of the District of Maple Ridge. The District's Financial Statements contained in this report have been prepared in accordance with the accounting principles and disclosure requirements of the Canadian Institute of Chartered Accountants guidelines contained in the Public Sector Accounting and Auditing Standards Manual.

The Director of Finance is responsible for submitting annually to the Audit Committee and Council audited financial statements. These financial statements include the consolidated results of the District of Maple Ridge for the fiscal year ending December 31, 2008.

The preparation of the annual financial statements is the responsibility of the Finance Department; this includes the preparation of working papers and providing support and related financial information to external auditors during the year-end audit.

The Consolidated Financial Statements of the District of Maple Ridge provide important information about the overall financial condition of the District. The purpose of the consolidated financial statements is to present the effects of transactions of the District taking into consideration the accounting for all District Funds, MRMH Ltd., and CDMR Developments Ltd.

The audited 2008 Consolidated Financial Statements for the District include:

District Financial Statements:

- Management's Responsibility for Financial Reporting
- Auditors' Report
- Significant Accounting Policies
- Consolidated Statement of Financial Position
- Consolidated Statement of Financial Activities
- Consolidated Statement of Change in Cash and Temporary Investments
- Notes to the Consolidated Financial Statements
- Consolidated Report of Segmented Revenue and Expenditures
- Statement of Changes in Operating Fund Balance
- Statement of Changes in Capital Fund Balances
- Statement of Changes in Reserve Balances
- Continuity Schedule of Long Term Debt
- Continuity Schedule of Reserves

Management's Responsibility for Financial Reporting

The information in this Annual Report is the responsibility of management. The consolidated financial statements have been prepared in accordance with Canadian generally accepted accounting principles as outlined under "Significant Accounting Policies". These include some amounts based on management's best estimates and careful judgment.

Management maintains a system of internal accounting controls to provide reasonable assurance that assets are safeguarded and that transactions are authorized, recorded, and reported properly. Management also administers a program of proper business compliance.

BDO Dunwoody LLP, the Municipality's independent auditors have audited the accompanying financial statements. Their report accompanies this statement.

Council carries out its responsibility for the consolidated financial statements principally through its Audit Committee. The Committee meets with management on a scheduled basis and at least semi-annually with BDO Dunwoody LLP to review their activities and to discuss auditing, internal control, accounting policy, and financial reporting matters. BDO Dunwoody LLP has unrestricted access to the Municipality, the Audit Committee, and Council. The Audit Committee reviews the consolidated financial statements with management prior to submission to Council for approval. It also reviews the recommendations of the independent auditors for improvements to controls and as well as the actions of management to implement such recommendations.



Paul Gill, CGA
General Manager: Corporate & Financial Services



Jim Rule
Chief Administrative Officer



BDO Dunwoody LLP
Chartered Accountants

600 - 925 West Georgia Street
Vancouver, BC
Canada, V6C 3L2
Telephone: (604) 688-5421
Telefax: (604) 688-5132
E-mail: vancouver@bdo.ca

Auditors' Report

To the Mayor and Councilors of the Corporation of the District of Maple Ridge

We have audited the Consolidated Statement of Financial Position of the Corporation of the District of Maple Ridge as at December 31, 2008 and the Consolidated Statements of Financial Activities and Change in Cash and Temporary Investments for the year then ended. These financial statements are the responsibility of the District's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these financial statements present fairly, in all material respects, the financial position of the Corporation of the District of Maple Ridge as at December 31, 2008 and the results of its operations and its cash flows for the year then ended in accordance with Canadian generally accounting principles.

Our audit was made for the purpose of forming an opinion on the consolidated financial statements taken as a whole. The supplementary information included in Statements 1 through 3 and Schedules 1 and 2 is presented for purposes of additional analysis. Such supplementary information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and, in our opinion is fairly stated, in all material respects, in relation to the consolidated financial statements taken as a whole. Information in the Statistics Section is prepared without audit.

Chartered Accountants

Vancouver, British Columbia
March 18, 2009

Consolidated Financial Statements

Significant Accounting Policies For the year ended December 31, 2008

(a) **Reporting Entity and Basis of Consolidation**

These financial statements have been prepared using recommendations issued by the Public Sector Accounting Board of the Canadian Institute of Chartered Accountants.

They consolidate the activities of the General, Water and Sewer, Operating and Capital Funds, the Reserve Funds, and Municipality's wholly owned subsidiaries C.D.M.R. Developments Ltd. and Maple Ridge Municipal Holdings Ltd.

The operating activities of the subsidiary companies are included in the General Revenue Fund and the Capital activities of the subsidiary companies are included in the General Capital Fund.

	<u>2008</u>	<u>2007</u>
Operating Funds (Statement 1)- As At December 31, 2008 the fund balances were as follows:		
General Revenue Fund	\$ 3,803,519	\$ 2,673,416
Sewer Revenue Fund	3,173,995	3,737,315
Water Revenue Fund	<u>3,867,665</u>	<u>3,452,433</u>
	10,845,179	9,863,164
 Capital Funds (Statement 2)- As At December 31, 2008 the fund balances were as follows:		
General Capital Fund	(15,424)	(72,817)
Sewer Capital Fund	-	-
Water Capital Fund	-	-
	<u>(15,424)</u>	<u>(72,817)</u>
 Reserves (Statement 3)- As At December 31, 2008 the reserve balances were as follows:		
Reserve Fund and Reserve Accounts	<u>47,902,778</u>	<u>46,248,885</u>
 Total Fund Balances	<u>58,732,533</u>	<u>56,039,232</u>
 Long Term Debt - comprised of the debts shown on Schedule 1	<u>44,018,240</u>	<u>45,844,029</u>
 Net Assets	<u>\$ 14,714,293</u>	<u>\$ 10,195,203</u>

(b) **Accrual Accounting**

The accrual method for reporting revenues and expenditures, including capital expenditures, has been used.

Revenues are recorded in the period they are earned.

Expenditures are recorded as the cost of goods or services in the period they are obtained.

Consolidated Financial Statements

(c) **Revenue Recognition**

Taxation

Annual levies for non-optional municipal services and general administrative services are recorded as Taxes for municipal purposes.

Levies imposed by other taxing authorities are not included as Taxes for municipal purposes. Taxes are recognized as revenue in the year they are levied.

Through the British Columbia Assessments appeal process Taxes may be adjusted by way of supplementary roll adjustments. The affects of these adjustments on Taxes are recognized at the time they are awarded.

User fees and other revenue

Charges for sewer and water usage are recorded as User fees and other revenue.

Senior government transfers

Unconditional grant revenue is recognized when it is received.

Conditional grant revenue is recognized to the extent the conditions imposed on it have been fulfilled.

Development revenue

Receipts that are restricted by the legislation of senior governments or by agreement with external parties are reported as Restricted Revenues at the time they are received. When qualifying expenditures are incurred Restricted Revenues are brought into revenue as Development revenue. Restricted Revenues are comprised of the amounts shown in Note 11.

Investment Income

The Municipality invests in pooled funds of the Municipal Finance Authority of British Columbia.

Earnings of these funds are allocated to the members from time to time based on the market value of the pool. The Municipality recognizes only its share of the realized earnings of the pool. This revenue is recorded as Investment Income and the amount is added to the cost of the units held.

To the extent that financial instruments have no stated rate of return, Investment Income is recognized as it is received.

Local Improvement Revenue

The Municipality records capital expenditures for property and equipment funded by local improvement agreements as they are incurred. Revenues are recognized as Development revenue at the time of the expenditures to the extent that they will be recoverable. Local improvement levies subsequently imposed under the agreement are recorded as User fees and other revenue for the portion that pertains to a carrying charge.

Proceeds from disposal of property and equipment

Proceeds from the sale of tangible property and equipment are recognized as revenue at the time of sale.

(d) **Consolidated expenditures**

Consolidated expenditures reported on the Consolidated Statement of Financial Position are reported by function and include operating, capital and interest costs and are net of internal equipment allocations. Reporting by object (type) of expenditure is included in the Segment Report.

(e) **Property and equipment**

Property and equipment purchased or constructed and work in process are reported as capital expenditures and are classified according to their functional use. Property and equipment donated are reported at fair market value at the time of the donation. Capital expenditures are reported on the Consolidated Report of Segmented Revenue and Expenditures.

Consolidated Financial Statements

- (f) **Subdivision infrastructure**
Subdivision streets, lighting, sidewalks, drainage, and other infrastructure are required to be provided by subdivision developers. Upon completion they are turned over to the Municipality. The Municipality is not involved in the construction and does not budget for either the contribution from the developer or the capital expenditure in its financial plan. The budget figures presented on the financial statements are equal to the value of infrastructure turned over to the Municipality during the year.
- (g) **Use of estimates/measurement uncertainty**
The preparation of financial statements in accordance with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenditures during the reporting period. Significant areas requiring use of management estimates relate to the determination of employee future benefits, the outcome of litigation and claims and the percentage of completion of buildings and subdivision inspections. Actual results could differ from those estimates.
- (h) **Budget figures**
The budget figures used are based on the five year financial plan adopted May 13, 2008. Contributed subdivision infrastructure for 2008 has been added to the adopted financial plan amounts in order to better demonstrate comparability with the actual results.
- (i) **Financial instruments**
The Municipality's financial instruments consist of cash and temporary investments, portfolio investments, accounts receivable, recoverable local improvements, other assets, accounts payable and accrued liabilities, refundable performance deposits and long term debt. Unless otherwise indicated, it is management's opinion that the Municipality is not exposed to any significant interest, credit, or currency risks arising from these financial instruments.
- (j) **Investments**
Investments and pooled investments are reported using the cost method. Provisions for declines in the market value of investments are recorded when they are considered to be other than temporary. Declines in the market values of investments are considered to be other than temporary when the carrying value exceeds market value for more than three years.
- (k) **Cost share agreement**
The Municipality participates in a cost share agreement with the City of Pitt Meadows to provide all of the Recreation and cultural services and maintain all of the parks in both municipalities. The Municipality recognizes expenditures at their gross value and records the City of Pitt Meadows' contribution as revenue.
- (l) **Basis of segmentation / Segment Report**
The Municipality has adopted the new Public Sector Accounting Board recommendation requiring financial information to be provided on a segmented basis. Municipal services have been segmented by grouping activities that have similar service objectives (by function). Revenues that are directly related to the costs of the function have been attributed to each segment. Expenditures reported for each segment include an allocation for internal equipment charges. Interest is allocated to functions based on the purpose of specific borrowings.

Consolidated Financial Statements

Statement A

Consolidated Statement of Financial Position As at December 31, 2008

	Actual <u>2008</u>	Actual <u>2007</u>
Financial Assets		
Cash and temporary investments (note 1)	\$ 17,796,049	\$ 18,321,091
Portfolio investments (note 1)	100,002,153	92,159,630
Accounts receivable (note 2)	12,170,400	17,036,111
Recoverable local improvements (note 3)	1,086,382	876,209
Other assets (note 7)	<u>562,982</u>	<u>600,067</u>
	131,617,966	128,993,108
Liabilities		
Accounts payable and accrued liabilities (note 5)	13,861,354	12,213,451
Deferred revenue	10,420,100	8,260,924
Restricted revenue (note 11)	38,599,279	40,865,715
Refundable performance deposits and other	5,820,400	7,490,986
Employee future benefits (note 8)	4,184,300	4,122,800
Long term debt (note 6, schedule 1)	<u>44,018,240</u>	<u>45,844,029</u>
	116,903,673	118,797,905
Net Financial Assets	\$ <u>14,714,293</u>	\$ <u>10,195,203</u>



Paul Gill, CGA
General Manager: Corporate & Financial Services



Ernie Daykin
Mayor, District of Maple Ridge

- a) The notes to the Consolidated Financial Statements are an integral part of this statement
- b) Contingencies, Commitments and Unrecognized Liabilities (Note 10)
- c) Pension Plan (Note 4)
- d) Tangible Capital Assets (Note 12)

Consolidated Financial Statements

Statement B

Consolidated Statement of Financial Activities For the Year Ended December 31, 2008

	<u>Actual</u> <u>2008</u>	Budget <u>2008</u>	<u>Actual</u> <u>2007</u>
Revenue- (segment report):			
Taxes for municipal purposes (note 9)	\$ 50,028,475	\$ 49,857,410	\$ 46,096,676
User fees and other revenue	29,739,791	26,511,326	26,139,978
Senior government transfers	2,976,171	16,471,709	4,914,817
Development revenue	7,890,331	34,201,026	8,556,488
Interest and investment income			
Investment Income	\$ 4,509,791		
Interest Income	1,000,069		
Less: Deferred amount	<u>(1,136,481)</u>		
Interest and investment income	4,373,379	1,695,000	3,176,526
Asset disposal proceeds and other gains	708,277	-	929,590
Contributed subdivision infrastructure	<u>944,114</u>	<u>944,114</u>	<u>1,490,323</u>
	96,660,538	129,680,585	91,304,398
Expenditures- (segment report):			
Protective services	25,472,488	39,868,794	22,997,397
Transportation services	15,408,957	49,595,267	15,621,956
Recreation and cultural	18,366,691	40,234,523	17,525,321
Water utility	8,129,287	9,755,829	9,087,857
Sewer utility	6,889,547	9,046,598	6,681,886
General government	11,931,551	16,976,781	10,483,182
Planning, public health and other	<u>5,942,927</u>	<u>4,422,893</u>	<u>2,627,843</u>
	92,141,448	169,900,685	85,025,442
Excess (Deficiency) of Revenue over Expenditures	<u>4,519,090</u>	<u>(40,220,100)</u>	<u>6,278,956</u>
Principal /Sinking Fund payments (schedule 1)	(1,825,789)	(3,867,145)	(1,893,383)
Debt Issued	<u>-</u>	<u>21,766,152</u>	<u>-</u>
Increase (decrease) in Fund Balances	2,693,301	(22,321,093)	4,385,573
Fund Balances Beginning of the Year	<u>56,039,232</u>	<u>56,039,232</u>	<u>51,653,659</u>
Fund Balances End of the Year	<u>\$ 58,732,533</u>	<u>\$ 33,718,139</u>	<u>\$ 56,039,232</u>

- a) The notes to the Consolidated Financial Statements are an integral part of this statement
- b) Contingencies, Commitments and Unrecognized Liabilities (Note 10)
- c) Pension Plan (Note 4)
- d) Tangible Capital Assets (Note 12)

Consolidated Financial Statements

Statement C

Consolidated Statement of Change in Cash and Temporary Investments For the Year Ended December 31, 2008

	<u>Actual 2008</u>	<u>Actual 2007</u>
Cash and Temporary Investments Provided by (Used for):		
Operations:		
Excess (Deficiency) of Revenue over Expenditures	\$ 4,519,090	\$ 6,278,956
Decrease (Increase) in Non-Cash Financial Assets		
Accounts receivable	4,865,710	(1,680,757)
Recoverable local improvements	(210,172)	(61,435)
Other assets	<u>37,084</u>	<u>11,761</u>
	<u>4,692,622</u>	<u>(1,730,431)</u>
Increase (Decrease) in Short Term Liabilities		
Accounts payable	1,647,903	1,913,517
Deferred revenues	2,159,177	1,581,942
Restricted revenues	(2,266,436)	4,165,973
Employee future benefits	61,500	207,400
Refundable performance deposits and other	<u>(1,670,586)</u>	<u>4,859,650</u>
	<u>(68,442)</u>	<u>12,728,482</u>
Financing:		
Principal/Sinking Fund payments	(1,825,789)	(1,893,383)
Long term debt issued	<u>-</u>	<u>-</u>
	<u>(1,825,789)</u>	<u>(1,893,383)</u>
Investing:		
Increase in portfolio investments	<u>(7,842,523)</u>	<u>(25,129,299)</u>
Decrease in Cash and Temporary Investments	(525,042)	(9,745,675)
Cash and Temporary Investments - Beginning of Year	<u>18,321,091</u>	<u>28,066,766</u>
Cash and Temporary Investments - End of Year	\$ <u>17,796,049</u>	\$ <u>18,321,091</u>

Consolidated Financial Statements

Notes to the Consolidated Financial Statements For the Year Ended December 31, 2008

1. Cash and Investments

Cash and Temporary Investments:

Cash and temporary investments as at December 31, 2008 were comprised as follows:

	<u>2008</u>	<u>2007</u>
Cash	\$ 5,795,999	\$ 1,321,410
Temporary Investments	<u>12,000,050</u>	<u>16,999,681</u>
	<u>\$ 17,796,049</u>	<u>\$ 18,321,091</u>

Temporary investments are bank term deposits and Guaranteed Investment Certificates with effective interest rates of 3.20% - 3.80%. Additionally, the Municipality holds temporary investments of **\$1,482,738** (\$1,801,144 for 2007) and agreements receivable of **\$316,574** (\$1,047,529 for 2007) for trusts which are not reported elsewhere in the financial statements. They are held for the following trusts:

	Balance Dec 31, 2007	Interest Earned	Receipts	Disbursements	Balance Dec 31, 2008
Latecomer Fees	\$ 45,866	\$ -	\$ 126,921	\$ 153,510	\$ 19,277
Cemetery Perpetual Care	620,610	57,518	42,188	57,518	662,798
Greater Vancouver Sewer & Drainage District	2,052,241	-	296,613	1,426,222	922,632
Albion Dyking District	<u>129,956</u>	<u>65</u>	<u>107,795</u>	<u>43,211</u>	<u>194,605</u>
	<u>\$ 2,848,673</u>	<u>\$ 57,583</u>	<u>\$ 573,517</u>	<u>\$ 1,680,461</u>	<u>\$ 1,799,312</u>

Portfolio Investments

Portfolio investments include Federal Government Backed Bonds and Bank Notes with effective interest rates of 3.58% - 8.25%. They also include equity linked Bank Notes and pooled investment funds of the Municipal Finance Authority of British Columbia, neither of which has a stated rate of return. For these investments, income is recognized as it is received; in 2008 returns were positive and ranged to 7.19%. The Municipality does not hold any asset backed commercial paper or hedge funds.

The carrying value of securities is based on the cost method whereby the cost of the security is adjusted to reflect investment income that is accruing, and any permanent decline in market value. During the term of individual investments there will be fluctuations in market values. Such fluctuations are considered normal, and if held to maturity, market value will be equal to face value.

The carrying value of Portfolio Investments, net of an allowance of **\$169,283** (\$169,283 for 2007), at **December 31, 2008** was **\$100,002,153** (\$92,159,630 for 2007). The market value at December 31, 2008 was **\$98,402,500** (\$90,421,875 for 2007), included in this amount is **\$1,268,213** (\$24,268,670 for 2007) for securities shown at cost for investments for which there is no active market.

Consolidated Financial Statements

2. Accounts Receivable

	<u>2008</u>	<u>2007</u>
Property Taxes	\$ 4,303,637	\$ 3,535,855
Other Governments	1,143,072	2,139,408
General and Accrued Interest	2,921,274	2,618,246
Development Cost Charges	<u>3,827,956</u>	<u>8,799,696</u>
	12,195,939	17,093,205
Less: Allowance for Doubtful Accounts	<u>(25,539)</u>	<u>(57,094)</u>
	<u>\$ 12,170,400</u>	<u>\$ 17,036,111</u>

3. Recoverable Local Improvements

The Municipality provides interim financing for certain geographically localized capital projects. It recovers these amounts either from benefiting property owners or from provincial subsidies. As at December 31, 2008 the recoverable balance was comprised as follows:

	<u>2008</u>	<u>2007</u>
Recoverable from property owners		
Local improvement fund projects	\$ <u>962,195</u>	\$ <u>716,266</u>
	962,195	716,266
Recoverable from Province		
Sewerage projects	124,187	155,185
Water system projects	<u>-</u>	<u>4,758</u>
	<u>124,187</u>	<u>159,943</u>
	<u>\$ 1,086,382</u>	<u>\$ 876,209</u>

4. Pension Plan

The Municipality and its employees contribute to the Municipal Pension Plan (Plan), a jointly trusted pension plan. The Board of Trustees, representing plan members and employers, is responsible for overseeing the management of the Plan, including investment of the assets and administration of benefits. The pension plan is a multi-employer contributory pension plan. Basic pension benefits provided are defined. The plan has about 150,000 active members and approximately 54,000 retired members. Active members include approximately 32,000 contributors from local governments.

Every three years an actuarial valuation is performed to assess the financial position of the Plan and the adequacy of Plan funding. The most recent valuation as at December 31, 2006 indicated a surplus of \$438 million for basic pension benefits. The next valuation will be as at December 31, 2009 with results available in 2010. The actuary does not attribute portions of the surplus to individual employers.

Employer contributions to the Plan for 2008 were **\$1,637,589** (\$1,454,528 for 2007) they are included in consolidated operating expenditures. Employee contributions for 2008 were **\$1,404,462** (\$1,251,265 for 2007).

Due to severe market declines, the 2008 investment return on Plan assets to September 30, 2008 was a loss of 6.86%, which is below the actuarial target and slightly below the benchmark. The Plan could be at an underfunded position in comparison to the 2006 actuary reported surplus. If there is an underfunded liability, the employer's contribution rate may increase. However, this increase may not be sufficient to keep the Plan fully funded.

The Plan's Board of Trustees has reviewed its asset allocation and will be making changes to its Statement of Investment Policies and Procedures at its March 2009 Board Meeting.

Consolidated Financial Statements

5. Accounts Payable and Accrued Liabilities :

	<u>2008</u>	<u>2007</u>
Accounts Payable:		
General	\$ 6,864,721	\$ 5,379,608
Other Governments	4,894,831	4,984,346
Salaries and Wages	<u>1,439,886</u>	<u>1,052,388</u>
	13,199,438	11,416,342
 Accrued Liabilities:		
Vacation Pay	330,595	505,702
Other Vested Benefits	<u>331,321</u>	<u>291,407</u>
	<u>661,916</u>	<u>797,109</u>
	\$ 13,861,354	\$ 12,213,451

6. Long Term Debt (Schedule 1)

Long Term Debt is reported net of Sinking Fund balances and interest expense is reported net of Sinking Fund earnings.

The Municipality carries no debt for others.

The Debenture debt issued and outstanding as at **Dec 31, 2008** was **\$44,018,240** (\$45,844,029 for 2007). The following debenture debt amounts plus related interest are payable over the next five years.

<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>
\$ 1,727,113	\$ 1,760,031	\$ 1,779,974	\$ 1,814,777	\$ 1,850,562

The Municipality has the following authorized, but un-issued debt as at December 31, 2008.

<u>L/A Bylaw</u>	<u>L/A Amount</u>	<u>Expiry Date</u>
# 6246	\$ 700,000	July 2009
# 6558	6,000,000	July 2013
# 6559	1,520,000	July 2013
# 6560	900,000	July 2013
# 6561	10,671,185	July 2013
# 6562	<u>2,675,000</u>	July 2013
	\$ <u>22,466,185</u>	

7. Other Assets

Debt Reserve Fund:

The Municipal Finance Authority of British Columbia provides capital financing for regional districts and their member municipalities. The Authority is required to establish a Debt Reserve Fund. Each regional district, through its member municipalities who share in the proceeds of a debt issue, is required to pay into the Debt Reserve Fund certain amounts set out in the debt agreements. The Authority pays into the Debt Reserve Fund these monies from which interest earned thereon less administrative expenses becomes an obligation to the regional districts. It must then use this fund, if at any time there are insufficient funds, to meet payments on its obligations. If this occurs, the regional districts may be called upon to restore the fund.

Upon the maturity of a debt issue the unused portion of the Debt Reserve Fund established for that issue will be discharged to the Municipality. The Municipality has estimated that there is only a remote possibility that these funds will not be paid to it and therefore these funds have been included in Other assets of **\$562,982** (\$600,067 for 2007).

Consolidated Financial Statements

8. Employee Future Benefits

The Municipality provides employee future benefits in the form of severance benefits and vested and non-vested sick leave to qualifying employees. These benefits are not separately funded.

Severance benefits are cash settlements paid to employees who cease their employment with the Municipality after a specified period of time. Full time employees hired before February 11, 1999 qualify for five days pay per year of employment, provided they either work a minimum of 20 years with the Municipality or retire as defined by the Public Sector Pension Plan Act. Full time employees hired after February 11, 1999 qualify for 20 days pay provided they work a minimum of 10 years with the Municipality and retire as defined by the Public Sector Pension Plan Act.

The Municipality permits full time employees to accumulate up to 18 days per year of service for future illnesses up to a maximum of 250 days. For certain qualifying employees a portion of this benefit vests; for the balance this benefit does not vest and cannot be converted to any other type of benefit.

An actuarial valuation of these benefits was performed to determine the Municipality's liability and accrued benefit obligation as at December 31, 2006 and updated for December 31, 2008. The valuation resulted in an unamortized actuarial gain of **\$275,200** (\$134,900 for 2007) at December 31, 2008. Actuarial gains or losses are amortized over the expected average remaining service life of employees. The benefit liability at December 31, 2008 was **\$4,184,300**, (\$4,122,800 for 2007) comprised as follows:

	<u>2008</u>	<u>2007</u>
Benefit Liability - Beginning of the year	\$ 4,122,800	\$ 3,915,400
Add: Current service costs	266,000	257,000
Interest on accrued benefit obligation	184,400	178,300
Less: Ammortization of actuarial gain	(13,400)	(5,600)
Benefits paid during the year	<u>(375,500)</u>	<u>(222,300)</u>
Benefit Liability - End of the year	4,184,300	4,122,800
Less: Unamortized actuarial gain	<u>(275,200)</u>	<u>(134,900)</u>
Accrued benefit obligation - End of the year	<u>\$ 3,909,100</u>	<u>\$ 3,987,900</u>

Actuarial assumptions used to determine the Municipality's accrued benefit obligation are as follows:

	<u>2008</u>	<u>2007</u>
Discount rate (long-term borrowing rate)	5.25 %	4.50 %
Expected future inflation rate	2.50 %	2.50 %
Merit and inflationary wage and salary increases averaging	4.55 %	4.55 %

Consolidated Financial Statements

9. Property Tax Levies

In addition to its own tax levies the Municipality is required to levy taxes on behalf of various other taxing authorities. These include the provincial government for local school taxes, incorporated dyking districts located within the Municipality, and organizations providing regional services in which the Municipality has become a member. Total tax levies for 2008 of **\$85,348,964**, (\$80,212,057 for 2007) were comprised as follows.

	<u>2008</u>	<u>2007</u>
Municipal Tax Levies	\$ 50,028,475	\$ 46,096,676
Levies for other authorities		
School taxes	28,174,263	26,936,461
Greater Vancouver Transit Authority	5,133,958	5,245,583
British Columbia Assessment Authority	827,126	779,494
Greater Vancouver Regional District Parks	831,308	806,054
Dyking Districts	351,614	345,019
Municipal Finance Authority	<u>2,220</u>	<u>2,770</u>
Total Collections for Others	<u>35,320,489</u>	<u>34,115,381</u>
Total Tax Levies	<u>\$ 85,348,964</u>	<u>\$ 80,212,057</u>

10. Contingencies, Commitments and Unrecognized Liabilities:

(a) Third Party Claims

Where losses related to litigation are likely and can be reasonably estimated management accrues its best estimate of loss. For 2008 this estimate is **\$413,362** (\$398,814 for 2007).

There are various other claims by and against the Municipality, the outcome of which cannot be reasonably estimated. Any ultimate settlements will be recorded in the year the settlements occur.

(b) Contractual Obligations

(i) Sewer and Water

(a) Under a cost sharing agreement with the Greater Vancouver Sewerage and Drainage District, the Municipality is committed to make annual payments until 2012 totaling **\$ 448,776** plus related interest for facilities in the Maple Ridge/Pitt Meadows sub-area. The current annual payment is \$220,482 plus interest.

(b) The Municipality has entered into a cost share agreement with the Greater Vancouver Water District for the construction of infrastructure. Under this agreement the Municipality expects to incur liabilities of approximately **\$8,800,000** over the next 5 years. The liability is recorded as the related costs are incurred.

(ii) Recreation and Cultural Services

(a) In 1998 the Municipality entered into an agreement to purchase ice sheet time for five years commencing in 1999, with a five-year renewal option. In January 2004 the Municipality renewed the agreement for an additional five-year period. The minimum annual payment due for the provision of ice time is \$552,225. These payments are recorded as expenditures when the ice time is provided.

Consolidated Financial Statements

(c) Unrecognized Liability

The Municipality holds shares in a non-profit organization that provides protective services to its members. Should the organization dissolve or management choose to withdraw from the organization the Municipality would be liable for a proportionate share of any debt the organization held at that time. The liability is expected to be discharged over time through payments by the Municipality and others for the provision of these services by the organization. Due to the ongoing operations of the organization the liability could only be quantified if the Municipality chose to withdraw. Consequently no liability has been recognized in these financial statements.

- 11.** Restricted revenues held by the Municipality as at December 31, 2008 of **\$38,599,279**, (\$40,865,715 for 2007) were comprised as follows:

	Development Cost Charges		Parkland Acquisition Charges	
	Actual	Actual	Actual	Actual
	2008	2007	2008	2007
Beginning Balance	\$ 36,704,662	\$ 31,047,111	\$ -	\$ 1,717,501
Collections and interest	3,506,027	10,890,946	55,115	445,533
Disbursements - operating	(140,528)	(1,121,894)	-	-
Disbursements - capital	(5,739,852)	(4,111,501)	(55,115)	(2,163,034)
Ending Balance	<u>\$ 34,330,309</u>	<u>\$ 36,704,662</u>	<u>\$ -</u>	<u>\$ -</u>

	Other Restricted Revenues		Total Restricted Revenues	
	Actual	Actual	Actual	Actual
	2008	2007	2008	2007
Beginning Balance	\$ 4,161,053	\$ 3,935,132	\$ 40,865,715	\$ 36,699,744
Collections and interest	125,840	226,823	3,686,982	11,563,302
Disbursements - operating	(17,923)	(902)	(158,451)	(1,122,796)
Disbursements - capital	-	-	(5,794,967)	(6,274,535)
Ending Balance	<u>\$ 4,268,970</u>	<u>\$ 4,161,053</u>	<u>\$ 38,599,279</u>	<u>\$ 40,865,715</u>

Consolidated Financial Statements

12. Tangible Capital Assets

The Municipality is currently in the process of identifying, classifying and valuing its Tangible Capital Assets. This project will be completed by December 31, 2009.

As at December 31, 2008 the Municipality owned or controlled approximately:

- 450 km of roads of varying capacity
- 14 bridges, none over 55 meters in length
- 360 km of water pipes of varying diameter
- 7 water pump stations
- 7 water reservoirs
- 25 pressure reducing valve stations
- 255 km of sewer pipes of varying diameter
- 271 km of drainage pipes of varying diameter
- 600 parcels of land of varying sizes
- 20 buildings each greater than 5,000 square feet in size.
- 1 multi-storey building of approximately 129,000 square feet
- 6 indoor pools of various capacity and 2 outdoor swimming pools
- 200 municipal fleet vehicles of varying capacity

Additionally the Municipality has relatively less significant holdings of equipment and furniture, the quantities of which have not been estimated.

The book value of these assets has not yet been determined, therefore they are not reported on the financial statements or schedules.

Consolidated Financial Statements

Segment Report

Consolidated Report of Segmented Revenue and Expenditures

For the year ended December 31, 2008

	Protective Services		
	Actual <u>2008</u>	Budget <u>2008</u>	Actual <u>2007</u>
Revenue			
Tax revenues	\$ -	\$ -	\$ -
Other revenues	4,843,928	3,843,570	4,432,170
Senior government transfers	1,058,721	989,812	1,017,396
Development revenue	30,818	55,290	76,793
Disposal proceeds and refinancing gains			
Investment income	-	-	-
Internal recoveries	-	-	-
Contributions for subdivision infrastructure	-	-	-
Total Revenue	<u>5,933,467</u>	<u>4,888,672</u>	<u>5,526,359</u>
Expenditures			
Operating			
Goods and services	13,297,936	14,175,838	11,854,225
Labour	8,567,596	8,859,265	7,264,161
Debt servicing	-	-	-
	<u>21,865,532</u>	<u>23,035,103</u>	<u>19,118,386</u>
Capital	<u>3,762,320</u>	<u>16,982,378</u>	<u>4,015,469</u>
Total Expenditures	<u>25,627,852</u>	<u>40,017,481</u>	<u>23,133,855</u>
Excess revenue (expenditures)	(19,694,385)	(35,128,809)	(17,607,496)
Principal/Sinking Fund payments	-	-	-
New debt issued	-	-	-
Increase (Decrease) in fund balance	<u>\$ (19,694,385)</u>	<u>\$ (35,128,809)</u>	<u>\$ (17,607,496)</u>

Consolidated Financial Statements

Transportation Services			Recreation and Cultural		
Actual <u>2008</u>	Budget <u>2008</u>	Actual <u>2007</u>	Actual <u>2008</u>	Budget <u>2008</u>	Actual <u>2007</u>
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
1,518,205	945,939	715,691	5,346,544	4,092,606	3,936,178
1,127,517	14,759,587	3,329,221	290,365	93,138	219,617
4,524,073	18,857,132	3,793,253	1,685,406	11,150,587	3,115,389
-	-	-	-	-	-
-	-	-	-	-	-
2,242,219	1,905,036	1,954,605	-	-	-
<u>760,314</u>	<u>760,314</u>	<u>1,297,063</u>	<u>-</u>	<u>-</u>	<u>-</u>
10,172,328	37,228,008	11,089,833	7,322,315	15,336,331	7,271,184
3,049,099	2,178,003	2,686,056	8,357,329	6,849,915	6,519,777
4,729,174	4,665,615	4,536,844	6,577,502	6,429,485	5,823,754
<u>3,277</u>	<u>3,382</u>	<u>(9,608)</u>	<u>1,446,616</u>	<u>1,442,664</u>	<u>1,498,525</u>
7,781,550	6,847,000	7,213,292	16,381,447	14,722,064	13,842,056
<u>8,466,017</u>	<u>43,426,953</u>	<u>9,211,318</u>	<u>2,389,039</u>	<u>25,778,237</u>	<u>3,992,556</u>
16,247,567	50,273,953	16,424,610	18,770,486	40,500,301	17,834,612
(6,075,239)	(13,045,945)	(5,334,777)	(11,448,171)	(25,163,970)	(10,563,428)
(64,608)	(64,508)	(169,974)	(995,737)	(995,738)	(968,546)
<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
\$ (6,139,847)	\$ (13,110,453)	\$ (5,504,751)	\$ (12,443,908)	\$ (26,159,708)	\$ (11,531,974)

Consolidated Financial Statements

	Water Utility		
	Actual <u>2008</u>	Budget <u>2008</u>	Actual <u>2007</u>
Revenue			
Tax revenues	\$ 66,583	\$ 71,616	\$ 56,571
Other revenues	8,753,351	8,520,644	7,858,473
Senior government transfers	10,191	168	10,633
Development revenue	146,685	831,237	1,350,448
Disposal proceeds and refinancing gains	-	-	-
Investment income	-	-	-
Internal recoveries	-	-	-
Contributions for subdivision infrastructure	<u>99,050</u>	<u>99,050</u>	<u>96,500</u>
Total Revenue	9,075,860	9,522,715	9,372,625
Expenditures			
Operating			
Goods and services	5,431,689	6,397,505	6,364,147
Labour	1,508,337	1,088,744	1,338,148
Debt servicing	<u>818</u>	<u>818</u>	<u>2,365</u>
	6,940,844	7,487,067	7,704,660
Capital	<u>1,499,529</u>	<u>2,500,028</u>	<u>1,637,380</u>
Total Expenditures	8,440,373	9,987,095	9,342,040
Excess revenue over expenditures	635,487	(464,380)	30,585
Principal/Sinking Fund payments	(13,226)	(13,226)	(11,769)
New debt issued	-	-	-
Increase (Decrease) in fund balance	\$ <u>622,261</u>	\$ <u>(477,606)</u>	\$ <u>18,816</u>

Consolidated Financial Statements

Sewer Utility			General Government		
Actual <u>2008</u>	Budget <u>2008</u>	Actual <u>2007</u>	Actual <u>2008</u>	Budget <u>2008</u>	Actual <u>2007</u>
\$ 745,955	\$ 752,856	\$ 717,006	\$ -	\$ -	\$ -
5,440,325	5,433,438	4,997,818	1,591,280	1,430,975	2,006,586
267,600	295,128	276,200	157,171	333,876	54,750
244,849	249,996	63,404	158,500	3,056,784	157,201
-	-	-	119,181	-	808,895
-	-	-	-	-	-
-	-	-	-	-	-
<u>84,750</u>	<u>84,750</u>	<u>96,760</u>	<u>-</u>	<u>-</u>	<u>-</u>
6,783,479	6,816,168	6,151,188	2,026,132	4,821,635	3,027,432
5,835,880	5,877,586	5,464,248	3,775,987	6,217,442	3,222,221
464,507	601,256	407,389	5,474,732	5,606,477	4,866,141
<u>2,855</u>	<u>2,855</u>	<u>6,574</u>	<u>385,000</u>	<u>1,329,380</u>	<u>386,098</u>
6,303,242	6,481,697	5,878,211	9,635,719	13,153,299	8,474,460
<u>699,683</u>	<u>2,702,726</u>	<u>912,119</u>	<u>1,109,269</u>	<u>2,523,196</u>	<u>614,709</u>
7,002,925	9,184,423	6,790,330	10,744,988	15,676,495	9,089,169
(219,446)	(2,368,255)	(639,142)	(8,718,856)	(10,854,860)	(6,061,737)
(46,138)	(46,138)	(51,368)	(138,077)	(2,178,257)	(134,135)
<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
\$ (265,584)	\$ (2,414,393)	\$ (690,510)	\$ (8,856,933)	\$ (13,033,117)	\$ (6,195,872)

Consolidated Financial Statements

	Commercial Tower		
	Actual 2008	Budget 2008	Actual 2007
Revenue			
Tax revenues	\$ -	\$ -	\$ -
Other revenues	1,500,269	1,566,648	1,504,282
Senior government transfers	-	-	-
Development revenue	-	-	-
Disposal proceeds and refinancing gains	-	-	-
Investment income	-	-	-
Internal recoveries	-	-	-
Contributions for subdivision infrastructure	-	-	-
Total Revenue	1,500,269	1,566,648	1,504,282
Expenditures			
Operating			
Goods and services	418,863	520,524	609,078
Labour	-	-	-
Debt servicing	787,214	786,672	797,256
	1,206,077	1,307,196	1,406,334
Capital	-	-	-
Total Expenditures	1,206,077	1,307,196	1,406,334
Excess revenue over expenditures	294,192	259,452	97,948
Principal/Sinking Fund payments	(568,002)	(569,278)	(557,591)
New debt issued	-	-	-
Increase (Decrease) in fund balance	\$ (273,810)	\$ (309,826)	\$ (459,643)

Consolidated Financial Statements

Planning and Public Health			Unallocated		
Actual <u>2008</u>	Budget <u>2008</u>	Actual <u>2007</u>	Actual <u>2008</u>	Budget <u>2008</u>	Actual <u>2007</u>
\$ 1,553,822	\$ 1,379,058	\$ 1,286,200	\$ 47,662,115	\$ 47,653,880	\$ 44,036,899
745,889	677,506	688,780	-	-	-
64,606	-	7,000	-	-	-
1,100,000	-	-	-	-	-
-	-	-	589,096	-	120,695
-	-	-	4,373,379	1,695,000	3,176,526
-	-	-	-	-	-
-	-	-	-	-	-
3,464,317	2,056,564	1,981,980	52,624,590	49,348,880	47,334,120
1,569,040	2,125,958	1,462,783	-	-	-
1,676,001	1,613,827	1,496,314	-	-	-
-	-	-	-	-	-
3,245,041	3,739,785	2,959,097	-	-	-
3,098,358	<u>1,118,992</u>	-	-	-	-
6,343,399	4,858,777	2,959,097	-	-	-
(2,879,082)	(2,802,213)	(977,117)	52,624,590	49,348,880	47,334,120
-	-	-	-	-	-
-	-	-	-	21,766,152	-
<u>(2,879,082)</u>	<u>(2,802,213)</u>	<u>(977,117)</u>	<u>52,624,589</u>	<u>71,115,032</u>	<u>47,334,120</u>

Consolidated Financial Statements

	Elimination Entries		
	Actual <u>2008</u>	Budget <u>2008</u>	Actual <u>2007</u>
Revenue			
Tax revenues	\$ -	\$ -	\$ -
Other revenues	-	-	-
Senior government transfers	-	-	-
Development revenue	-	-	-
Disposal proceeds and refinancing gains	-	-	-
Investment income	-	-	-
Internal recoveries	(2,242,219)	(1,905,036)	(1,954,605)
Contributions for subdivision infrastructure	-	-	-
Total Revenue	<u>(2,242,219)</u>	<u>(1,905,036)</u>	<u>(1,954,605)</u>
Expenditures			
Operating			
Goods and services	(2,242,219)	(1,905,036)	(1,954,605)
Labour	-	-	-
Debt servicing	-	-	-
	<u>(2,242,219)</u>	<u>(1,905,036)</u>	<u>(1,954,605)</u>
Capital	<u>-</u>	<u>-</u>	<u>-</u>
Total Expenditures	<u>(2,242,219)</u>	<u>(1,905,036)</u>	<u>(1,954,605)</u>
Excess revenue over expenditures	-	-	-
Principal/Sinking Fund payments	-	-	-
New debt issued	-	-	-
Increase (Decrease) in fund balance	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

Consolidated Financial Statements

Consolidated Financial Statements		
Actual	Budget	Actual
<u>2008</u>	<u>2008</u>	<u>2007</u>
\$ 50,028,475	\$ 49,857,410	\$ 46,096,676
29,739,791	26,511,326	26,139,978
2,976,171	16,471,709	4,914,817
7,890,331	34,201,026	8,556,488
708,277	-	929,590
4,373,379	1,695,000	3,176,526
-	-	-
<u>944,114</u>	<u>944,114</u>	<u>1,490,323</u>
96,660,538	129,680,585	91,304,398
 39,493,604	 42,437,735	 36,227,930
28,997,849	28,864,669	25,732,751
<u>2,625,780</u>	<u>3,565,771</u>	<u>2,681,210</u>
71,117,233	74,868,175	64,641,891
 <u>21,024,215</u>	 <u>95,032,510</u>	 <u>20,383,551</u>
92,141,448	169,900,685	85,025,442
 4,519,090	 (40,220,100)	 6,278,956
 (1,825,789)	 (3,867,145)	 (1,893,383)
 -	 <u>21,766,152</u>	 -
<u>\$ 2,693,301</u>	<u>\$ (22,321,093)</u>	<u>\$ 4,385,573</u>

This Page Left Blank Intentionally

Consolidated Financial Statements

Statement 1

Statement of Changes in Operating Fund Balances For the year ended December 31, 2008

	<u>Actual 2008</u>	<u>Budget 2008</u>	<u>Actual 2007</u>
Revenue			
Taxes for municipal purposes	\$ 50,028,475	\$ 49,857,410	\$ 46,096,676
User fees and other revenue	29,739,791	26,388,554	26,139,978
Development revenue	324,720	2,874,397	1,449,048
Gain on refinancing and other	708,277	-	929,590
Senior government transfers	2,324,954	2,385,802	2,327,376
Interest and investment income	<u>3,083,475</u>	<u>1,125,000</u>	<u>1,930,562</u>
	<u>86,209,692</u>	<u>82,631,163</u>	<u>78,873,230</u>
Expenditures			
Protective services	21,710,168	22,886,416	18,981,928
Transportation services	6,942,940	6,168,314	6,410,638
Recreation and cultural	15,977,652	14,456,286	13,532,765
Water utilities	6,629,758	7,255,801	7,450,477
Sewer utilities	6,189,864	6,343,872	5,769,767
General government	10,822,282	14,330,813	9,868,471
Planning, public health and other	<u>2,844,569</u>	<u>3,303,901</u>	<u>2,627,843</u>
	<u>71,117,233</u>	<u>74,745,403</u>	<u>64,641,889</u>
Excess of Revenue Over Expenditures	15,092,459	7,885,760	14,231,341
Less:			
Transfers to capital funds	2,265,529	5,190,564	1,083,993
Transfers to reserves	10,019,126	353,109	10,588,692
Principal/sinking Fund payments	<u>1,825,789</u>	<u>3,867,145</u>	<u>1,893,383</u>
Increase (Decrease) in Operating Fund Balances	982,015	(1,525,058)	665,273
Operating Fund Balances - Beginning of Year	<u>9,863,164</u>	<u>9,863,164</u>	<u>9,197,891</u>
Operating Fund Balances - End of Period	<u>\$ 10,845,179</u>	<u>\$ 8,338,106</u>	<u>\$ 9,863,164</u>

Consolidated Financial Statements

Statement 2

Statement of Changes in Capital Fund Balances For the year ended December 31, 2008

	Actual 2008	Budget 2008	Actual 2007
Revenue			
Subdivision infrastructure contributions	\$ 944,114	\$ 944,114	\$ 1,490,323
Senior government transfers	651,217	14,085,907	2,587,441
Development fees	5,794,967	29,697,311	6,274,534
Other capital contributions	<u>1,770,644</u>	<u>1,629,318</u>	<u>832,905</u>
	9,160,942	46,356,650	11,185,203
Expenditures			
Protective services	3,762,320	16,982,378	4,015,469
Transportation services	8,466,017	43,426,953	9,211,318
Recreation and cultural	2,389,039	25,778,237	3,992,556
Water utilities	1,499,529	2,500,028	1,637,380
Sewer utilities	699,683	2,702,726	912,119
General government	1,109,269	2,523,196	614,709
Public and environmental health	<u>3,098,358</u>	<u>1,118,992</u>	<u>-</u>
	<u>21,024,215</u>	<u>95,032,510</u>	<u>20,383,551</u>
Excess of Expenditures over Revenue	(11,863,273)	(48,675,860)	(9,198,348)
Less:			
Transfers from revenue funds	2,265,529	5,190,564	1,083,993
Transfers from reserves	9,655,137	21,719,144	7,647,791
Additional debt issued	<u>-</u>	<u>21,766,152</u>	<u>-</u>
Increase (Decrease) in Capital Fund Balances	57,393	-	(466,564)
Capital Fund Balances - Beginning of Year	<u>(72,817)</u>	<u>(72,817)</u>	<u>393,753</u>
Capital Fund Balances - End of Period	<u>\$ (15,424)</u>	<u>\$ (72,817)</u>	<u>\$ (72,817)</u>

Consolidated Financial Statements

Statement 3

Statement of Changes in Reserve Balances For the year ended December 31, 2008

	Actual <u>2008</u>	Budget <u>2008</u>	Actual <u>2007</u>
Revenue and Transfers			
Revenue			
Interest and investment income	\$ 1,289,904	\$ 570,000	\$ 1,245,964
Add (Less):			
Internal Transfers			
Transfers from Revenue Funds	10,019,126	353,109	10,588,692
Transfers to Capital Funds	<u>(9,655,137)</u>	<u>(21,719,144)</u>	<u>(7,647,791)</u>
Increase (Decrease) in Reserve Balances	1,653,893	(20,796,035)	4,186,865
Reserve Balances - Beginning of the Year	<u>46,248,885</u>	<u>46,248,885</u>	<u>42,062,020</u>
Reserve Balances - End of Period	<u>\$ 47,902,778</u>	<u>\$ 25,452,850</u>	<u>\$ 46,248,885</u>

Consolidated Financial Statements

Schedule 1

Continuity Schedule of Long Term Debt For the Year Ended December 31, 2008

	<u>Date of Issue/Maturity</u>	<u>Bylaw/MFA</u>	<u>Function/Purpose</u>	<u>Interest Rate</u>
Long Term Debts				
	Apr 2005/2027	6246/93	Recreation/Downtown Civic Properties	5.7 %
	Apr 2005/2025	6246/93	General Government/Downtown Office Complex	5.7 %
	Dec 2006/2027	6246/99	General Government/Downtown Office Complex	5.0 %
	Dec 1995/2010	5291/61	Transportation/Downtown Parking	9.6 %
	Jun 1983/2008	3086/33	Transportation/Storm Sewer	12.4 %
	May 1992/2008	3085/33	Sewer Utility	12.4 %
	Jan 1983/2008	3084/33	Water Utility	11.3 %
			Subtotal	
LESS:				
Sinking Funds				
	Dec 2006/2027	6246/99	General Government/Downtown Office Complex	5.0 %
	Dec 1995/2010	5291/61	Transportation/Downtown Parking	9.6 %
	Jun 1983/2008	3086/33	Transportation/Storm Sewer	12.4 %
	May 1992/2008	3085/33	Sewer Utility	12.4 %
	Jan 1983/2008	3084/33	Water Utility	11.3 %
			Subtotal	
Net Amount				

Consolidated Financial Statements

<u>Dec 31, 2007 Balance Outstanding</u>	<u>New Debt Issued During the year</u>	<u>Principal/ Sinking Fund Payments</u>	<u>Sinking Fund Earnings</u>	<u>2008 Balance Outstanding</u>	<u>Interest Paid/ Earned For The Year</u>
\$ 26,280,481	\$ -	\$ 995,737	\$ -	\$ 25,284,744	\$ 1,446,616
3,644,437	-	138,077	-	3,506,360	200,600
16,300,000	-	-	-	16,300,000	807,833
300,000	-	-	-	300,000	12,000
39,536	-	39,536	-	-	2,447
46,138	-	46,138	-	-	2,855
<u>13,226</u>	<u>-</u>	<u>13,226</u>	<u>-</u>	<u>-</u>	<u>818</u>
46,623,818	-	1,232,714	-	45,391,104	2,473,169
557,591	-	547,383	20,619	1,125,593	20,619
222,198	-	13,903	11,170	247,271	11,170
-	-	-	-	-	-
-	-	-	-	-	-
<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<u>779,789</u>	<u>-</u>	<u>561,286</u>	<u>31,789</u>	<u>1,372,864</u>	<u>31,789</u>
<u>\$ 45,844,029</u>	<u>\$ -</u>	<u>\$ 1,794,000</u>	<u>\$ 31,789</u>	<u>\$ 44,018,240</u>	<u>\$ 2,441,380</u>

Consolidated Financial Statements

Schedule 2

Continuity Schedule of Reserves For the Year Ended December 31, 2008

	<u>Balance</u> <u>Dec 31, 2007</u>	<u>Interest</u> <u>Allocated</u>
Reserve Funds:		
Local Improvements	\$ 1,973,590	\$ 49,088
Equipment Replacement	8,049,670	286,404
Capital Works	9,055,490	354,777
Fire Department Capital Acquisitions	7,140,170	263,494
Sanitary Sewer	1,390,549	52,015
Land	<u>268,712</u>	<u>12,344</u>
Total Reserve Funds	27,878,181	1,018,122
General Revenue Reserve Accounts:		
Specific projects - Capital	4,152,968	-
Specific projects - Operating	3,701,663	-
Self insurance	922,602	34,804
Police services	1,858,021	61,117
Core development	970,325	38,504
Recycling	1,618,549	58,355
Community development	1,134	42
Building inspections	968,034	36,207
Gravel extraction	496,450	19,061
Neighbourhood improvements	56,571	2,117
Facility maintenance	89,519	3,998
Snow removal	350,000	-
Youth Centre & Arts Centre	8,535	-
Cemetery maintenance	103,224	-
Infrastructure sustainability (Town centre buildings)	200,000	-
Infrastructure sustainability (Road network)	-	-
Critical infrastructure reserve	501,023	17,577
Infrastructure grants contribution	<u>-</u>	<u>-</u>
Total General Revenue Fund Reserve Accounts	15,998,618	271,782
Other Reserve Accounts:		
Sewer revenue fund - self insurance	89,684	-
Sewer revenue fund - specific projects	1,308,040	-
Water revenue fund - self insurance	86,528	-
Water revenue fund - specific projects	<u>887,834</u>	<u>-</u>
Total Other Reserve Accounts	<u>2,372,086</u>	<u>-</u>
Total Reserves	\$ <u>46,248,885</u>	\$ <u>1,289,904</u>

Consolidated Financial Statements

<u>Transfers</u> <u>Revenue Funds</u>	<u>Transfers</u> <u>Capital Funds</u>	<u>Balance</u> <u>Dec 31, 2008</u>
\$ 54,425	\$ -	\$ 2,077,103
1,729,903	(2,736,487)	7,329,490
1,084,274	(1,808,168)	8,686,373
833,014	(2,173,682)	6,062,996
-	(252)	1,442,312
<u>125,000</u>	<u>-</u>	<u>406,056</u>
3,826,616	(6,718,589)	26,004,330
1,577,910	(1,491,134)	4,239,744
(576,916)	-	3,124,747
(19,057)	-	938,349
551,448	(210,882)	2,259,704
120,710	(34)	1,129,505
140,292	(341,829)	1,475,367
-	-	1,176
700,281	-	1,704,522
33,873	-	549,384
-	-	58,688
275,361	(8,370)	360,508
350,000	-	700,000
-	-	8,535
14,248	(8,015)	109,457
95,385	-	295,385
419,417	-	419,417
-	(149,975)	368,625
<u>1,200,000</u>	<u>-</u>	<u>1,200,000</u>
4,882,952	(2,210,239)	18,943,113
(53,500)	-	36,184
741,555	(311,538)	1,738,057
6,500	-	93,028
<u>615,003</u>	<u>(414,771)</u>	<u>1,088,066</u>
<u>1,309,558</u>	<u>(726,309)</u>	<u>2,955,335</u>
<u>\$ 10,019,126</u>	<u>\$ (9,655,137)</u>	<u>\$ 47,902,778</u>