

2011 Annual Report

December 31, 2011

City of Lethbridge

Alberta, Canada

Contents

CITY OF LETHBRIDGE

Report for the year ended
December 31, 2011

VISION

For Council: We have a culture of public service, which has earned the trust, respect and confidence of our community.

For our Community: We are recognized as being safe, healthy, vibrant, welcoming, prosperous, economically viable and a place where all people can fully participate in community life.

MISSION

To Lead, To Serve and To Inspire

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Mayor's Message



The Annual Report provides a synopsis of the services the City of Lethbridge delivered to its residents in 2011. Presented in written form and illustrated with photos, the report highlights significant accomplishments as well as projects undertaken or completed during the past year.

Perhaps the most significant of these was City Council's approval of a new 2012-2014 Operating Budget which limited the average annual property tax increase to 2.89 per cent - the lowest annual residential property tax increase in more than a decade - while maintaining existing service levels. In developing a three-year budget that demonstrates fiscal responsibility, Council met one of its key priorities set out in City Council's 2010-2013 Strategic Plan.

In terms of major projects, we celebrated the completion and grand opening of the new downtown Fire Headquarters at 207-4 Avenue South as well as the completion of renovations at the Fire Training Centre/No.4 Station at 2825-5 Avenue North. We also broke ground on the new downtown Community Arts Centre which will replace the aging Bowman Arts Centre and will also become the new home for the University of Lethbridge Conservatory. In addition, the City began the final phase of major improvements to the ENMAX Centre.

Numerous other projects were undertaken during the year, which are highlighted elsewhere in this report by specific City business units and departments. I wish to note that a key strategy of the City of Lethbridge to leverage as much as possible in the way of federal and provincial grants for such projects, which enhance the quality of life for residents of our city.

The Annual Report also contains the 2011 Audited Consolidated Financial Statements of the City of Lethbridge as well as the Independent Auditor's Report prepared by the accounting firm KPMG. These statements provide an overview of the City's financial position in terms of revenues and expenses.

The final of the report provides relevant statistics about Lethbridge including population growth, the number of building permits issued, a breakdown of revenue and expenses by function and object, as well as specific federal or provincial grants received and how they were used.

The 2011 Annual Report demonstrates the City's dedication to ensuring Lethbridge remains one of Canada's best cities to live in.

A handwritten signature in black ink that reads "Rajko Dodic".

Rajko Dodic, QC
Mayor



City Organization



Legislative and Administrative ORGANIZATION CHART

CITIZENS

CITY COUNCIL

Mayor Rajko Dodic

Alderman Jeff Carlson
Alderman Jeff Coffman
Alderman Faron Ellis
Alderman Liz Iwaskiw

Alderman Joe Mauro
Alderman Bridget Mearns
Alderman Ryan Parker
Alderman Tom Wickersham

CITY MANAGER
Garth Sherwin

Police Commission
Lethbridge Public Library Board
Museum Board
Other Commissions, Authorities, Boards

Director of City Manager's Office
Kathy Hopkins

Supporting Council's Strategic Priorities
Communications & Marketing
Regional & Intergovernmental Relations
Corporate Strategic Planning

Land Development/ Real Estate
Michael Kelly

City Solicitor
Doug Hudson

City Clerk
Aleta Neufeld

Director of Corporate Services
Corey Wight

Treasury
Payroll
Taxation & Assessment
Purchasing & Stores
Information Technology
Human Resources
Risk Management/Insurance
Financial Reporting & Budget
Long-term Financial Planning

Director of Community Services
Bary Beck

LA Transit
Nature Centre
Leisure Services
Recreation & Culture
Social & Community Development
ENMAX Centre
Fire/EMS Services
Cemeteries
Facility Services
Regulatory Services

Director of Infrastructure Services
Doug Hawkins

Transportation Planning
Public Operations
Water Treatment Plant
Wastewater Treatment Plant
Utilities (Water, Wastewater, Electric Distribution, Sanitation, Landfill, Recycling)
Environmental Services
Storm Sewer
Utilities Customer Care
Urban Construction
Asset Management
Parks Management
Fleet Services

Director of Planning & Development Services
Jeff Greene

Intermunicipal Planning
Community Planning
Downtown Revitalization
Development Services
Building Inspection

2/14/2012

VISION :

For Council: We have a culture of public service, which has earned the trust, respect and confidence of our community.

For our Community: We are recognized as being safe, healthy, vibrant, welcoming, prosperous, economically viable and a place where all people can fully participate in community life.

MISSION: To Lead, To Serve and To Inspire



*Back Row: Alderman Liz Iwaskiw, Alderman Joe Mauro, Alderman Ryan Parker, Alderman Bridget Mearns, Alderman Faron Ellis
Front Row: Alderman Jeff Coffman, Alderman Tom Wickersham, Mayor Rajko Dodic, Alderman Jeff Carlson*

STRATEGIC PRIORITIES

OPEN AND EFFECTIVE GOVERNMENT

Desired Outcomes:

- Ensure municipal government processes are open and accessible
- Encourage public engagement
- Improve communication and share information with the public in a manner consistent with their needs.
 - Improve how we communicate with community and business leaders to engage and gain understanding of the issues facing our community
 - Improve how we communicate the policies and actions of Council
- Deliver the highest possible level of service to our citizens in a manner that endeavors to meet their needs and requirements

Key Actions:

- Review all Council committee processes to encourage openness such as Community Issues Committee (CIC), Agendas, and Incamera
- Invite community leaders to meet with Council at City Hall or their places of business
- Separate Council messages (for all Council, not just Mayor) from corporate messages
- Council members on committees report back to Council as a whole on Committee business. Or, consider having key organizations, where we have Council members on Board to report to Council as a whole twice per year
- Make our data, including Council's activities, more accessible to the public
- Consider strategies to make it easier to navigate and access services at City Hall
- Develop and implement strategies to enhance the culture of public service

STRATEGIC PRIORITIES

FINANCIAL RESPONSIBILITY

Desired Outcomes:

- Develop a three-year operating budget and ten-year capital improvement plan that demonstrates fiscal responsibility:
 - Recognizing the impact on levels of service
 - Recognizing social and economic impact

Key Actions:

- Review relevant financial policies
- Update the Cost of Service Study for utilities
- Develop the 2012-2014 three-year operating budget
- Develop the ten-year Capital Improvement Plan for 2014-2023
- Decide how to best utilize available grants
- Review the “new initiatives” from the last three budget cycles for effectiveness and value
- Develop service level options
- Ensure the City operates in the most efficient and effective manner
- Develop tools for better public input regarding the operating and capital budgets
- Develop ways to better communicate the City's financial position

ENVIRONMENT

Desired Outcomes:

- Ensure that Lethbridge is a leader in environmental stewardship
- Encourage the community to contain and reduce our impact on the environment

Key Actions:

- Explore enhancements to recycling depots/stations
- Explore curbside recycling options
- Review corporate practices in such areas as pesticide, energy and water use
- Track and communicate progress
- Prepare for environmental legislation changes:
 - Align our environmental policies with other governments
 - Prepare for new conservation technologies and regulations
 - Consider models for community participation
 - Explore energy conservation strategies

INTERGOVERNMENTAL RELATIONS

Desired Outcomes:

- Foster cooperation among governments.
- Ensure that other governments are aware of the City's priorities and the implications their decisions will have on Lethbridge.
- Ensure that the City is aware of the priorities of other governments and the impact the City's decisions have on them.

Key Actions:

- Identify areas of mutual interests and concerns, and work with other governments to achieve beneficial and efficient development.
- Build relations with other governments and agencies to support the community.
- Advocate on behalf of our community to local MLAs and MP, and other representatives of federal and provincial governments.

STRATEGIC PRIORITIES

PRIORITIES WITHIN INTEGRATED COMMUNITY SUSTAINABILITY PLAN/MUNICIPAL DEVELOPMENT PLAN (ICSP/MDP)

Desired Outcomes:

- Initiate action on Council's priorities within the Integrated Community Sustainability Plan/Municipal Development Plan (ICSP/MDP).

Key Actions:

- Council and Administration will establish a process to prioritize policies and implementation of action plans within the guiding framework of the Integrated Community Sustainability Plan/Municipal Development Plan (ICSP/MDP).



City Manager's Message



Spring is a favorite time of mine as it allows for me to reflect on the past year. In doing so, I see an abundance of community sharing, community building and much accomplishment in Lethbridge. As I mention on our City's website www.lethbridge.ca, I utilize a shared leadership model which provides an opportunity for members of City Council to work directly with the Senior Management Team. The result is an integrated and coordinated approach to leading a large and complex organization.

As City Manager the work I do is orientated around three roles:

1. *Working collaboratively with the community to learn what Lethbridge citizens desire and find innovative approaches to meet those needs*

In our community, relationships are our way of life. Strong collaborative partnerships have been the backbone of the City of Lethbridge in working with others on successful events and projects. Historically the partnership between the corporation and the University of Lethbridge has led to the construction of the First Choice Savings Centre for Health & Wellness and the University of Lethbridge Community Sports Stadium. Additional public partnership projects include the construction of the Living Home with Lethbridge College and a local homebuilder and the ongoing construction of the Community Arts Centre with the Allied Arts Council, arts community and the University of Lethbridge Music Conservatory.

More recently the award winning public partnership between the City, Lethbridge School District #51, Holy Spirit Roman Catholic School District #4, and the Lethbridge Public Library resulted in the planning & construction of a new neighborhood with 45 acres of parkland & sports fields, new public library, and two high schools. I am proud to see how working together, building on existing partnerships and cultivating new relationships continues to be a focus for our community and organization.

Margaret Mead once said "A small group of thoughtful people could change the world. Indeed, it's the only thing that ever has". I share this sentiment and look forward to collaborating with the citizens of Lethbridge to create the change we wish to see in our community.

2. *Supporting City Council through orientation of City Hall processes, connecting answers to inquiries and assisting in the implementation of City Council's initiatives as previously identified*

City Council has a broad mandate to provide good government, develop and maintain a safe and viable community and to supply desirable and/or necessary services to the community. It is my role to support the Mayor and Council in these endeavors and it is an honor to work with our elected officials and focusing our efforts on earning the trust, respect and confidence of our community.

3. *Leading City of Lethbridge employees to provide customer focused service and foster a culture of public service and provide benefits to the entire community*

In 2011 we introduced a new Corporate Strategic Plan with a mission to foster a culture of public service that earns the trust, respect and confidence of the community. To accomplish this we are directing our attention and energy on the following focus areas:

- **Develop and maintain strong relationships** - Our objective is to build a strong community; one that has the capacity to solve difficult issues through shared understanding. Strong relationships increase our ability to be alive to issues early, allowing open communication and accelerate our ability to proactively address issues.
- **Open up city hall** - Customers want increased convenience and customer service. Access to information is key, both giving and receiving. Our goal is to make City Hall and its processes easy to navigate, both electronically and in person. Providing opportunities for citizens to be engaged will increase their confidence in the City.
- **Position the organization for future success** - The long term success of the organization is dependent on our ability to be nimble and responsive. We are committed to the continuous improvement of service delivery. We ensure that services are delivered efficiently and effectively and improvement areas are identified.

City Manager's Message

- **Attend to the culture of public service** - We look at public service from a collaborative approach and enable staff to make a difference every day. If we shift the conversation and approach our work from a corporate perspective we will build a strong service culture.
- **Maintain a solid financial position for the future** - Our solid financial foundation allows us the ability to “weather storms”, manage unforeseen economic events and position the community for prosperity, growth and stability. We are committed to ensuring that we do not shift today's problems to the next generation. One of the organization's greatest success measures is the way we maximize funding opportunities through continued dedication to research and applying for provincial and federal grants. Over the past few years we have been successful in our endeavors to receive more than \$46 million dollars in infrastructure and capital grants.

To accomplish the above we must not lose sight of our three core activities. Those being:

1) Governance, 2) Infrastructure Management and 3) Delivery of Service. To complete this work, City of Lethbridge employees are guided by our six corporate pillars:

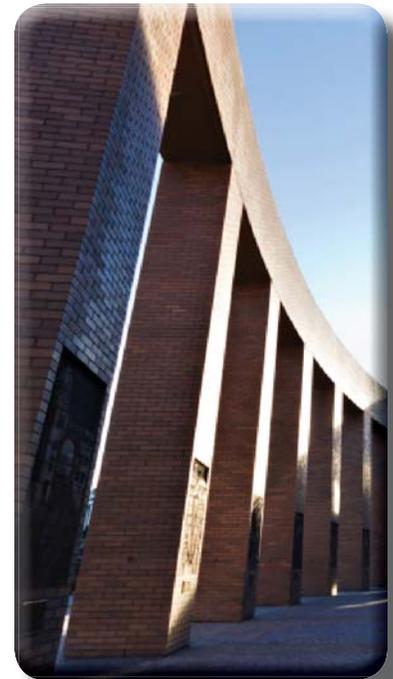
- Trust & Integrity
- Solutions Oriented
- Financially Accountable
- Supportive & Caring
- Customer Focused
- Environmental Responsibility

In looking back over the last year, the highlights for me included the opening of the new downtown Fire Headquarters in conjunction with the new office and computer system for our Public Safety Communications Centre (911). This facility is home to the Emergency Operations Centre and shortly after opening was put to the test with the November grass fire. I was especially proud of watching our community come together and work with the County of Lethbridge to calm the storm and keep residents informed and safe.

It truly was a year of construction as the City developed 11 new playgrounds for children and families including the Nicholas Sheran Park Playground. In addition, we opened the new Rotary Picnic Shelter in the north side sports park and the newly expanded & renovated Nicholas Sheran Arena. I enjoyed seeing construction start on the long awaited Community Arts Centre and pleased to see biking enthusiasts are enjoying the newly constructed Mountain Bike Park in the river valley.

In 2011 with grant funding, we purchased five new diesel-electric hybrid buses, five additional buses next year and five new ACCESS-A-Ride hybrid buses to join the fleet in 2012-13, and introduced the new Transit breeze card. The year was topped off when City Council approved its three year budget with the lowest property tax rate in over a decade – 2.89% per year for 2012 to 2014.

As I look forward to the next three years I eagerly anticipate attending the grand opening of both the newly renovated & expanded multi-purpose ENMAX Centre and the new Community Arts Centre in 2012. Our community's level of service is ever increasing with construction starting to renovate and expand the Helen Schuler Nature Centre in the river valley (*completion 2013*) and the exciting new Twin Ice Arena and Curling Centre planned for West Lethbridge (*completion 2015*).



City Manager's Message

In the coming years we will continue to strive to meet the community's transportation needs with new roadway projects. Reconstruction of Bridge Drive West will be complete in 2012, and the extension of Scenic Drive North to reduce commute times/congestion in the Stafford Drive North neighborhood, will start in the same year.

Strong collaboration with Lethbridge citizens, supporting and working with City Council and leading over 1500 City of Lethbridge employees is necessary to continue the growth in our community.

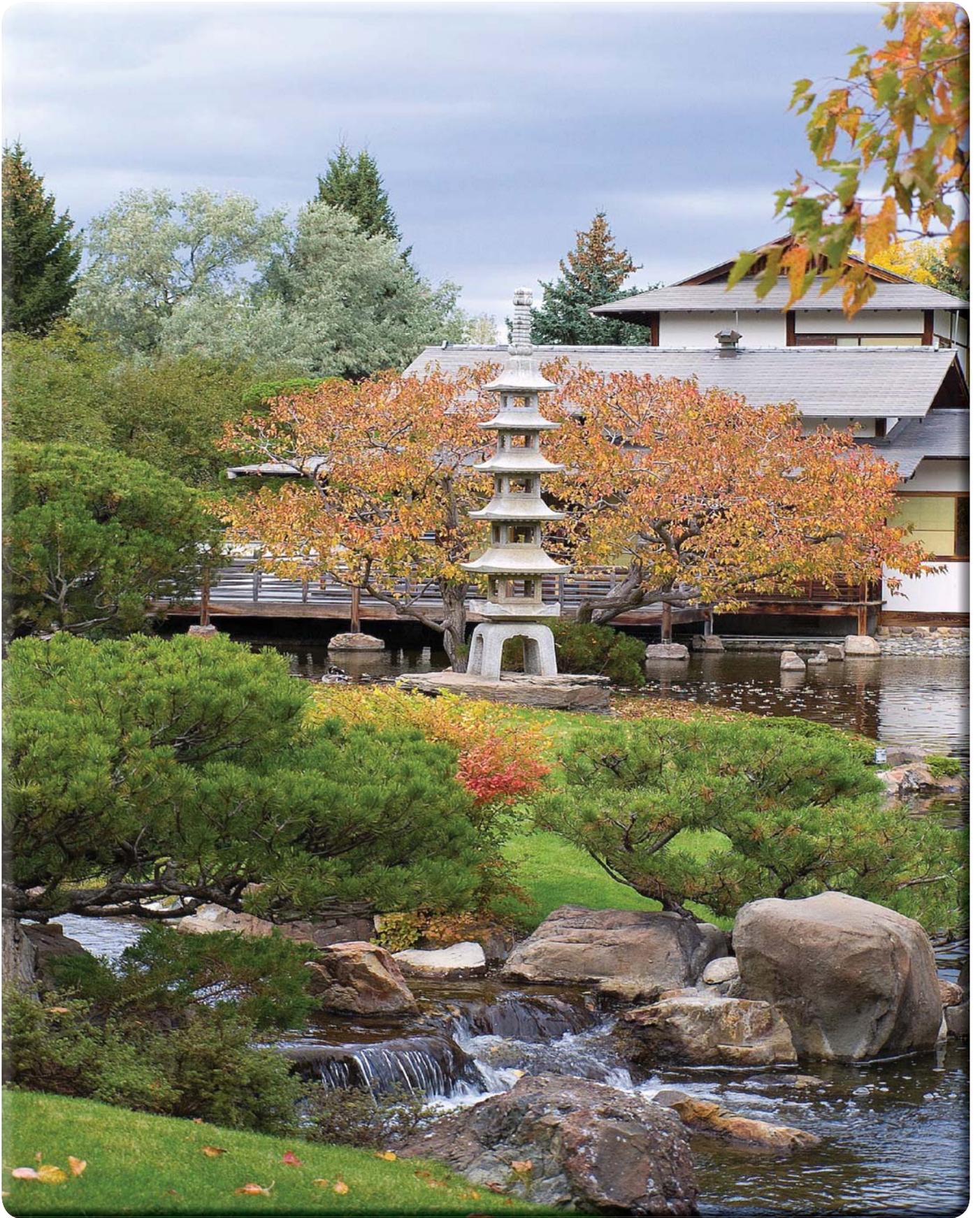
One of my favorite authors, Peter Block believes *"a community is about having the sense of belonging.... to be a part of something and to be an owner of something."* Thank you for choosing to live, work and play in Lethbridge and as co-owner of this community I will continue to build and nurture our 'home'.



Garth Sherwin, C.A.
City Manager



Highlights & Achievements



Boards & Commissions

GALT MUSEUM & ARCHIVES

Three major special exhibits were featured in 2011 starting with the travelling *Fakes & Forgeries* developed by the Royal Ontario Museum. The summer exhibit was *The Greatest Years you Never Knew*: Lethbridge 1906-1913, developed in-house with Belinda Crowson as Guest Curator. With the loan of many toys and games from the community, the Galt produced *Toys & Games ~ engage, entertain, educate* in the fall. A 20' square Snakes & Ladders game painted by volunteers over 117 hours was a great hit with people of all ages. A new audio-visual Orientation installed in the Discovery Hall introduces the story of southwestern Alberta, and includes two artifact cases. More stories were unfolded through the display of photographs from the Archives in *Archives Exposed...* focusing on curling, Lethbridge streetscapes during the early 1900s, and images from the A.E. Cross Studio collection.



The Greatest Years you Never Knew opening

Kitchen Talk, artwork by Vivian Bennett, depicted family interaction taking place in the farm kitchen and Helen Flaig paintings from the Galt Collection described the artist's memories of the 1930s in *Capturing Childhood Memories*. Partnering with the Opokaa'sin Early Intervention Society and the Anthropology Department of the University of Lethbridge resulted in *Picturing Childhood*, a series of photographs taken by Blackfoot caregivers of activities with their families. Pottery created by members of the Alberta Potters Association was featured in *Alberta in a Box* and the St. John's Ambulance centennial was celebrated through *Saving Lives: at work, home and play*. *Spirit and Passion*, developed by Guest Curator Bobbie Fox, reminded viewers of the 1975 Canada Winter Games in Lethbridge and southern Alberta. The travelling exhibit *For you the war is over: Second World War POW Experiences* was shown at the Red Deer Museum & Art Gallery. A juried sculpture exhibit was organized for the fourth year to coincide with the city's ArtWalk, the Province's Arts Days, and the federal Culture Days.



Chinese Nationalist League Forum

Offers of artifacts to the Galt and accessions in 2011 were again significant; documentation of donor stories included video recordings and transcripts. Requests by the public for access to objects and information were welcomed for research projects and off-site loans, including at the Public Library, the Enmax Centre, the University of Lethbridge, the Lethbridge Courthouse and the 18th Air Defence Regiment. The collections continued to be well-used by the University of Lethbridge's Museum Studies program as an internship location and learning resource. The effort to request an amendment to the federal firearms regulation, allowing the accessioning of relevant materials at the Galt, was ongoing in 2011. The Collections Assistant, a term employment made possible by an Alberta Museums Association grant, focused on compact storage expansion and re-mapping. In November, collections staff responded to a request by the Chinese Nationalist League to assess their demolition-slated structure for the removal and stewardship of material culture.

Community program participants	6,361
School program participants	11,954
Buses booked for 5991 students	254
Special events participants	3,362
Facility rental attendees	10,899
Unique visitors to www.galtmuseum.com	32,684

Archives researchers	762
Archives Online visitors	7,985
Scanned archival images	24,060
Volunteers	394
Volunteer hours	8,069
TOTAL on site attendance	40,432

MUSEUM VISITORS	
Lethbridge	56%
Southern Alberta	16%
Other Alberta	5%
Canada	12%
International	11%
Memberships sold	496

Boards & Commissions

GALT MUSEUM & ARCHIVES

2011 was a year of transition in Archives as Greg Ellis transferred his duties to the new archivist Andrew Chernevych who has introduced several changes to optimize archival operations: expansion of the volunteer program, creation of reference library, organization of dedicated flat storage, planning archives-specific public programs, and fundraising through grants. In July, 300,000 images were acquired from the A.E. Cross Studio, by far the largest acquisition in photographic materials in the institution's history and doubling our collection overnight. In the fall, the Archives received a grant from the Community Foundation to assist with the arrangement and description of records of several local community organizations. Through the year Archives was featured in the *Lethbridge Herald*, *ArtsBridge Magazine* and on local television.



Greg Ellis, Galt Museum archivist retires



Archival images are also shared on flickr The Commons – an international archival images initiative bringing attention to the world's historic photographs. In 2011, our 302 photos received more than 800,000 views. Other online interactions are taking place on the Galt's Facebook Page [465 fans], blog [7,347 visits], Twitter [1335 followers], and online photo album on flickr [124,250 views since May 2009]. The Galt was successful in securing a Canadian Heritage grant to develop the virtual exhibit *Nikkei Tapestry: Japanese Canadians in Southwestern Alberta*, which is to be completed in late 2012. This

project is a partnership with the Nikkei Cultural Society of Lethbridge & Area, Ecole Agnes Davidson School, the University of Lethbridge Faculty of Fine Arts [New Media and Music].

The Galt's programs continue to have an incredibly strong reputation in southern Alberta. Hands-on exploration with artifacts and documents, tours, storytelling, personal connections and discovery bring our local history alive. Students practice the skills of historians but also delve into the lives of local heroes, the stories of the industries that made our community and the tales of how Lethbridge and southern Alberta fit into the larger world.

The Galt provides a wide range of programs that meet the unique interests and needs of our visitors, including hands-on activities, tours, lectures, movies, and more. We added the adult hands-on program *Galt Workshops* with topics on fly fishing, wool dyeing and spinning, and genealogy. The *Wednesday at the Galt* program for seniors moved to twice a month and featured lectures on the Titanic and the RCMP among others, and art classes on the historic art of hand-colouring photos. Family programs included Saturdays at 1:00, *Summer Fun*, and *Top 11 of 2011* at Christmas, with pie making, sock monkeys, felting and other activities. The adult lecture series *Café Galt* welcomed the Canadian Pickers TV show hosts, and covered the history of felting, International Women's Day centennial and other topics. All-ages programs included community days celebrating exhibit openings, cultural celebrations such as Canada Day, and a citizenship ceremony welcoming new Canadians to our community.



Boards & Commissions

GALT MUSEUM & ARCHIVES



78 families borrowed a Galt admission pass from our partner, the Chinook Arch Regional Library system, bringing in 294 visitors. Once again our attractions partners, Nikka Yuko Japanese Garden and Fort Whoop-Up, held a successful familiarization event for service personnel in Lethbridge. We worked in partnership with City Council to salvage 50 and 100 year Time Capsule envelopes and deliver them to the owners. Other partnership projects included a concert with the Empress Theatre from Fort Macleod, a Xeriscaping program with the Oldman Watershed Council and National Aboriginal Week events with the Aboriginal Council of Lethbridge.



2011 events again saw sold out numbers for our successful Scotch & Burns, Eggstravaganza [presented with Milestone Homes], Taste of Downtown, Best of the Best Wine Tasting [presented with The Wine Cavern], Beer Tasting and a screening of the Rocky Horror Picture Show. Proceeds from the fifth annual Whoop-Up Days Scenic Plaza Block Party organized in cooperation with our neighbours were donated to the Lethbridge Food Bank.

The Museum Store hosted book launches for local authors and was kept busy as the central information, membership and ticket sales centre. The December 1 Night at the Museum Shopping Event, previously a members event, was a huge success!

In 2011, the Galt museum implemented a volunteer hiring freeze for the first nine months. We did continue to provide volunteer opportunities for interns in the Museum Studies program at the University of Lethbridge, Applied Studies in all areas of the University of Lethbridge, and Service Learning and internships with Lethbridge College. We also have participated in working with high schools and Katimavik. In September 20 new volunteers were trained and placed in different departments and positions.

GALT MUSEUM & ARCHIVES

The Galt Board and staff continued meeting with the Southern Alberta Regional Network of neighbouring cultural institutions for regional collaboration. We also held the first regional network meeting of archives in Southern Alberta in 2011 so we might better serve our collections and researchers.

We were honoured to receive the 2011 Community Organization Award from The Aboriginal Council of Lethbridge "in recognition for your leadership in the development of building positive relationships with the Aboriginal Community of Lethbridge". Kind words from the 'Communities-in-Bloom' judges added to the excitement around the beautiful native plants garden. Seeds were gathered this year as an opportunity to respond to community requests for seeds and to generate funds to support the garden.



Work on the south garden was started in the fall with a target for a spring 2012 opening. We put images around our front entrance, added blinds to the Viewing Gallery, improved our sound system, added WiFi, and completed a conservation plan for the 1910 Galt Hospital building. We touched up paint and planted our new parking lot planters.



Galt staff and volunteers were invited to be speakers at conferences, association meetings, and classes. The staff and volunteers are most appreciative of the many community partners and supporters as we work together for the public good and quality of life.



Boards & Commissions

LETHBRIDGE PUBLIC LIBRARY

Growing The Crossings Branch and Offering Exciting New Options to Library customers and the Community

Crowds are one indication of success and in 2012 several Library initiatives drew people to the Library: The Crossings Branch's first Birthday Party; the Library's inaugural offering of the popular national festival, The Word On The Street saw the city's downtown bustling on a perfect September day, and near the end of the year, the debut of the Blockbusters Collection had customers lining up to 'take a DVD home tonight'.

Over 120 people attended The Crossings Branch's morning storytime and 147 enjoyed the birthday cake cutting on August 30th, the one year anniversary. The message was clear- Lethbridge residents have responded to the branch in a big way during its first year of operation. Rolling out services at the new Branch involved setting up children, teen and adult programs including a Parent /Child Book Club and partnering a Seniors Café chat with Columbia Living.

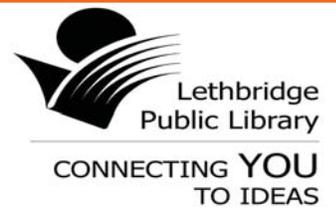
Final set up details included the ventilation system; the parking lot and constructing a book drop on the south side of the building.

Visits to the Branch rose steadily throughout the year and the rapid increase in the use of materials tells the story.

In its first year of operation:

- 162,615 people visited The Crossings Branch
- 29,933 questions were answered
- 5,716 people attended programs
- 1,541 cards were issued.

Library staff handed out birthday cake



The Crossings Branch birthday celebration included a morning story time.

Boards & Commissions

THE WORD ON THE STREET

LETHBRIDGE BOOK & MAGAZINE FESTIVAL



A welcome event for The Word On The Street authors was held in the foyer at City Hall.

The Word On The Street, a free, outdoor, national celebration of reading and literacy, was hosted by the Library for the first time in downtown Lethbridge on the streets surrounding the Main Branch on September 25th. This Sunday afternoon festival also occurred in five other cities across Canada (Halifax, Toronto, Kitchener, Saskatoon and Vancouver) on that date. The fall day for the event turned out to be a record setter for a beautiful day. The festival, which included bands, performers, authors, poets, mascots, dancers, knights in armour, a Roller Derby team and so much more drew a large crowd of over 1,800. The local press agreed with everyone that the inaugural The Word On The Street was a roaring success. Two main stages plus tents around the site provided venues for over 45 authors and poets and 16 performers.



Animal mascot, Clifford, the Big Red Dog, from the children's books by Norman Bridwell, was a huge hit.



Representatives from TD Bank, MLA Bridget Pastoor's office and MLA Greg Weadick handed out disposable cameras at the festival. Lucky recipients were encouraged to enter the Library's 'Caught Reading' photo contest.



The street between the Bowman Arts Centre and the Library was closed to traffic as it was lined with outdoor tents.



BiblioCommons, a user-friendly way to access and share the Library catalogue, was purchased for Alberta's public Libraries by The Alberta Library. Library customers found they could set up their own version of 'My LPL' to access and find books and DVDs; place holds on popular items and connect with other library customers online.

The Library upgraded the functionality of its website in 2011 and added several popular online resources: Ancestry, Library Edition; Microsoft Office Tutorials, Canadian Points of View Reference Centre; Career Cruising complete with a job search engine and an employment guide and Mango, a database that makes it easy to learn practical conversational skills in a variety of languages.

Boards & Commissions

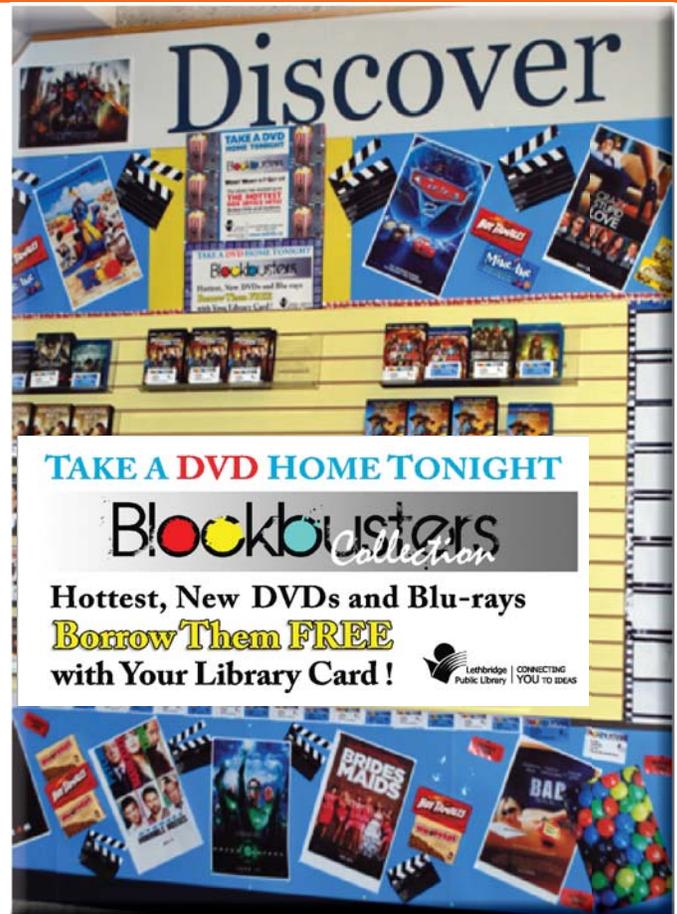
LETHBRIDGE PUBLIC LIBRARY

In November, the Library launched its new Blockbuster Collection with the invitation to 'Take a DVD Home Tonight' and customers did! The Collection, offering multiple copies of DVDs and Blu-ray of the hottest box office hits was a huge hit in its own right. From November 1st to December 31st, circulation for the Library increased 16.4% compared to 2010. Circulation and interest in the regular library collections also increased; in December, the circulation of regular DVDs was up 18% compared to December 2010. There were 856 new or renewed cards in November and December, and the Blockbusters items are averaging one circulation per item per week.

In 2011, the Library's initiative towards the purchase of a new Bookmobile included designing and prioritizing what this 'library on wheels' would offer. A few of the essentials are:

- Full wireless Internet capability
- A small multi-media programming space
- Full wheelchair accessibility
- Specialized collections

A new Bookmobile will allow the Library to reach additional customers and provide services to hard-to-serve groups throughout Lethbridge and Southern Alberta in our partnership with the Chinook Regional Library System.

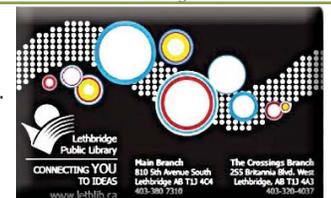


The 'Discover Wall' at the Main Branch was used to promote the Blockbusters Collection

A new library card

Year at a Glance:

- A Video Games Collection became available at The Crossings Branch – PS3, Wii or Xbox .
- The Library continued to develop physical collections in 2011 but our online collections, eBooks and audio books were also enhanced as more people began to use eReaders.
- The Children's Services area was rearranged to create a more open space.
- Program and Outreach highlights included a Whoop Up Days parade float entry, a travelling display on Wind Energy; a booth at the Home and Garden Show and the hugely popular July and August Ready, Set, Read program, with participants at the Main Branch reading over 3,200 books and over 806 books at The Crossings Branch. There were 1,300 participants during the six weeks that Ready, Set, Read was offered.
- The Library, partnered with SACPA to present a Municipal by-election forum in January, as well as federal election forum in April.
- The Library Board began creating the next 5 year Plan of Service for the Library. A Lethbridge Community Survey was conducted by Environics Research Group in October.
- The Friends of the Library opened an additional Booktique at The Crossings Branch, they now have 45 shelves of books for sale at both the Main Branch and The Crossings Branch.
- The Library celebrated its 10th year anniversary as host of The Banff Mountain Film Festival World Tour and a successful videoconference series with the Alzheimer's Society was set up with rural libraries.
- Charlotte Caton was awarded the Library's Special Service award for her work on the Library's capital campaign for The Crossings Branch.
- In 2011, more than 700,000 people visited the Library (Main, Bookmobile and The Crossings Branch). Library items circulated over 1.3 million times. As a welcoming, gathering place for children, teens and adults of all ages, the Library had over 5,300 programs which attracted 63,246 people. Library Homepage website visits topped 520,000.
- New membership cards displayed the Library's fresh, colourful graphics depicting the flow of information and the Library's promise to connect customers to a myriad of ideas.



LETHBRIDGE REGIONAL POLICE SERVICE

Criminal Investigation Division

The Criminal Investigation Divisions investigates ongoing, complicated and major criminal cases that require specialized and dedicated resources.

The Criminal Investigation Division added personnel in 2011, concluded a number of major cases and continued to pursue organized crime, the drug trade, violent crimes, domestic crimes and fraudulent activity in Lethbridge and Coaldale.

Local solve rates once again exceeded the national average, notwithstanding the growing complexity of investigations and the increased demands placed on investigators.



In 2011, two members were added to the Special Operations Unit (SOU), which is responsible for investigating drug crimes. SOU continued to pursue supplier-level drug trafficking networks with notable seizures of heroin and cocaine demonstrating their success throughout the year. The trend toward regional, provincial and national organized crime networks is well-established in the Lethbridge region and our investigative efforts regularly require working jointly with other police agencies within the Alberta Law Enforcement Response Teams (ALERT) umbrella.

Investigations involving violent crimes almost invariably arise from the drug world, organized crime or domestic violence. Violent crimes associated to the collection of drug debts or disputes over supplies and territory continue to occur in our community. These investigations consume a significant amount of time and human resources and are often challenged by reluctant and uncooperative witnesses. Domestic violence has a broad impact to family and community and investigators continue to work with victims to investigate crimes, conduct threat assessments and facilitate intervention by support organizations.

Economic crime that is facilitated or orchestrated through digital technology is ever-increasing whether it involves identity theft, fraudulent schemes or investments scams. Victims in Lethbridge and Coaldale are not immune to these crimes and investigators in the Economic Crimes Unit continue to be challenged by the diverse and complex nature of fraudulent offences. Locally detection and prosecution of all manner of economic crimes continues to yield success.

Property crimes including break and enters, thefts from vehicles, mischief and other offences continue to impact the community. In the fall of 2011 members of the Priority Crimes Unit dismantled an auto theft ring related to organized crime that was responsible for the theft of vehicles totaling \$300,000.



Regional Policing Population

- Excess of 95,375

Lethbridge Regional Police Service

- 168 sworn members
- 51 non-sworn members
- 49 volunteers

Police To Population Ratio

- 1:568

Dispatched Calls For Service

- 30,732

Total Police Actions Taken

- 50,029

Boards & Commissions

LETHBRIDGE REGIONAL POLICE SERVICE

Support Services Division

The Support Services Division supports the Police Service in a number of areas including Information Technology (IT), records management, tactical, K9 and explosives disposal, as well as the joint management of the Public Safety Communications Centre.

In 2011 the Information Technology Section was tasked with a number of projects as we upgraded our computer-aided dispatch in the Public Safety Communications Centre (PSCC) to streamline the process for citizens who call for emergency assistance. In addition IT staff played a large role in moving the PSCC to its location in the new Fire Headquarters building. The IT Section also completed a number of server upgrades and software enhancements to ensure LRPS continues to make efficient use of technology to create capacity and bolster our internal communication capacity.

The Public Safety Communications Centre was busy in 2011 preparing and ultimately moving to the new Fire HQ building as well as hiring and training new personnel. Training also took place on the new computer-aided dispatch system for Fire Service call-taking and dispatching and upgraded ones for the Police Service. Amongst all of this change the PSCC managed a total of 68,398 events, including 50,849 911 calls.



In the Support Services Section, The Canine Unit saw two new police dogs and handlers selected and commence their training to replace two of our older dogs who entered a well-deserved retirement. In the Records Management Unit, our staff managed over 49,434 case files. In order to create capacity for our frontline officers, we have completed the re-deployed the management of minor, non-criminal occurrence reports to our Alternative Reporting Team. This frees up a significant amount of time for our frontline officers to conduct more proactive policing initiatives and respond to calls for service as well as slightly less paperwork.

The LRPS continues to work toward our rollout of the provincial Alberta Police Integrated Information Initiative (API 3) which will see all police services in the province share information for a more comprehensive intelligence-led approach to public safety for all of our citizens. We continue to work towards a late 2012 rollout in Lethbridge and Coaldale as part of this important initiative.

Community Policing Division

The Community Policing Division provides a frontline response to calls for service.

Responding to calls for service from citizens in Lethbridge and Coaldale is the main responsibility of the Community Policing Division and ensuring staffing levels are maintained in order to provide a quick and efficient response is crucial. In 2011 the Community Policing Division focused on restructuring the deployment of personnel to better meet the needs of our communities.

In the past few years the number of police officers available to respond to calls for service has grown which has enabled us to address the span of control and provide more street level supervisors. In 2011 a second, frontline supervisor was added to each patrol team which will allow for greater coaching and mentoring of our younger members and also increase the quality of service we provide.

To supplement this frontline response, the CPD relies on the work of our Victim Services Unit (VSU) and Community Resources Unit including School Resource Officers, Cultural Liaison and Community Liaison officers. These units provided a wide variety of services and initiatives aimed at crime prevention and intervention. In 2011 our VSU recruited and trained 20 new volunteers to assist victims of crime or tragedy. In total VSU is staffed by more than 50 crisis support workers who can be called in when needed.



Boards & Commissions

Community Policing Division (continued)

Within the Community Resources Unit, the Cultural and Community Liaison officers provided a variety of presentations and programs in Lethbridge and Coaldale to help bridge gaps between the police, new immigrants, seniors, students and diversities.

Traffic enforcement is also a critical component to providing safe communities and in 2011 we were successful in implementing an initiative to expand our fleet to once again include police motorcycles. These motorcycles will be used for a variety of activities, but traffic enforcement is the priority.

Administrative Services Division

The Administrative Services Division manages the Police Service's budget, business activities, human resource and public complaint investigations.

A great deal of the work done in the Administrative Services Division during 2011 will help to ensure the Service's continued success over the next few years.

The Policy and Accreditation Unit once again completed successful accreditation processes by Alberta Provincial Policing Standards and the Commission on Accreditation for Law Enforcement Agencies (CALEA). All police services in Alberta are required to meet provincial standards however CALEA accreditation is voluntary and demonstrates a commitment by LRPS to hold itself to the highest standards in law enforcement.



In 2011 the Administrative Services Division led the planning and preparation of a new three-year operating budget as well as a new business plan that will guide the Police Service's activities through 2014. Both of these documents were approved late in the year following rigorous consultation with police members, the community, Lethbridge Regional Police Commission and Lethbridge and Coaldale Councils.

A new collective agreement with the Lethbridge Police Association was ratified in the fall of 2011 which resulted in additional benefits for members, as well as changes to shifting that will provide improvements to operations and service delivery.

In addition, the Recruiting and Training Units hired and trained 14 new police officers. At the end 2011 the Lethbridge Regional Police Service had an authorized strength of 168 sworn members as well as 51 non-sworn members and 49 volunteers.

Community Services

LETHBRIDGE FIRE AND EMERGENCY SERVICES

2011 became a milestone year in itself when the new Fire Headquarters was commissioned and became available for occupancy. In preparation of moving the Operations staff from 6th Avenue, Fire Prevention and the Administration/IT/Billing teams were the first offices to be staffed. By July we were a fully functional Fire Station and then on October 3rd we not only moved the Dispatch staff over from the Police Station but also built out an entire new Computer Aided Dispatch (CAD) system which became the first (and to date) the only full service tri-Dispatch Centre in the Province (Police, Fire and EMS). Prior to this amalgamation the old centre served Police from one CAD and Fire and EMS from another.

Together with the CAD software upgrades technology continues to be behind nearly every initiative we propose. From sophisticated software in our new elevated Platform, mobile applications in the Rescue Vehicle and CAD views at Officer work-stations, to enhanced software for QA opportunities and wireless telemetry in the new Cardiac monitors, we continue to learn and embrace the efficiencies of a high performing emergency service by investing and integrating better technology systems.



This past year, exciting and environmentally friendly projects and initiatives were undertaken to overhaul and update our fire training grounds and 4 storey cinder block training tower. With the Municipal Sustainability Initiative Grant of \$610,000 this project began in the middle of 2010 and was completed in August of 2011

It included retro fitting the tower with Draeger propane fueled props, installing propane fueled external props (car, BBQ, large propane tank and 2,000 litre gasoline storage tank), establishing a fire ground training room and washroom facility and a means to capture all runoff water so it can be treated before release into the river. The final piece to the fire grounds included upgrading the asphalt to repair weather damage and to support large truck traffic.

This state of the art facility is the only one of its kind west of Thunder Bay. We have been able to share valuable information with a number of departments throughout western Canada who have visited our facility as they understand the need to convert their facilities to propane due to environmental concerns and future demands.



Community Services

The arrival of two new fire apparatus a) T-Rex platform a 114 foot articulating platform and b) Smeal quint a 105 foot aerial ladder truck. Along with three new ambulances, the summer training calendar was dominated with the training for these highly technical vehicles.

Water Rescue

The first in-house Surface Water Rescue Course for the team helped provide additional technical level training to team members. This training standardized surface water rescue techniques and increased the abilities of the team to deal with both moving and still water rescues. Along with the course the team added a complement of new equipment to allow our members to operate in a Safe and efficient manner. This training was utilized in July when seven adults on a float tube (not wearing life jackets) were stranded in the weir.



In addition to operational activity, the monthly training continues in all four of the team's disciplines which include Ice rescue, Surface and Boat rescue as well as Dive recovery.

HazMat

In 2011, the City of Lethbridge Fire and Emergency Services Department took a major step forward in the area of hazmat response. The City of Lethbridge has both a major highway and rail line running within its city limits. It's the major industrial center of Southern Alberta and is surrounded by agricultural activity. All of these factors involve, utilize or are a pathway for hazardous materials. City Administrators have identified this and taken steps to help provide for the safety and protection of its citizens, property and the environment.

The department procured some of the finest hazmat equipment available in the industry today. This included Trelchem Level A entry suits, RAE systems air monitors and gas detectors, radiation detectors, a Safer System weather pak and plume modeling software, and a Thermo Scientific TruDefender FT analyzer for the identification of unknown solids, liquids and powders. The RAE and Safer equipment work together in conjunction with computer software installed in the departments' command post vehicle. These purchases were made through grant dollars and the culmination of the department's three year budget.



The department reached its goal of scaling up its defensive oriented response to include an offensive NFPA 472 Tech response. This allows the specially trained hazmat team to perform life saving rescue and incident mitigation activities within the hazardous environment. The hazmat team currently has twenty one members with plans to train ten more in 2012.

Community Services

LETHBRIDGE FIRE AND EMERGENCY SERVICES

As Lethbridge Fire and Emergency Services embarks on its 100 Anniversary of providing EMS in the City of Lethbridge, we are still leaders in pre-hospital care. Our service has over 90 highly skilled Paramedics and 15 highly skilled EMT-As. Training is a key part of our EMS Operations and we will continue to strive for excellence in these ever changing times.

We worked very closely with the County of Lethbridge this past year on various projects and incidents. Several emergency exercises with the Lethbridge Airport and at the Lethbridge Airshow.



A massive grass fire in November started on the Blood reserve, as winds were gusting up to 117 kilometers per hour. Plumes of black smoke pushed across the county and over Lethbridge residential areas.

A state of emergency was declared, as at least six grass fires burned out of control. The City of Lethbridge set up a Reception Centre for evacuated residents at the Soccer Centre (some residents of Mountain Meadows and Sunset Acres were evacuated as a precaution). Fire departments from all across southern Alberta joined forces to battle the flames. The fire had burned about 10 square kilometers.



Pipes and Drums

The Lethbridge Firefighter Pipes & Drums band had another successful year in 2011. The band's membership continued to grow with fifteen (15) members now kilted (performance ready) and playing either the Bagpipes or Drums. Currently there are seven (7) others who are very close to this level and training on one of these instruments.



Public Education

A total of 1,190 children and adults came to tour one of our fire stations within the City. These groups consist of preschools, kindergarten classes, day homes and scout groups.

The Fire Prevention officers are busy throughout the year with many different public education programs. They are:

ACTIVITY	# of Classes
Fire Safety Talks	93
Fire Extinguisher Training	90
Presentations	23
Fire Drills	98
Hazard House	12
Juvenile Fire Setter Program	5
Miscellaneous	63
Total	384



Practicum Placements

Student Practicum's for EMS Practitioners is a very important part of EMS education. Both EMT-A and Paramedic Students from the City of Lethbridge, and southern Alberta require anywhere from 190 hours – 500 hours of practicum time to complete their education in EMS.

The Lethbridge Fire and Emergency Services provides placement for these students on a regular basis. In 2011, the Lethbridge Fire and Emergency services accepted 28 students from six institutions at the level of EMT-A (basic life support) and EMT-P (Paramedic, advance life support) programs. From 2008-2011 our department has hired eleven (11) of these students.



CHAPS Program

As a contracted agency with Alberta Health Services (AHS), Lethbridge Fire and Emergency services has partnered with AHS to provide new initiatives to its community partners. In October of 2011 we established a new program with AHS called CHAPS (community health and Pre-hospital support).

This program has established a unique referral process for EMS practitioners to refer patients/clients that may not receive access to appropriate care in our community any other way. EMS Practitioners with our service meet patients that may not have an actual emergency but do need assistance. Often these patients can burden our system and the emergency department with non emergency situations and needs.

The CHAPS program gives us an opportunity to refer these members of our community that require a connection to Health, Mental Health and home care that they could not normally connect with outside of their own physician, ED, or family and friends for support. The CHAPS program is very successful. Our staff have referred 22 patients from October—December of 2011.

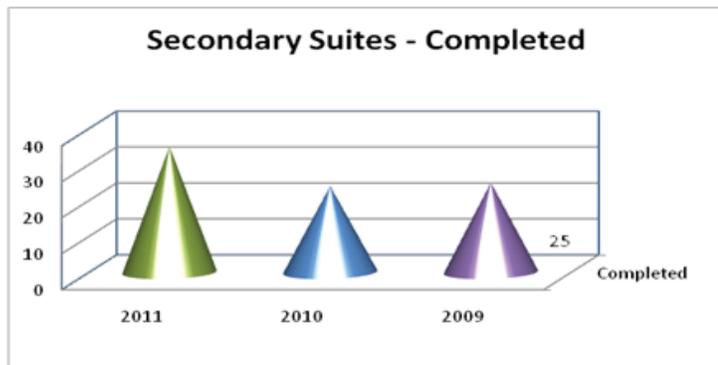
Community Services

LETHBRIDGE FIRE AND EMERGENCY SERVICES

Fire Prevention

Inspections

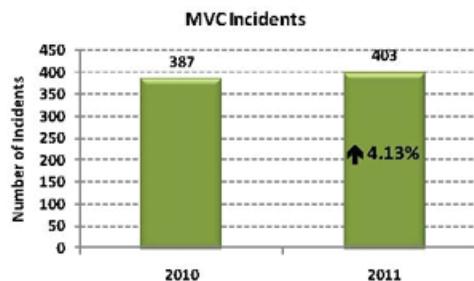
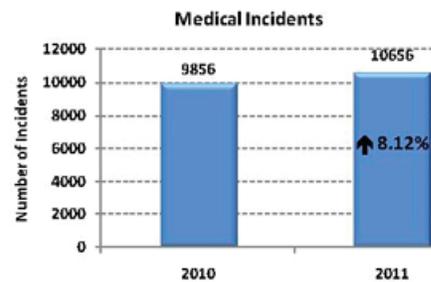
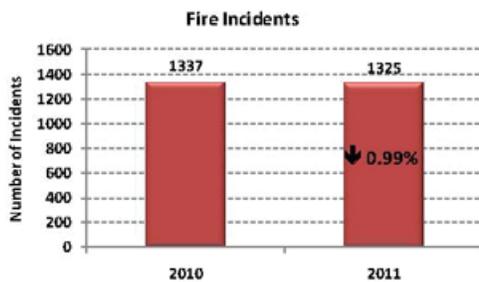
There were a total of 1,010 inspections completed in 2011. From those inspections, 301 businesses were inspected a second time and 32 were inspected a third time. Six (6) Orders were also issued.



Secondary Suites

This program started in 2009 and has been very successful. A total of 84 suites are now legalized and a total of \$144,872.74 in grant money has been issued.

2011 Calls For Service



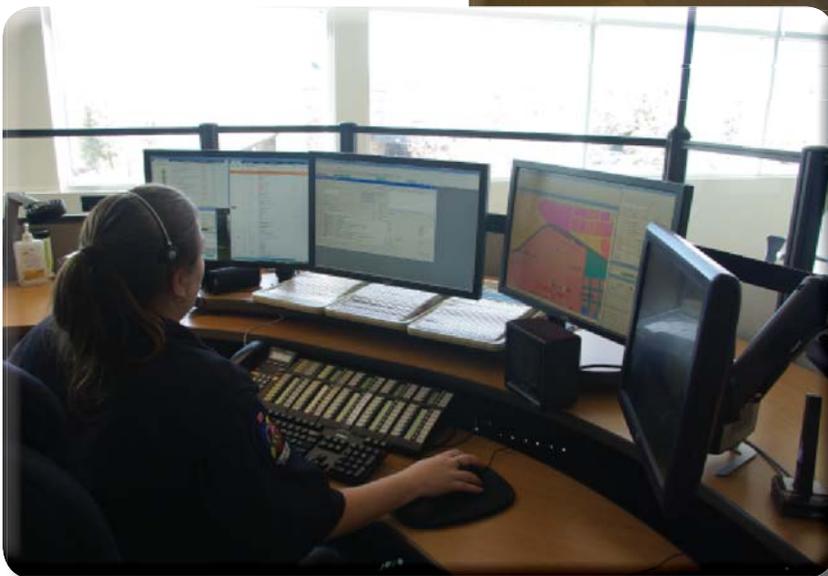
PUBLIC SAFETY COMMUNICATIONS CENTRE (PSCC)

The Public Safety Communications Centre (PSCC) answers emergency calls and dispatches first responders for the region around Lethbridge and the surrounding jurisdictions. The PSCC has recently relocated to the top floor of the Lethbridge Fire and Emergency Services Headquarters. The PSCC handled over 68,000 events in 2011, answering almost 51,000 9-1-1 calls. The staff of 22 full time, 12 casuals, two radio system personnel and management support the efforts of the Lethbridge Regional Police Service (LRPS), Lethbridge Fire and Emergency Services, Alberta Health Services (AHS) and 25 other rural fire and EMS clients.

2011 was another year of great change and growth for the PSCC. The move of the PSCC from the LRPS building to the new Fire HQ was a significant transition and took months to plan and coordinate. As with any move of this magnitude, the 9-1-1 centre can't be turned off during the move, so a well coordinated effort had to be put in place to ensure a smooth transition. Dispatchers worked at both locations and different components of the system were kept "live" at the LRPS building and the Fire HQ as the switch took place.

The PSCC completed the "Common CAD Project" as part of the move to the new building. CAD or "computer aided dispatch" is the technology application used by the PSCC staff to enter call data, prioritize calls, and dispatch emergency resources. Up until October of 2011, the PSCC staff used two separate applications – one for fire and one for police. In a project that lasted more than a year, the PSCC now operates off of one common system for all dispatching. This project has also allowed the PSCC to change their operational model from a vertical model, where a call taker answers the call, finishes the call, and dispatches the call, to a horizontal model where the call taker answers the call, and while the call taker is still on the telephone with the caller, the dispatcher sends out responders. This provides improved customer service and more efficient dispatches.

Police Events	48,814
EMS Events	16,946
Fire Events	2,638
<hr/> Total 9-1-1 Calls	<hr/> 50,849



The move and the common CAD project were both long term projects drawing on the resources of Corporate IT, Lethbridge Regional Police Service IT, Fire IT, the radio systems personnel and a myriad of vendors. Given the technical complexity of the projects, we were fortunate to have so much technical expertise from our partners, above, to make them successful.

2011 was a busy year for the PSCC, filled with change. The staff are looking forward to settling into their new location at Lethbridge Fire Headquarters and maximizing the benefits of the technology and operational changes at the PSCC.

Community Services

ENMAX CENTRE

The Lethbridge ENMAX Centre has had a busy construction year with its third and final 6-month long construction shut-down. Not without challenges, we opened many new and renovated areas, built strategies around the new facility capacity and continued to build a better experience for the patron.

Not without challenges, we opened all the new and renovated suites, concessions, kitchen, ticket centre in its permanent location



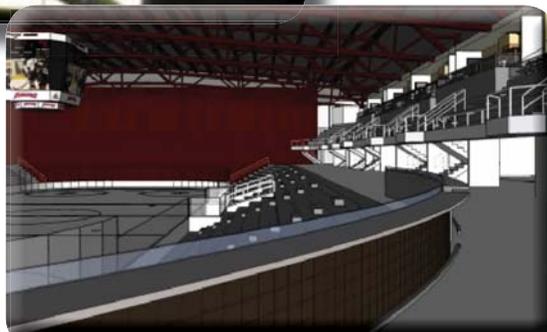
The ENMAX Centre has had as much going on behind the scene as up front and centre. Significant changes include:

- an entirely new loading dock bay with heated ramp and two doors
- a new storage facility
- extensive renovations to the plumbing and expanded electrical systems
- the expanded Hurricanes area including new: dressing room, change area, training facility, meeting area and film viewing room
- new computerized systems that control: environmental systems, lighting and sound

2011 brought the end of phase II construction helping us provide an outstanding and positive patron experience. This is the utmost importance to us and can only be achieved through seamless execution by ensuring every detail is precise from concept to execution. We have made the following changes to ensure that happens:

- full service concessions
- standing viewing stations
- new upper level kitchen
- 24 new and fully renovated suites throughout the facility
- event level meeting rooms
- new parking lot

And the jewel of the ENMAX Centre - the new video scoreboard and its communications centre, along with the new media gondola



Community Services

Despite the shut down we were able to offer our patrons many events and the full slate of hockey season home games. Some of the signature events were: Fiddler on the Roof, Riverdance, Professional Bull Riding, International POW WOW and Jerry Seinfeld.



The ENMAX Centre looks forward to 2012 with the completion of the construction in the first four months, opening the lounge, and expansion of its business revenue opportunities and partnerships with businesses in the city. 2012 also looks bright for an expanded offering of shows and events as we work hard to promote the ENMAX Centre and Lethbridge as the "go to" centre for Southern Alberta.



Community Services

HELEN SCHULER NATURE CENTRE

Since 1982 the Helen Schuler Nature Centre (HSNC) has been delivering a wide range of nature-based interpretive programs in our community through a team of volunteers, staff and partners.

2011 was another great year with nearly 30,000 visitors taking in the wide range of programs and services offered at your Nature Centre. An additional 30,000 people accessed the many informational services offered through the facility. This usage reflects services such as the use of self-guided trail brochures, wildlife information distributed through mail, phone and e-mail contacts, as well as lesson plans and resource guides downloaded from the website.



The HSNC hosted three different exhibits in 2011. An exhibit on "Water Conservation" focused on raising an awareness and understanding of the importance of water to our lives. "Ecosystem Interactions" explored the themes of inter connectivity in nature, the importance of biodiversity and species at risk.

Community volunteers support your Nature Centre in many ways. Over 3,000 hours of volunteer time were donated in 2011 to the direct delivery of nature-based programs. This is a 33% increase in volunteerism over 2010 and nearly double the volunteer hours from 5 years ago. Close to 900 additional volunteer hours were donated by individuals and groups to conservation projects, such as the Coulee Clean-up and Weed Pull. These conservation projects were made possible by generous funding from the Moonlight Run, BFI Canada, Park Place Shopping Centre, and Pratt & Whitney Canada. In 2011, Richardson Oilseeds made a generous donation of \$20,000 to your Nature Centre through the Annual Richardson Charity Golf Classic. This funding will go towards supporting the volunteer program.



The 2011 exhibit program finished the year off with a "Gnarly By Nature" exhibit that focused on the cottonwood forest. The hands-on interactive games and cottonwood forest featured education stations celebrating 2011 as the International Year of Forests.

Community Services

The 2011 exhibit program finished the year off with a "Gnarly By Nature" exhibit that focused on the cottonwood forest. The hands-on interactive games and cottonwood forest featured education stations celebrating 2011 as the International Year of Forests.

A young visitor creates cottonwood art in the exhibit



A porcupine enjoying buffaloberries in the river valley



Learning about nature outside of the classroom

Thanks to generous funding provided by The W. Garfield Weston Foundation your Nature Centre once again offered environmental education programs that span the region of Southern Alberta. These programs allow students to gain a "regional perspective" of land conservation and the unique biodiversity that Southern Alberta holds. Students develop a sense of connection to nature through personal, first-hand experiences at a variety of conservation areas.



Students of Early Childhood Education Program using a parachute



A grade 5 class enjoys a field trip to the Nature Centre

Over 2,500 students have taken part in these unique programs in the past 4 years. As follow-up to their field trips, classes plan and develop their own conservation-focused project. These projects are an important part of the program as they allow for reflection and sharing knowledge. They promote the importance of taking action on an individual and group basis. Projects have included waste-reduction awareness campaigns, litter-less lunch events, art projects, and the implementation of in-class composting initiatives, just to name a few. It has been inspiring to see the enthusiasm of students, parents, and teachers who have participated in the programs.

Community Services

HELEN SCHULER NATURE CENTRE (continued)

Several conscious consumerism themed programs were offered in 2011 thanks to funding provided through the RBC Blue Water Project. Life-Cycle of a T-shirt and Stormy Waters programs were delivered to well over 500 students from Grades 3 to 7.



Pre-school children learning about animal skulls

Nearly 500 booked tours and public drop-in programs were delivered by your Nature Centre in 2011. Audiences for these programs represent a wide range of people in our community, from pre-school children to adults interested in natural history courses.

We participated in and coordinated a number of special events and a Youth Photo Contest was hosted by your Nature Centre in the fall. Youth between the ages of 4 and 17 submitted photos that represented our local landscapes, wildlife and outdoor recreation.



Teens recycling T-shirts into tote bags



Family Day Event



Ken Moore

American Gold Finch

Starting in 2012 your Nature Centre will begin an exciting facility renewal project to better serve the community and visitors to the city of Lethbridge for many years to come.



AERIAL VIEW
ARTIST CONCEPT

RECREATION & CULTURE



Grand Opening of the Rotary Picnic Shelter

On July 7 2011, Lethbridge's newest picnic shelter was opened. The Rotary Picnic Shelter boasts seating for up to 200 people and includes a full outdoor grill, fireplace, kitchen, sound system and bathroom facilities, as well as two playgrounds.

Located in the Northside Sports Park it saw regular usage in 2011, including such prestigious events as the 2011 National Soccer Championship U-16 Cup.

This project was made possible with funds from the City of Lethbridge, the Federal Government's Community Adjustment Fund (CAF) grant, and local donations from the Rotary Club of Lethbridge, an anonymous donor, as well as funds from the Women's Soccer Association of Lethbridge and the Southern Alberta Old Timers Football Association.

Grand Opening of the Nicholas Sheran Arena Expansion

The Nicholas Sheran Arena, home to men's and women's Pronghorn hockey teams, underwent an expansion making it the new home to both the Lethbridge Sport Council and the Alberta Sport Development Centre.



Event Hosting

Lethbridge has long been recognized as a community with the desire and ability to hold successful sport events. That desire, combined with 11 years of experience bidding for major events by the Lethbridge Sports Bid Committee, City Councils' support in assisting fund events in our community, and the recent addition of such major facilities as the Community Sports Stadium, located at the University of Lethbridge. Some events held in 2011: The 2011 National Soccer Championship U-16 Cup, the 2011 Football Canada Cup, and in 2012: 2012 World Women's Curling Championships as well as 2012 Alberta Summer Games. Planning for all events has been taken on by an army of dedicated volunteers – another asset Lethbridge has long been recognized for.



This expansion also recognized that women's participation in hockey is growing and so there was a need for additional change rooms to help support major tournaments, as well as one dedicated female Pronghorn change room.

This grand opening took place in July 2011, and included elevator access, the new change rooms, and a community room that can be booked by groups needing meeting space.

This project was made possible with funding not only from the City of Lethbridge, but also from the Recreation Infrastructure Canada (RInC), Telus, and the University of Lethbridge Alumni Association.

Community Services

RECREATION & CULTURE (continued)

SAAG Public Art Piece Unveiled

On September 30, marking the opening of Lethbridge Arts Days 2011, the second major commission of the Public Art Program, "Aeolian Aviary" was unveiled. Created by local artists, Denton Frederickson and Catherine Ross, this piece was done in commemoration of the renovation and expansion of the Southern Alberta Art Gallery.

Combining acoustic resonance of sixteen air and string instruments, with the dynamic emergence of 67 case aluminum birds, this piece sits in the magnificent Galt Gardens in downtown Lethbridge, gaining much exposure.



Fire Hall Public Art Piece Awarded

The Public Art program's third commission was awarded to west coast artist, Douglas Senft. "Signal" will be installed on the site of the new City of Lethbridge Fire Hall and Emergency Headquarters, in 2012.

This fire hall, located in downtown Lethbridge on the corner of a busy intersection, will help support the revitalization of Downtown Lethbridge and add to the dynamic appearance of the new building. Giving the image of smoke or flames rising from the ground, this art piece is likely to become a favourite of many locals and visitors to our community.

City of Lethbridge Gifting Program

The Gifting Program continues to meet the needs of individuals and organizations who wish to be involved in community sharing by purchasing items such as memorial park benches and trees that enhance our community.

In 2011, 10 benches were purchased for placement in city parks and the cemetery. This ongoing program is most frequently used to show appreciation of, or in memory of individuals by family members and close friends, and benches can be found throughout the community with a marker noting the gift.



Community Services

10 Diverse Projects Qualify for Community Capital Project Grant

The City of Lethbridge continues to maximize investment and assist community groups through the annual funding of the Community Capital Project Grant, in which 10 projects qualified for the 2011 Community Capital Project Grant for a total of \$499,733.

The Community Capital Project Grant supports not-for-profit societies to expand and upgrade community use facilities, strengthening their capacity to provide services for the community. The approved projects were for: Lethbridge Bicycle Moto-Cross, Interfaith Food Bank, Friends of Mike Mountain Horse School, Lethbridge Skateboard Association, Lethbridge Association for Community Living, Lethbridge Community Taiko Association, Campus Roots Community Garden Association, Lethbridge Firefighters Pipes & Drums, Lethbridge Tennis Club, and Lethbridge Swim Club.

A six month closure of the Max Bell Aquatic Centre was the catalyst for significant changes at the City of Lethbridge pools in 2011. Swimming lessons, public swimming and several aquatic clubs were relocated from the University to City facilities to ensure that all groups needs were met. This caused significant schedule changes at Nicholas Sheran Pool, Fritz Sick Pool and Stan Siwik Pool from April to September. The city arenas continue to be busy facilities with a combination of recreational skate time, booked programs, and free public skating.



Leisure Centre Study Gets Underway

In the fall of 2011, the City hired Group2 Architecture Engineering to complete a Leisure Centre Study. This needs assessment, to be presented to City Council in May 2012, will be a framework for what a potential leisure centre in Lethbridge may look like, should one become an approved project.

Stakeholder groups were formed and time was spent researching what Lethbridge currently has for recreational facilities and understanding the need as presented by different user groups. This study will include public open houses in 2012, and will finish with a concept design and business plan that will take into account the possibility of integrating the twin ice arena and curling rink facilities that will begin construction in 2013.

Community Services

LETHBRIDGE TRANSIT

The Breeze

On December 1st, 2011, Lethbridge Transits new electronic fare collection card, "The Breeze", was launched. This system provided added customer service features such as being able to reload your card remotely, balance protection against loss or theft and customization features such as having the farebox display a little longer or having it display in a different language.

For Transit, it provides lots of great ridership information that will be used in planning. It also creates better revenue management processes and a higher level of cash security.



New Buses

In 2011, Lethbridge Transit was awarded funding through the provinces GreenTRIP program. This funding was used to purchase 5 new diesel-electric hybrid buses for Transit this year and 5 additional ones next year. It will also allow for 5 new ACCESS-A-Ride buses that will be delivered in 2012 and 2013.

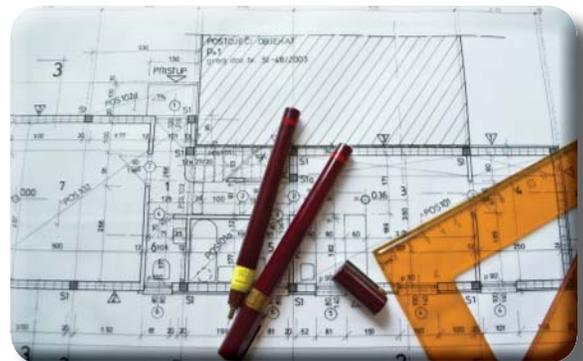
A second portion of the GreenTRIP grant will allow Lethbridge Transit to purchase Mobile Data Terminals (MDTs) for both its Transit and ACCESS-A-Ride fleets. This new technology will provide better real-time information to our customers and will help us create efficiencies within our ACCESS-A-Ride system.

Lethbridge Transit will be expanding its services starting this coming July. Transit service will now be provided to residents of SunRidge and ACCESS-A-Ride will have an additional 5 hours of service added each day to help create some new capacity.



Lethbridge Transit has secured a contract with Lethbridge School District #51 and Holy Spirit Roman Catholic Separate Regional Division #4. Transit will be providing school bus service for the next 5 years with an option to extend the service for an additional 5 years.

Lethbridge Transit, through the Capital Improvement Program, will be undergoing a facility expansion. An extension at the rear of the building will provide more servicing and storage space and a second story will be added to the office creating more office space, training facilities and meeting rooms. Design work will be completed in 2012 with construction in 2013 and 2014.



COMMUNITY & SOCIAL DEVELOPMENT

Working Together in Community

As an integral part of Community Services, the Community and Social Development (CSD) Group under the guidance of the CSD Council Committee, oversees the implementation of the Lethbridge Social Policy. The social well-being of Lethbridge citizens and their ability to fully participate in community life is the overarching priority.

Under the leadership of Chair, Bob Campbell, the CSD Committee strives to meet the needs of people in our community through strengthening community assets and addressing the priorities that most impact the social well-being of all people. Over the past year, these included: access to community services, the engagement of youth in planning and investment in the community, building a welcoming and inclusive Lethbridge including within neighborhoods, taking advantage of community opportunities to address issues such as poverty reduction, focusing on Developmental Assets for children and youth, the prevention of elder abuse and family violence and building an 'age friendly' community.

Community & Social Development operates with federal and provincial grants including the unique partnership between the provincial government and the City of Lethbridge to provide prevention and early intervention programs through Family & Community Support Services. The CSD Group through this funding invests in collaboration knowing that working together in positive partnerships increases the success of serving community. We are very fortunate that Lethbridge is a City where collaboration is the norm.

Collaborative Community Partnerships

Community - working together is integral to the role of Community & Social Development in addressing issues that impact people in the community. Social Policy identified areas that were critical to ensure the well-being of people who chose to live, work and participate in community life. These community priorities are focused and involve a broad cross section of citizens engaged to make a difference in the areas of building an inclusive community, poverty, housing, substance use, the health and well-being of families, children, seniors and youth, indigenous people, those living with a disability and newcomers to Lethbridge.

Coalition of Municipalities Against Racism and Discrimination (CMARD) Team

Based on a resolution by City Council and the subsequent signing of the UNESCO Declaration of Municipalities Against Racism and Discrimination, CMARD Team's role has continued. The team has been responsible for developing and implementing a community action plan to build a welcoming and inclusive community. The CMARD team functions as the Steering Committee for this community initiative and is a Sub-Committee of the CSD Committee of Council.



The CMARD Team also hosted four successful Pangea Diversity Cafés; over 500 citizens of all ages, ethnic, race, religion, physical and mental abilities, and sexual orientation backgrounds came together in community to learn from each other and appreciate the diversity in Lethbridge.

As recommended by CMARD and the CSD Committee, City Council approved the engagement of Farah Mocquais as the Inclusion Consultant for the City of Lethbridge. Working directly with the CMARD Team, she will oversee the implementation of the Strategic plan to accomplish goals outlined in Building Bridges; A Welcoming and Inclusive Lethbridge (2011-21).

In October, CMARD, in an historical and welcomed partnership with the University of Lethbridge, launched the planning of the 2nd Annual "Discover Diversity" conference to be held in February of 2012; the purpose of which is to create further awareness, education and collaboration about the social, economic and cultural impact of increasing diversity in Lethbridge.

Community Services

COMMUNITY & SOCIAL DEVELOPMENT (continued)

Coalition of Municipalities Against Racism and Discrimination (CMARD) Team (continued)

Our diverse community members have a range of capabilities and innovative perspectives to offer, and contribute to our economy, culture and social fabric. They are also eager to lead and to participate in society. Through targeted campaigns, CMARD asked the community to come together in this conference to explore how we can build upon, and with our diverse community, create a welcoming and inclusive society in which people from all different cultural and religious backgrounds can thrive in these changing times. A number of volunteers have been recruited from different groups, such as the First Nations groups, the Bhutanese newcomers, and the community at large to ensure that the conference is community based, and there is a strong sense of ownership of the conference outcomes.



Vibrant Lethbridge

Along with other communities across Canada, the CSD Committee supports this community-based group initiative. Vibrant Lethbridge has launched a bold, but proven community based poverty reduction strategy through the adoption of the Vibrant Communities (VC) model. The proven, almost decade-old method, has been implemented in more than a dozen cities

across the country. Along with other municipalities and supported by the Inter-city Forum on Social Policy, Vibrant Lethbridge presented at the provincial Action to End Poverty in Alberta Strategy. Using the Vibrant Communities system brings both flexibility and unity to one issue, emphasizing collaboration across sectors, comprehensive thinking and action, building on community assets and a long-term process of learning and change.

In November of 2011 a Community Roundtable was held to bring together the various agencies and individuals who are either working to address poverty or are experiencing the effects of poverty in Lethbridge. This event was facilitated by the Tamarack Institute, a national organization specializing in community engagement and action.

COMMUNITY
DEVELOPMENTAL ASSETS
COLLABORATION



Community Developmental Assets Collaboration (CDAC)

CDAC consists of 34 organizations that work together to inform, engage and support the community in building resiliency for people of all ages through the Developmental Assets Framework. www.lethbridge.ca/40assets.

Community Substance Abuse Response Team (CSART)

CSART is a community group of agencies focused on developing a community voice, awareness and response around issues of substance use. The purpose of CSART is to coordinate initiatives and resources to reduce the harm caused by substance use and addictions in Lethbridge. The focus of the CSART Initiative is prevention, enforcement, treatment and harm reduction.



Community Substance Abuse Response Team (CSART) (continued)

With a focus on building assets in youth, CSART participated in the summer event "Shelter Me: Party in the Park" where asset building messages were printed onto labels for popcorn bags. CSART also hosted a Free Family Skate night during National Addictions Awareness Week where refreshments, give-aways and Developmental Asset building information was promoted.



CSART sponsored the "Safe 2 Party" Campaign and has been is executed city wide, is in its second successful year. Promoting the message: Safe to Party Another Day...No Regrets, CSART members engaged with weekend revelers by distributing swag containing tips on how to be Safe to Party at various local drinking establishments student events.

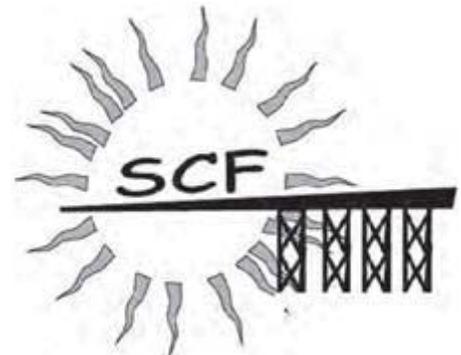


Seniors Community Forum

The Seniors Community Forum (SCF) continues to provide a dynamic process to improve the ability for older adults to participate in community life, maintain quality of life and stay as independent as possible. Stakeholders came together with the goal to continue to create a preferred future for the older adult population in Lethbridge.

The SCF recognized the impressive work and dedication demonstrated by Meals on Wheels Lethbridge. These contributions were acknowledged locally and provincially through the successful nomination of the 2011 Minister's Senior Service Award.

Additionally, the Driving Angels program was launched to recognize drivers in the community who provide outstanding service to seniors.



"Bringing Lethbridge Home"

The City of Lethbridge, through Social Housing in Action (SHIA) as the Community Advisory Board, continues to function as the Community Entity for the federal and provincial programs (Homelessness Partnering Strategy and the Outreach Support Services Initiative through Human Services).



SHIA is a broad community based organization that includes over 100 community participants and 40 various organizations. As a result of the development of the 5 Year Plan to End Homelessness, Lethbridge experienced a 74% reduction in the number of people living on the street and saw a 25% decrease in the use of emergency shelter. This continues to be achieved through the Housing First approach, the right support services, and a Community Case Management model so people can remain successfully and permanently housing.

services, and a Community Case Management model so people can remain successfully and permanently housing.

Community Services

COMMUNITY & SOCIAL DEVELOPMENT (continued)

“Bringing Lethbridge Home” (continued)

The new Housing First Specialist, Wally Czech provides the clinical support and supervision, monitors the fidelity and evidence based practice, coordinates the Housing First education and training programs as well as oversees the implementation in the community and for the 4 (four) Housing First programs in Lethbridge.

On the evening of October 6th, 2011 the 8th annual Homeless Census was conducted. The purpose was to provide a ‘snapshot’ in time to determine the extent of homelessness in Lethbridge. The Census was undertaken, not only to document the existence of this issue, but also to create community awareness and provide necessary information to plan and develop policy and actions for future community responses.

Since the implementation of Outreach Support Services and the Housing First model, over 650 individuals in over 350 households have been successfully housed and have retained their housing. Lethbridge is experiencing less than 7% recidivism rate, well below the national average of 15%. This is the direct result of the Housing First Approach where individuals are permanently housed and provided the support services needed to retain their tenancy.

SHIA has identified 2 groups of people that have challenges in remaining housed in market housing, even with the appreciate support services. These include: youth and seniors with complex needs. Community based planning has resulted in supportive housing for this senior population and youth including a one stop resource specifically designed for youth with complex needs named “the HUB”.

Social Housing in Action held two successful, well attended and community supported **Project Homeless Connect (PHC)** events in April and November 2011. PHC provides a trade show atmosphere of community agencies under one roof. People in the community who are experiencing the impacts of living with a low-income or homelessness can come and “get connected” in the community to housing options and an array of support service agencies as well as receive clinical and personal care, vaccinations, haircuts, new clothing, toiletries, income tax support, legal assistance and other services. Over 400 individuals participated in the most recent PHC, marking an ongoing increase in the number of participants who access these essential services.



Family and Community Support Services (FCSS)



FCSS continues to be a successful partnership between the Province of Alberta and the City of Lethbridge. Through the FCSS Grant, the Community & Social Development Group supports 23 community agencies in the delivery of preventive social services. The Outcome evaluation of these services clearly indicates we are truly making a difference in the lives of people in our priority areas: families with children, youth, older adults, New Canadians, people with disabilities and the Aboriginal population.

Family and Community Support Services (FCSS) (continued)

Investment in prevention, early intervention and community development continues to strengthen our commitment to build better opportunities for people in our community and have made the improvements necessary and help make Lethbridge a better place to live, work and play. The Family and Community Support Services Program Funding (FCSS) provides support for twenty-three early intervention and prevention programs within the City of Lethbridge, for people of all ages,.



Highlights from 2011 funded programs include:

- The expansion of “Go Friendly” – a partnership between our program, Lethbridge Transit, Lethbridge Senior Citizens Organization and Nord-Bridge Senior Citizens Associate. Five days a week, older adults are transported from their homes to either centre for participation in programs, services and support.
- Teen Stuff - Boys and Girls Club provides a safe place for teens, ages 11-19 to socialize, develop interpersonal and leadership skills and participate in activities and events.
- Lethbridge Society for Meals on Wheels was honoured by being awarded the Minister’s Senior Services award for their dedication to our older citizens and volunteers.
- Teen Mentoring - Big Brothers Big Sisters is matching high school volunteers with children from elementary schools to build resiliency, leadership and relationships.

Youth Advisory Council (YAC)

The Youth Advisory Council (YAC) is comprised of 9 enthusiastic youth ages 15-24. This appointed council provides a bridge between City Council, youth and the community by functioning as an advisory body. In 2011, members of the Youth Advisory Council provided a voice for Lethbridge youth through advocacy, awareness and consultation which included the Municipal Sustainability Plan, opportunities for youth activities, and planning for future youth centre(s) and participation in various community initiatives.

The goal of YAC is to increase youth involvement in all aspects of community life. YAC also provided consultation and advice to other community groups such as Recreation and Culture and CMARD as their activities relate to the youth’s perspective in the community. Until a Youth Centre(s)/programming is completed as part of the next Capital Improvement Planning cycle, additional funding was provided to existing youth programs, such as YWCA’s GirlSpace and Boys and Girls Club’s Teen Stuff”. The YAC also developed a unique resource for youth that will also be available electronically early spring, 2012.



The YAC publicly took a stand against hazing, racism and discrimination; focusing on human rights and continue to be actively involved in anti-bullying as well as the annual Pink Shirt Day; an internationally recognized day to raise awareness about the impact of bullying.

Finally, members of the YAC joined youth from around the world in the summer for the Global Youth Assembly (GYA) in Edmonton, Alberta. The theme focused on water and human rights. The GYA is an event held by the John Humphrey Centre for Peace and Human rights and is a forum for youth to be exposed to global issues. The youth returned to Lethbridge inspired about ideas and opportunities from other youth that can be utilized locally.

Infrastructure Services

TRANSPORTATION

Rail Signals

In 2011, the City of Lethbridge began major upgrades to its railway spurline system as part of its 2011 Capital Improvement Program. This program will see the upgrade of 10 rail / road crossings on the city's Industrial rail spurline system over the next 2 years. These new rail signal warning systems will improve safety for both the railroad and the vehicular traffic. In 2011, five major road/rail crossings were rebuilt. As well, new railway ties, rail ballast, and hardware were upgraded in key sections of City of Lethbridge owned track.

The project was identified in the 2011 Transportation Capital Improvement Program. This program is funded primarily through a \$1.5 Million Provincial Rail Grant and the Basic Municipal Transportation Grant.

3rd Avenue North

The 3rd Avenue North project was completed in early 2011. The roadway was opened up to the public in the spring and this new access to an existing Industrial business community including a traffic signal on Mayor Magrath Drive. This is the first phase to the 28th Street North project which will continue in the 2012 calendar year.



Garry Drive West project

The Garry Drive West project started construction in 2011 as part of the 2011 Transportation Capital Improvement Program. This project will extend the roadway and underground services of Garry Drive to service new residential neighborhoods like Garry Station. In 2011, earthworks and deep underground serving was completed. The balance of roadway construction, lighting and landscaping will be done in 2012. This project is funded through Offsite Levies.



The project was identified in the 2008 Transportation Capital Improvement Program. This program is funded primarily by Arterial Offsite Levy funds and the Basic Municipal Transportation Grant.



Infrastructure Services

Overlays

Overlay programs are targeted using the Municipal Pavement Database System that relies on a database of condition assessments to determine the roadway sections to be maintained. Currently, the analysis done indicates that the road network within the City of Lethbridge is in excellent condition.

In 2011, this annual program is funded through both the Federal Gas Tax Fund (FGTF) grant as well as the Municipal Sustainability Initiative (MSI) Capital grant.



7th Avenue & 25 Street North local overlay



4th Avenue & Scenic Drive South Streetscape, and concrete installation and intersection improvement arterial mill and overlay



Streetscape

Streetscape and concrete renewal in relation to construction of new fire hall 4th Avenue and Scenic Drive South.



Infrastructure Services

URBAN CONSTRUCTION

On August 20th, 2011 Bridge Drive Utility Corridor construction began. This road was partially closed to allow for upgrades that include a new water line, sanitary sewer, storm water system, pathway and roadway resurfacing. During the road reconstruction, the drainage system will be improved to prevent erosion issues that have closed the road several times in the past.



The main purpose of this project is to install a new water line and two sanitary sewer lines. Most of Bridge Drive West was completely dug up to install the new pipelines. The upgrades add infrastructure capacity for the continued expansion and development of West Lethbridge. In the future, West Lethbridge will host an employment centre as well as future business and residential development.

At the end of 2011, the underground utility contract was approximately 75% complete, under budget and ahead of schedule. Underground construction will continue into 2012 and be wrapped up in time to complete the reconstruction of the road surface and pathway in 2012.



Funding for this project came from Offsite Levies and was not tax funded.

Infrastructure Services

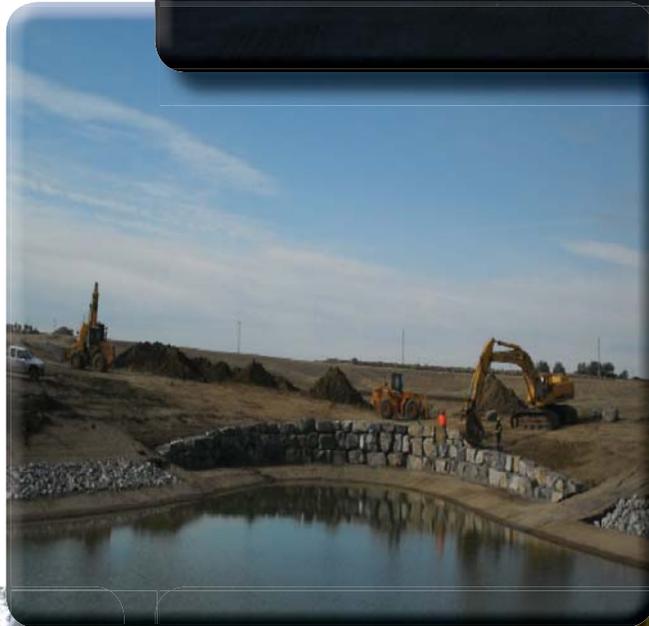
Land development in 2011 was steady with single family residential lots in 8 subdivision phases:

- Copperwood Phase 9B
- Copperwood Phase 12
- Copperwood Phase 13
- Coulee Creek Phase 3A
- Coulee Creek Stage 4 Phase 2
- Garry Station Phase 1
- Legacy Ridge Phase 7
- The Canyons Phase 1

Commercial and Multifamily sites were created in a number of smaller sites around the City.

Two new communities were started in 2011. The Canyons, west of Paradise Canyon, began with Phase 1 which included a large storm retention pond and improvements to 40th Ave West which has been renamed to Canyon Parkway. At the West end of the Garry Drive, Phase 1 of Garry Station began. The first phase will include an entrance road into the subdivision, two roundabouts and a storm retention pond.

Right-of-Way (ROW) Coordination monitors the City of Lethbridge Right-of-Ways to ensure a high quality of Infrastructure is installed in the City while maintaining citizen safety and convenience. In 2011 ROW Coordination generated approximately 1,500 permits including Utility Line Assignment (ULA), Excavation, and Hoarding (street use). As in previous years, the City of Lethbridge teamed up with TELUS, Shaw, ATCO Gas and Electric Operations to review the years projects and to determine where joint party trenching was practical. This teamwork lessened the inconvenience to citizens and impact on the City as a whole.



Infrastructure Services

WATER AND WASTEWATER UTILITY

In 2011, the City of Lethbridge Water Utility replaced approximately 1800 meters of deteriorated water distribution pipe. These renewals were done as part of an annual program within the water utility operating budget. Locations and length of pipe that are replaced are determined as part of the water utility's asset management corrective maintenance program.

System Repairs

Water and Wastewater Operations respond to failures in the underground system all year round. These system failures include watermain breaks, sanitary sewer blockages, and collapsed gravity sewers.



*4th Street & 2nd Avenue South
watermain renewal*



15th Street watermain renewal

Garry Drive Reservoir

In 2011, construction on a new water reservoir on the city's west side began. This 20 megaliter reservoir will become the city's 6th water reservoir to operate as part of the city's water distribution system. This reservoir is located at the corner of 30th Street West and the future Garry Drive. The addition of this reservoir will support development of future residential development on the city's West side. This \$9.655M project is expected to be completed and fully operational in the summer of 2012.



PARKS MANAGEMENT

Lifecycle Replacement Program

Drainage

As part of the 2011 Lifecycle Program, several high-priority drainage problems in various city parks were repaired. The improvements to these areas eliminated the problems of standing water, foul odors and high concentration of mosquitoes. This made the spaces usable and increased the park value to neighboring residents. Improvements to the sites included installation of weeping tile, regrading and new vegetative plantings.

The areas repaired in 2011 were located in: Cougar, Henderson, Squamish, Canyon Crest, Ridgewood, William Pearce and Grand River Parks.



Cougar Park



Playgrounds

To improve safety and play value, 11 playgrounds were replaced in 2011. In addition to play equipment the sites received new furniture, pathway connections, irrigation and lighting.

The sites included: Georgetown, Staffordville, Redwood, Lakeview Greenstrip, Lions, Elks Picnic Shelter, Coulee Creek, Columbia, Rotary, Queens and Dalhousie Parks.

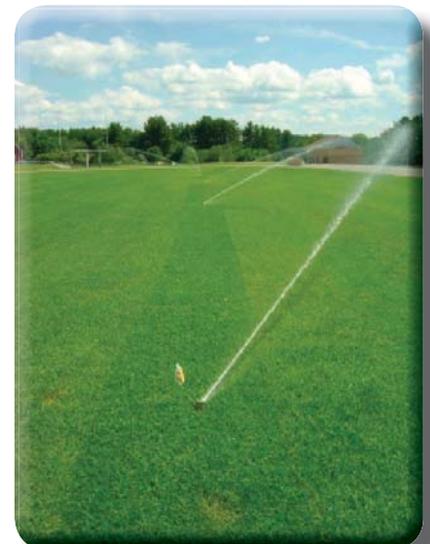


Coulee Creek Playground

Irrigation

The irrigation automation program changes irrigation systems from above ground hand move irrigation pipe to automatic underground irrigation systems. This project involved removal of existing irrigation and installation of underground equipment at 6 school sites; Assumption, St Basil's, Senator Buchanan, Mckillop, Galbraith and Westminster Schools. Benefits and results are:

- Irrigation will be applied more efficiently and effectively resulting in a better quality turf using less water.
- Water will be applied to the parks at night resulting in higher efficiency of the water distribution systems and when evaporation losses are lowest.
- Water will be applied using automated underground irrigation pipe, heads and automatic timer resulting in reduced man hours.
- Turf will be watered at night decreasing peak demand of the City water system and uninterrupted community use of the park during the day.



Infrastructure Services

PARKS MANAGEMENT (continued)

Lifecycle Replacement Program

Furniture

This project saw the replacement of park furniture including: 10 new garbage cans throughout the parks system; replacement of 6 sets of goal posts at Winston, Mike Mountain Horse, and Park Meadows parks; 10 benches and 33 picnic tables in Indian Battle park; 39 picnic tables in Henderson Park; 2 baseball backstops in Dave Elton Sports Park and 1 set of stairs along the Coal banks Trail in the river valley.



Basketball and Tennis Courts

This project included a repaired sub-base, new surface, painted lines and new equipment for both basketball and tennis courts. Basketball court replacements were at Kinsmen, Georgetown and Sheridan Parks. Tennis court replacements were at Kinsmen (2 courts) and Westminster (2 courts) Parks.

New Pathways

In 2011 five new pathways were completed including;

- Asphalt pathway in Atso Towaawa Park
- Limestone pathway in Scenic Drive off leash park
- Limestone pathway Whoop Up Drive connecting to the Galt Museum
- Limestone pathway 3rd Avenue connecting to 4th Avenue behind the Lethbridge Lodge.
- Asphalt pathway connection between RiverStone and Canyon Crest along the coulees

Limestone Pathway



Community partnerships with groups wishing to enhance the parks system were facilitated in areas including clean-up, tree planting and general care of the parks.

Nicholas Sheran Playground

With input by students from Nicholas Sheran School and the community the focus of this replacement playground was chosen to be early childhood education. Nicholas Sheran playground features a train and coal mining theme. The playground includes train tracks built into the rubber surface, a small train structure for toddlers and a large train station for older kids.

It also includes saucer swings and the very popular Apollo spinner. Thanks to the generous contributions from the Kiwanis Club of Lethbridge and the Alberta Tire Recycling Grant partnering with Lethbridge Parks, this project was enhanced to provide increased benefits to the community.



Riparian Condition Audit

Beginning in 2010, the City of Lethbridge retained the services of the Alberta Riparian Habitat Management Society (Cows and Fish) to conduct a riparian health assessment along the Oldman River within the corporate limits of the City of Lethbridge. This project was a collaborative effort between Parks and the Water, Wastewater departments.

During the summer of 2010, Cows and Fish completed riparian health inventories on 15 different sites within the Oldman River valley riparian area representing a cumulative 19 km of river and stream length. With the exception of three sites, all areas in the study are managed by Lethbridge Parks.

The report offers recommendations including:

1. Control invasive plant species
2. Manage disturbance-caused species
3. Discourage further recreational use close to the river edge
4. Examine storm water outflow to determine if improvements could be made.

This study will contribute to the development of the River Valley Master Plan, now underway.

Infrastructure Services

PARKS MANAGEMENT (continued)

Mountain Bike Park

A partnership between the Lethbridge and Area Cycling Association and Lethbridge Parks resulted in the construction of the Mountain Bike Park, located in Botterill Bottom Park south of Whoop Up Drive. Nearly complete, this new facility features three tracks, five wooden skill jump features and pump tracks. Remaining construction include a washroom facility, a water source, picnic tables, and some finish landscaping. In addition to already being very popular with local enthusiasts a national jump tournament was held attracting over 300 riders. This event is anticipated become an annual tradition.



Operations and Maintenance

2011 presented many challenges that were successfully handled by maintenance and operations forces. An abnormally high snow fall between January and March required a constant effort to clear snow from sidewalks and pathways.

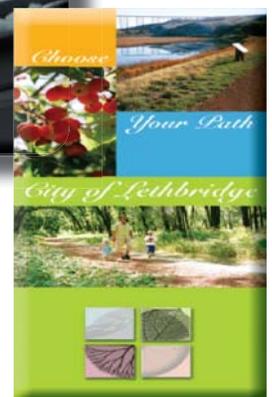
In April, a heavy spring storm required an emergency response to clean up damage to the Urban Forest. An especially wet spring increased the pressure on efforts to prevent mosquito populations from exploding.

Efforts to mow turf in the spring were also hampered by the long spell of wet weather which necessitated a catch-up program when dryer weather returned. These challenges were skillfully met with minimal impact to park use.



Parks Information Catalogue

A short summary for each park in the city was created to better provide residents with information on the parks system. This effort supports the web-based information sharing efforts of the City and enables residents to make informed choices about the parks they visit and what to expect when they arrive. A page of information for each park contains information about the features of the park and opportunities for activities as well as a map to assist in finding and traveling to the park.



Infrastructure Services

Elizabeth Hall Wetlands Dock

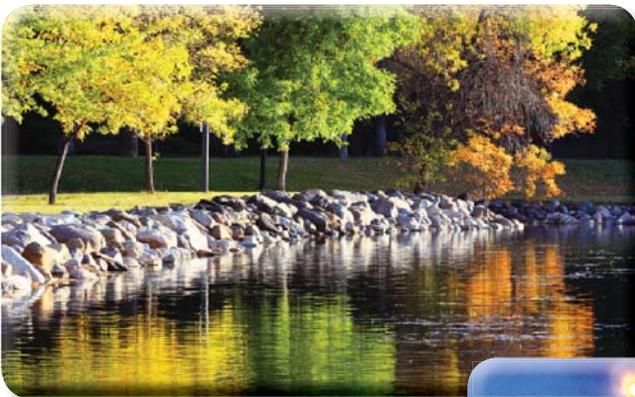
The Elizabeth Hall Wetlands received a new floating dock anchored to the shore so nature enthusiasts can access and view the aquatic plants and animals up close. The dock will facilitate an enhanced waters edge customer experience for both education and enjoyment.



The dock also provides a safe and non invasive means for Grade 6 students to facilitate a core biology unit of study from the dock. This dock prevents further damage from occurring as students and the public seek access to the water edge to enjoy and learn about the fascinating aquatic ecosystem.

Communities In Bloom

The City participated in the National Communities In Bloom program and received the highest level of award in the program. Two independent Judges visited and toured the City in August and provided a positive report and some helpful ideas on improving some of the programs and services offered in the City. The program criteria include; Tidiness of the City, Environmental Action, Heritage Conservation, Urban Forestry, Landscaping, Floral Displays and Community Engagement.



The high score, once again affirms that Lethbridge is a great place to work, play and live in. The rich heritage and healthy environment contribute to the quality of life we can all be very proud of.



Infrastructure Services

WASTE & RECYCLING SERVICES

Home and Garden Show

Waste and Recycling Services, once again, participated in the annual Lethbridge Home and Garden Show. Visitors to this display were treated to a quick and concise breakdown of how to manage waste generated at home. Free disposal services such as the Fall Leaf Collection, Spring Chipping, the Yard Waste Recycling Site, and the Waste and Recycling Centre were highlighted. Visitors were also educated on actions they can take in their own yards to reduce the need for waste disposal. The 2010 residential waste audit results were showcased in the display. Visitors were offered the chance to enter a draw for a backyard composter. They were also given a program guide and a paper yard waste bag for use in the Fall Leaf Collection program.

▶ How can I recycle my yard waste & branches?

- Backyard Composter
- Fall Leaf Collection Program
- Grasscycle - leave clippings on the lawn
- Spring Chipping Program
- Yard Waste Recycling Site
- Waste & Recycling Centre



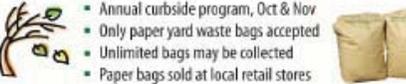
▶ How can I get a backyard composter?

- Composters sell for \$48
- Call Mary at 403-315-1497, to order



▶ How does the Fall Leaf Collection Program work?

- Annual curbside program, Oct & Nov
- Only paper yard waste bags accepted
- Unlimited bags may be collected
- Paper bags sold at local retail stores



▶ When is the Spring Chipping Program?

- The curbside program takes place annually in April
- For 2011, have branches out by 7 a.m., April 8
- Stack your pruned branches (up to 10" diam.) away from your regular waste

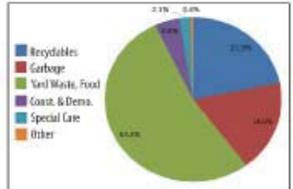
▶ What is accepted at the Yard Waste Recycling Site?

- Grass
- Leaves
- Garden waste
- Branches (up to 8" diam.)

Open April 1st



In October of 2010, Waste & Recycling piloted a residential waste audit.



▶ What have we learned so far?

- Over half of waste generated is yard and food waste
- Majority of recyclables are cardboard and paper
- 75% of waste generated by businesses and institutions
- 25% of waste generated by residents
- Used motor oil in waste (see next panel for info on recycling)

▶ How can I help keep Lethbridge clean?

- Bag your waste
- Use the Large Item Service
- Pitch-In! (litter picking campaign)



▶ How does the Large Item Service work?

- Have items such as household waste, couches, stoves, mattresses, etc. collected
- 2 free pick ups per year
- Call 403-320-3934, to schedule



▶ What is accepted for safe disposal and recycling at the Waste & Recycling Centre?

- Electronic Waste
- Hazardous Waste
- Paint
- Tires
- Used Oil
- Yard waste
- Paper
- Cardboard
- Clear Glass
- Plastics (#1 - #7)
- Metal
- ... and more



▶ Is there free waste disposal at the Centre?



- Free Saturday disposal program
- For up to 250 kgs of waste
- Above recyclables accepted for free, year round, six days a week (except yard waste)

▶ The City is undertaking a Master Plan at the Waste & Recycling Centre. What is this all about?

- Ensuring future waste disposal capacity
- Ensuring safety and protection of neighbours and the surrounding environment
- Seeking approval from Alberta Environment to expand landfill's permitted area (or footprint) as well as maximum height

▶ Where can I get more information?

- Project Website: lethbridge.ca/wrc
- Project Contact: Steve Rozee, 403-320-3114, wrc@lethbridge.ca



The Waste and Recycling display at the Home and Garden Show offered visitors a snapshot of disposal options offered by the City of Lethbridge.

Leaf and Yard Waste Recycling

Leaves and other yard waste are compostable materials that can use up valuable landfill space and without proper composting, can become a large contributor to greenhouse gas accumulation in the atmosphere. City of Lethbridge leaf and yard waste recycling options include:

- the Fall Leaf Collection Program
- the Yard Waste Recycling Site
- Backyard Composter Sales
- the Spring Chipping Program
- the Waste & Recycling Centre



Fall Leaf Collection

Residents have the option of curbside leaf collection in the fall. The program allows for two passes through each Lethbridge neighborhood. This program captures the desire for a higher level of public service. The program began in 2009 and is valued by many as a convenient and ecologically conscious way to dispose of yard waste.



Trucks at the Yard Waste Recycling Site are ready to accept loads of organic yard materials from city residents.



Leaves in paper yard waste bags, ready for collection.

Yard Waste Recycling Site

The Yard Waste Recycling Site offers Lethbridge residents an opportunity to drop off their bagged leaves, garden trimmings and small branches at a central location, free of charge. The yard waste is chipped on site or taken to the Waste and Recycling Centre to be composted. Over 16000 residents used this site in 2011. The number of users at the site has doubled since the site opened in 2009.

Waste Audit

After a successful pilot in 2010, the City of Lethbridge is continuing to audit waste deposited at the municipal landfill. The waste audits are to be performed annually, and multiple times per year to account for seasonal fluctuations.

The objectives of the waste audits are to:

- assess the effectiveness of City diversion programs
- assess City waste collection and processing systems
- test the effectiveness of City public education programs
- collect data to establish benchmarks and waste generation trends
- estimate the environmental impact of the waste disposed of at the landfill

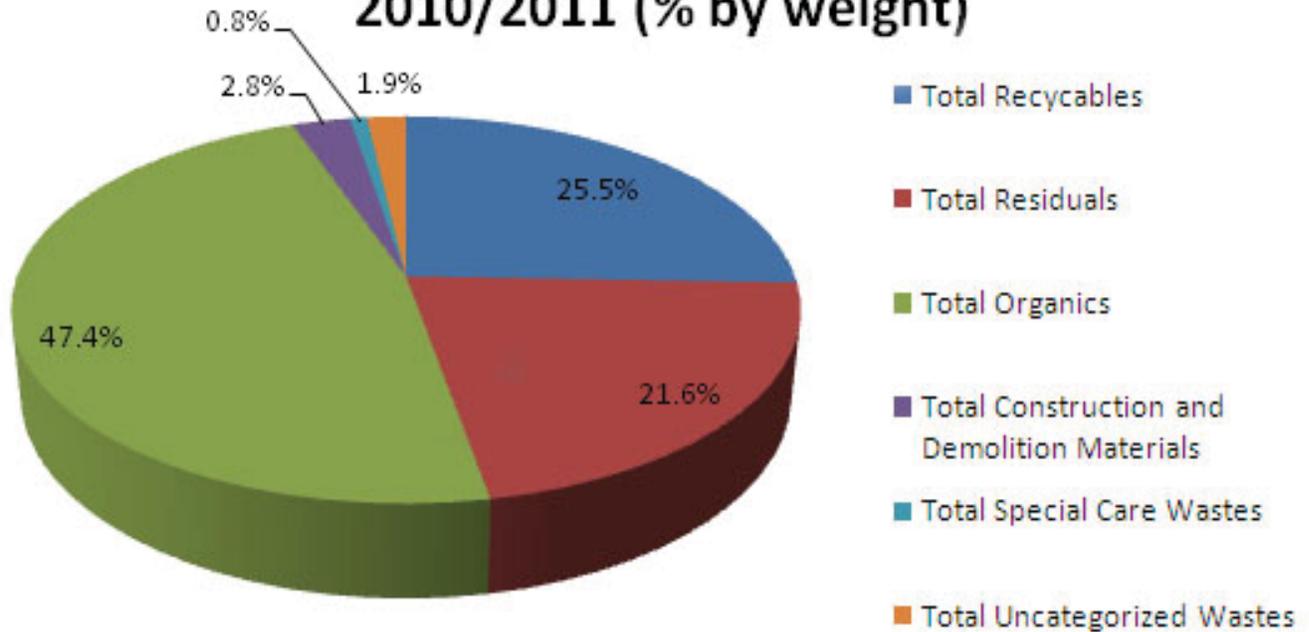
Separate audits are done for residential waste and waste produced by the industrial, commercial and institutional (ICI) sector. ICI waste was sub-categorized into different sectors. The information from each sector offers insights on what materials to target in future program development. There is great potential for diverting waste from individual ICI sectors. For example, the deconstruction projects initiated by Facility Services (internationally awarded by *Alliance for Innovation*, 2011) required specific diversion strategies for the types of materials generated during construction and demolition.



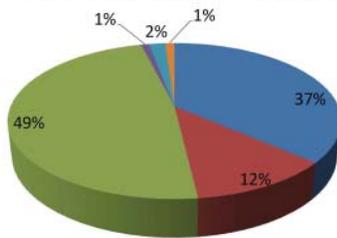
Infrastructure Services

WASTE & RECYCLING SERVICES (continued)

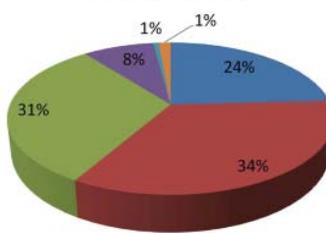
Residential Waste 2010/2011 (% by weight)



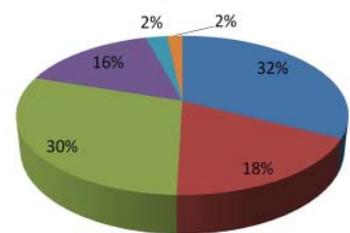
Food and Accomodation



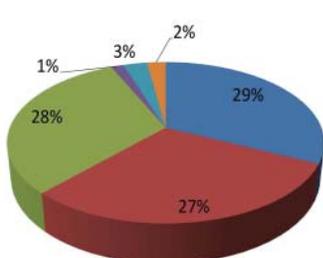
Institutional



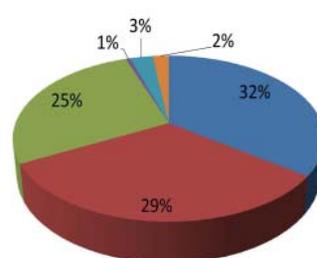
Other



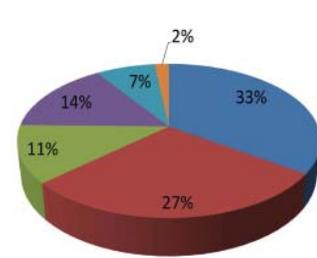
Health and Social Services



Office



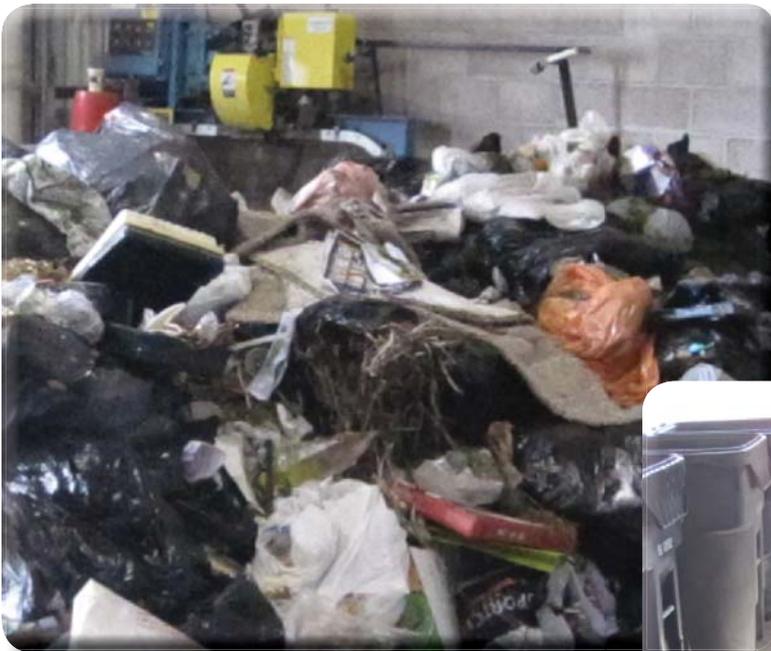
Retail



- Total Recyclables
- Total Residuals
- Total Organics
- Total Construction and Demolition Materials
- Total Special Care Wastes
- Total Uncategorized Wastes

Infrastructure Services

Total Recyclables	Total Residuals (difficult to divert)	Total Organics	Total C&D Waste	Total Special Care Waste	Total Uncategorized
Paper LDPE (Film) Plastic Cardboard All Plastic #1 #7 Other Clear Glass Other Ferrous Electronic equipment Beverage Containers Tires Major Appliances	Textiles Styrofoam Remainder Plastic Composite Paper Composite Organics Composite Metal Composite Glass Other Non Ferrous Other Colored Glass Metal Items	Yard Waste Food scraps Compostable Paper (Paper towel, soiled box board, napkins, Kleenex)	Remainder/ Composite C&D Lumber Drywall Concrete & Masonry Asphalt Shingles	Used Vehicle Oil & Filters Sludge Remainder/ Composite Special Care Waste Rechargeable Batteries Paint Hazardous Materials Florescent Light Bulbs & CFL Combustible or Explosive Biomedical Ashes	Other Unspecified Furniture



Waste is tipped onto the floor for visual inspection before sorting.

Sorted waste is placed into bins to be weighed.



Infrastructure Services

WASTE & RECYCLING SERVICES (continued)

Waste and Recycling Centre

Enhancements were made in 2010 to the Waste and Recycling Centre (formerly the Lethbridge Regional Landfill) in order to offer more recycling solutions for customers. In 2011, this recycling area was further enhanced to include a recycling depot for paper, plastic, cardboard and metal. Visitors can also dispose of their gently used clothing in the Diabetes Society clothes bin, newly added to the site.



More recycling options at the Waste and Recycling Centre create a higher level of service.

Christmas Tree Collection

Scouts Canada partnered with Waste and Recycling Services to divert used live Christmas trees from the landfill. This is the 18th year that this program has been run. The trees are picked up throughout Lethbridge and then chipped into mulch. The mulch is used for free by residents, or in mulch beds located in Lethbridge's many public parks. Over 1.5 million kilograms or approximately 75,000 Christmas trees have been diverted from the landfill since the program began.



ENVIRONMENTAL SERVICES

Pitch In

The Pitch-In Week flag was raised, along with the National Volunteer Week flag, by Mayor Dodic in April of 2011. The raising of the flags symbolized the spirit of cooperation, community, and litter awareness in Lethbridge. Despite the weather induced cancellation of the Pitch-In Week kick-off at Galt Gardens, there were still over 650 Pitch-In participants cleaning up litter from the city streets and parks.

Environment Week and Lethbridge Green List

The Lethbridge Environment Committee consists of members from the City of Lethbridge, The Oldman Watershed Council, Prairie Urban Garden Team, Helen Schuler Nature Centre, and Alberta Health Services. This committee hosts several events to promote Environment Week and Clean Air Day.

The 4th annual Bike Ride & Barbeque event was scheduled and had 68 members of the community sign up to participate. Registered participants remained enthusiastic despite the event being cancelled due to rain.

The second Green List nomination program was hosted by the Environment Week Committee. The community can participate in the Green List by nominating individuals, businesses or organizations that take action to support a sustainable environment. The nomination recipients are celebrated at a public Green List Celebration Event. The event offered informational booths, appetizers and desserts, prize packages, and a presentation from Otesha, a travelling youth group that promotes adopting a 'green' lifestyle. The event was held at the Galt Museum, with a total of 75 people. Attendees ranged in age and areas of interest and there was some return attendance from the 2010 nominees.



Families enjoy seeing their own neighborhoods litter free.



Wayne Dwornick

The Otesha youth group puts on entertainment and inspires the 2011 Green List crowd.

The nominees in the Business category proudly accept their award



Wayne Dwornick

Infrastructure Services

ENVIRONMENTAL SERVICES (continued)

Yellow Fish Road™

The 2011 Yellow Fish Road™ (YFR) program was very successful. It ran from the end of April to the end of September. More families became involved this year, likely due to the family targeted ads and people starting to recognize the program from the Cities consecutive years of participation.

The launch took place at The Children of St. Martha's School, and involved approximately 175 children, from kindergarten to grade 5. Six other school groups participated, while several more expressed interest. 2011 saw more families participate than ever before. 33 families borrowed painting kits, with a large majority seeing the ads in the Recreation and Culture Guide. In total 436 youth got involved this summer and painted 684 storm drains.



Younger school students are able to participate by practicing stencil designs and handing out door hangers



Fish shaped door hangers help educate the neighborhood about stormwater protection.



School groups work together to paint a storm drain.



YFR badges were offered to all participants, and YFR shirts were offered to all youth participating with their family and smaller community groups. Brendan Browne, a local artist and New Media graduate, donated a graphic design to be used on this year's t-shirts.

A year end appreciation BBQ was held for all of the season's participants. The event was fun, family oriented, and kept a minimum ecological footprint in mind. Donated prizes from local attractions were awarded as door prizes. Prizes were donated from the Just Fur Fun Petting Zoo, Nikka Yuko Japanese Gardens, Recreation Excellence (10 pool passes), and the City of Lethbridge (10 skate passes).

Planning & Development Services

PLANNING & DEVELOPMENT SERVICES

The Planning Department was actively involved in policy planning which saw partnerships with Alberta Health Services to organize the Walkability Road Show; new growth neighbourhoods with the approval of the Garry Station Outline Plan in West Lethbridge and existing neighbourhoods by partnering with the London Road Neighbourhood Association in a bid to nominate London Road as one of the "Great Places in Canada" through the Canadian Institute of Planners.

Garry Station Outline Plan



London Road Neighbourhood



2011 was another strong year, 57 subdivision applications were approved as well as 638 lots and 143 condominium conversions. 19 land use bylaw amendments such as the reuse of the Red Cross building; area redevelopment plan amendments and road closures.

Planning & Development Services

Heart of Our City - Downtown Revitalization

The Heart of Our City Revitalization Committee approved a business improvement incentive program devised by Lethbridge Community Futures featuring interest free loans to encourage businesses to improve the appearance of their premises in the Downtown.

A Downtown Marketing Study was completed that recommended a strategy to increase the Downtown's use by residents and visitors. It was determined that a long-term marketing strategy needs to balance three types of fundamental activities that includes: retailing specific goods, services or events vs. brand marketing an entity irrespective of its products; attracting new users vs. reminding existing users; and going with the strengths of Downtown versus trying to create new strengths at this time.

Numerous initiatives and projects were developed and implemented including: back-alley walkway; historic plaques program; enhanced sidewalk snow clearing; new street furniture installation; sidewalk cleaning; Summer Ambassador Program; Winter Ambassador Program (Christmas parking meter plugging); Galt Gardens Security; public art signage program ; Clean Sweep Program; high-speed WIFI in Galt Gardens; murals program; and a Christmas lighting program.

Through the new Heart of Our City Activity Grant, intended to help organizations host events that create an exciting, vibrant downtown and attract audiences to the Heart of the City, 5 events received grant funding and included: Lethbridge Jazz Festival (June 16 -18) attracting audiences numbered over 1,050 persons; Whoop-Up Days Family Day (August 23). Organized by the Lethbridge Senior Citizen Organization (LSCO), involving about 250 participants, 500 spectators and 30 LSCO volunteers; The Word on the Street Festival (September 25) involving over 1,200 spectators and 65 volunteers; Lethbridge Arts Days (September 30 – October 2, 2011) involving 170 artists, 4,000 spectators and 30 volunteers in 50 venues including storefronts, galleries and open studios; Bright Lights Festival (November 18) involving over 600 persons and supported by 30 volunteers and organizations.



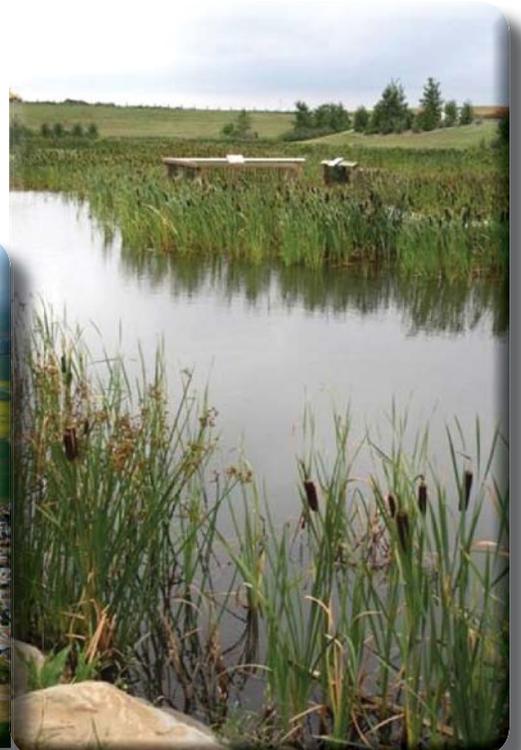
RiverStone

RiverStone continues to be Lethbridge's most popular residential subdivision development. In 2011, Phase 14 was released and the 43 lots were sold. This brings the total number of developed lots to 882 since the subdivision started in 2000.



As a community dedicated to green living, this subdivision allows the opportunity to be part of the continuing commitment to sustainability and make a positive impact on our environment for today and for future generations.

The last phase of single family residential lots was released in the spring of 2011; approximately 20 lots remain for sale. With offers pending on the Comprehensively Planned Medium Density site and on the Neighbourhood Commercial site this subdivision is close to being complete.



Real Estate & Land Development



The Crossings area was selected to be the home of the future twin rink/curling rink. Servicing of residential lots will be undertaken in 2012 with the goal of having them available for sale in 2013.

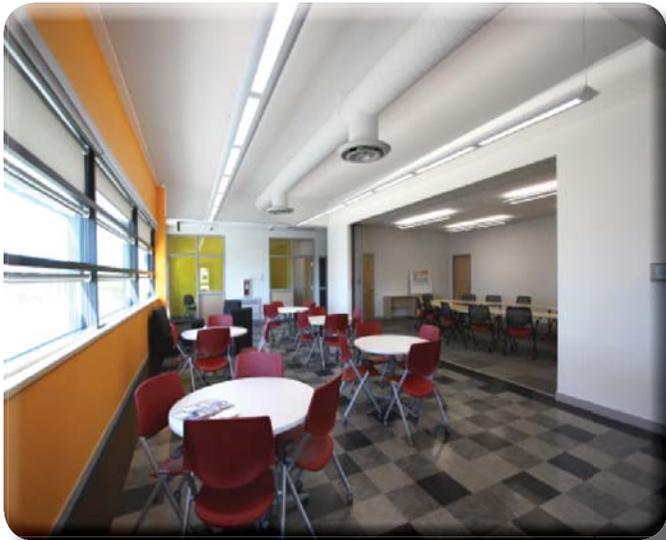


Sherring Business & Industrial Park Phase One saw eight small lots sold in 2011. The Real Estate and Land Department is moving ahead with creating more small lots to meet market demand.

Economic Development

2011 Best Communities for Business in Western Canada

Alberta Venture's 2011 Best Communities for Business in Western Canada selected Lethbridge as the most attractive community in western Canada for the high-tech sector. According to the magazine, one of the deciding factors was the opening of 'teconnect – An Alberta centre for new commerce' in June. They stated that the centre is a new facility in Lethbridge, designed to attract, incubate and develop technology companies through commercialization of products and services. The centre will focus on information and communications technologies, with even more specific expertise in the area of geospatial imaging. For the companies inside the centre, the combination of the facilities, the Tier 3 data centre access and the opportunity to build business relationships with other companies in the cluster will help to make Lethbridge's high-technology sector one to watch. By the end of 2011, there were four companies announced as commercialization clients for the centre.



Lethbridge is Home to 48 Major Employers

Each year Economic Development Lethbridge (EDL) conducts an annual survey to identify the major employers in Lethbridge and determine which sectors are represented. The 2011 survey identified 48 organizations in Lethbridge that each employ more than 100 people. Combined, these businesses and organizations employ more than 21,200 people in Lethbridge, which is approximately 41% of the employed workforce.

The number of major employers in Lethbridge has increased by 17% year-over-year from the forty-one reported in 2010. Overall, the number of people who are employed by these organizations has also risen by 13% year-over-year.

"As individuals and businesses, it is important that we look at the trends in the workforce to better understand the strengths and opportunities that contribute to the ongoing strength of our region," says Economic Development Lethbridge CEO Cheryl Dick.

Public sector employment remains strong in Lethbridge with eight of the top 10 major employers in health care, education, government services, social services and seniors services. These eight public sector organizations employ nearly 10,000 people, which accounts for 19% of the employed workforce in Lethbridge.

The region's largest employers also represent many other sectors:

- twelve are in the retail or hospitality sector
- eleven are in transportation or manufacturing
- Five are in agri-food
- Three are in the financial sector
- Three are in the construction, automotive or heavy equipment industry

Audit committee

Lethbridge City Council is responsible for ensuring that City Administration fulfils its responsibilities for financial reporting, internal control and risk management. To assist City Council with these responsibilities, a City Council appointed Audit Committee has been established, primarily to:

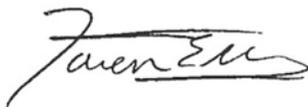
- Monitor the Internal Controls over Financial Reporting (ICFR) including the policies, procedures and internal control mechanisms in place to ensure the accuracy, completeness and timely preparation of the City's financial reports and financial statements
- Monitor the independence and performance of the external Auditors
- Provide an avenue of communication among City Council, Administration and the Independent Auditors
- Identify and monitor the principal risks that could impact financial reporting of the City
- Oversee risk management including risk identification, analysis and management's procedures to minimize the City's exposure to loss

The City's Audit Committee oversees the activities of the external auditors to help ensure Administration's accountability to Council. The Audit Committee reviews the audit plan, year-end audit results, summary of audit differences, the Independent Auditors' report and the management letter. To fulfill the City's provincially legislated audit requirements, the Committee engaged the external auditor, KPMG_{LLP}, who carried out the audit of the City of Lethbridge's financial statements, in accordance with generally accepted auditing standards. The external auditors have full and unrestricted access to the Audit Committee to discuss their audit and related findings, as to the integrity of the City's financial statements and related processes.

Other key activities completed by the Audit Committee during the year included:

- Considered internal controls and financial risks facing the City, including the proposed motor vehicle fee schedule change
- Reviewed annual financial statements, discussed these with Administration and independent Auditors and recommended approval to City Council
- Discussed the appropriateness of accounting principles, critical accounting policies and management judgments and estimates
- Reviewed legal matters with the City Solicitor
- Reviewed Year End Unaudited Financial Information and Schedules
- Reviewed the City's Investment Policy
- Reviewed the format of the Annual Report
- Participated in education sessions related to responsibilities regarding financial reporting and Internal controls

The Audit Committee membership consists of the Mayor and four Council members, one of whom acts as an alternate.



Faron Ellis, PhD
Alderman
Chairman, Audit Committee
April 16, 2012

Report from Chief Financial Officer

For the Year Ended December 31, 2011



**His Worship, Mayor Rajko Dodic
And Members of Council of the
City of Lethbridge**

The 2011 Annual Report of the City of Lethbridge provides information to taxpayers and other members of the public about the City's 2011 financial performance. In addition, this report describes some of the City's major financial policies, provides an assessment of the City's general economic condition and highlights some of our accomplishments.

MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

The financial statements of the City of Lethbridge and all other information contained in the annual report are prepared and presented by management, which is responsible for their accuracy, objectivity and completeness. The responsibility includes presenting the statements in accordance with Canadian public sector accounting standards and in conformance to the requirements of the Municipal Government Act of the Province of Alberta. The preparation of the statements necessarily involves the use of estimates, which are made using careful judgment.

Management is responsible for maintaining a system of internal controls designed to provide reasonable assurance as to the reliability of financial information and the safeguarding of assets.

City Council has the ultimate responsibility for these consolidated financial statements. City Council oversees management's responsibilities for financial reporting through an Audit Committee, which is composed of the Mayor, and four aldermen, one of whom acts as an alternate. The Audit Committee reviews the consolidated financial statements and recommends them to City Council for approval.

To carry out its duties, the Audit Committee reviews the annual consolidated financial statements, as well as issues related to them. The Audit Committee also assesses the effectiveness of internal controls over the accounting and financial reporting systems. The Audit Committee's review of financial reports includes an assessment of key management estimates and judgments material to the financial results.

KPMG_{LLP}, the external auditor appointed by City Council has audited our financial statements and their Independent Auditors' Report is attached. They have full unrestricted access to the Audit Committee to discuss their findings, including the fairness of financial reporting and the adequacy of internal controls.

Report from Chief Financial Officer

OPERATING RESULTS

December 31, 2011, marks the end of the City of Lethbridge three year budget cycle (for the years 2009 to 2011). Under the three year budget cycle, Business Units are expected to operate within their approved 36 month budget. As reflected in the Summary of Fiscal Principles, Practices and Policies, if there is a shortfall in the first two years, Business Units are expected to overcome the deficit by adjusting expenditures in the following year (2011); and if the first two years of operations result in a net surplus, the Business Units have the ability to carry over the surplus to assist their operations in the next 12 months. As part of this operating model, any surplus from 2011 is transferred to the Municipal Revenue Stabilization Reserve (MRSR).

The General Fund generated a 2011 corporate surplus of \$0.995 million (2010 – \$0.99 million). Some of the largest contributions to this surplus are as follows:

- Property tax revenues were greater than budgeted due primarily to higher than anticipated community growth over the three year budget cycle,
- Employee benefit costs were lower than budgeted,
- Partially offsetting these surpluses are deficits incurred for:
 - Utility costs on general fund City facilities,
 - Revenue shortfall at the ENMAX centre due to the construction project which limited the capacity of this facility for part of the year
 - Inspection and permit fee revenue shortfall.

All other General Fund operations combined ended the year in a total net surplus of \$0.267 million (2010 - \$1.3 million) which is less than 0.25% of the annual budget for those operations.

The total 2011 surplus for all Utility Fund operations was \$1.4 million (2010 - \$1.3 million). Some items of note within the utility fund are as follows:

- Waste Services ended the year with a surplus of \$0.43 million due largely to efficiencies being experienced through the large item service program,
- Electric Operations ended the year with a surplus of \$0.61 million mainly in the Regulated Rate Option (RRO) area. The Electric Utility is required (by legislation) to set the price of electricity based upon monthly futures market prices. During 2011, the actual cost of electricity based on the average monthly futures price was lower than the basis used in the legislated formula.

Additional details regarding the City's 2011 operations can be found on our website (www.lethbridge.ca) in the report titled "Unaudited 2011 Year End Financial Information".



Report from Chief Financial Officer

CAPITAL EXPENDITURES

During 2011, the City acquired \$100 million (2010 \$101 million) in tangible capital assets. A summary of the most significant expenditures during 2011 is as follows:

Facilities

ENMAX Facility Enhancement	\$	11,835,200
Community Arts Centre		2,886,100
Public Operations Facility Project		2,696,600
Fire & EMS Headquarter Facility		1,766,100
Stafford Centre Project		1,324,900
Nicholas Sheran Leisure Centre Addition		881,800
Fire Hall Training Tower		809,300
North Lethbridge Sports Park Picnic Shelter		743,500

Infrastructure

Northwest Lethbridge Utility Servicing		13,906,800
Garry Drive Reservoir		4,147,400
Residential Subdivisions (SunRidge, RiverStone, The Crossings)		2,621,500
Traffic & Pedestrian Signals		1,621,100
Parks Asset Management Project		1,586,700
Water Main Renewals		1,461,200
Railway Rehabilitation Program		1,166,400
Arterial Roadways		1,043,700
Electric Underground Cable Replacement		845,200
Street Upgrading		816,900
Electric Replacement of Lighting Arrestors		798,600
Garry Drive 600M West of Metis Trail		798,600
Electric Primary Under Ground Cable		650,100
28 St N (Mayor Magrath Drive to 26 Ave)		605,600

Technology

Transit Smart Card		1,139,300
PSCC Computer Aided Dispatch Project		823,700

Report from Chief Financial Officer

FINANCIAL POLICIES

Lethbridge has a proven track record of prudent, yet innovative financial management. City Council has adopted several long-term financial policies necessary to ensure that the City of Lethbridge continues to offer an attractive tax and utility rate environment to businesses and our citizens. These policies have been included in a compendium document called "Summary of Fiscal Principles, Practices, and Policies".

Debt Management/ Pay-As-You-Go

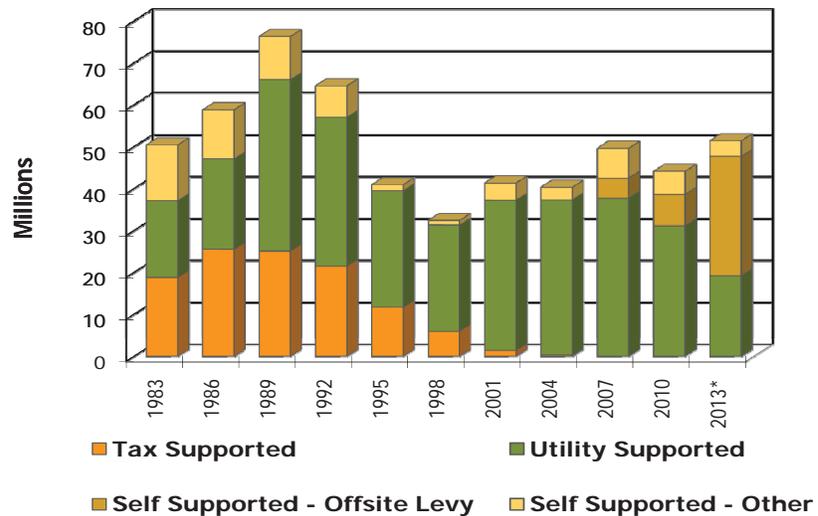
During the period of high growth/investment in the late 1970's and 1980's, the City borrowed extensively to fund capital costs. Our debt peaked in 1989 at a level of \$76.9 million. In 1989, City Council adopted a policy of Pay-As-You-Go financing for general municipal (non-utility) capital expenditures. A complementary policy was that of utilizing City reserves to internally finance larger capital works. Since these policies were introduced, no additional tax supported debentures have been issued, and Lethbridge became free of its tax supported external debt in May 2006.

The general fund continues to require external borrowing for "self supported" activities such as Local Improvements, Land Development, and Developer Offsite Levy projects. Its activities are termed self supported because the debt repayments are made directly from the revenues of these activities and are not paid from property taxes.

Since the beginning of this program in 1989, the level of capital expenditure is controlled; however, because maintenance is recognized as a high priority, the City's existing infrastructure and facilities are not being compromised. During this time frame, the City has also completed a number of significant capital projects without taking on additional tax supported external debt.

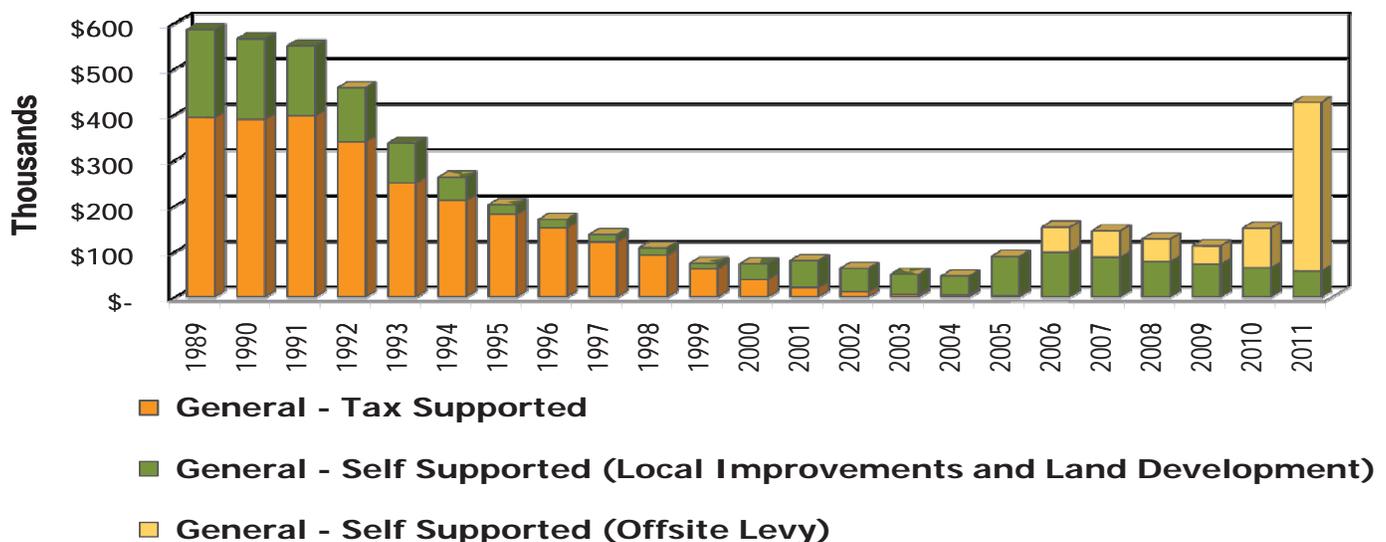
Total Debt

(Owing to Alberta Capital Finance Authority)



* Projected borrowings

Debt per Capita General Fund

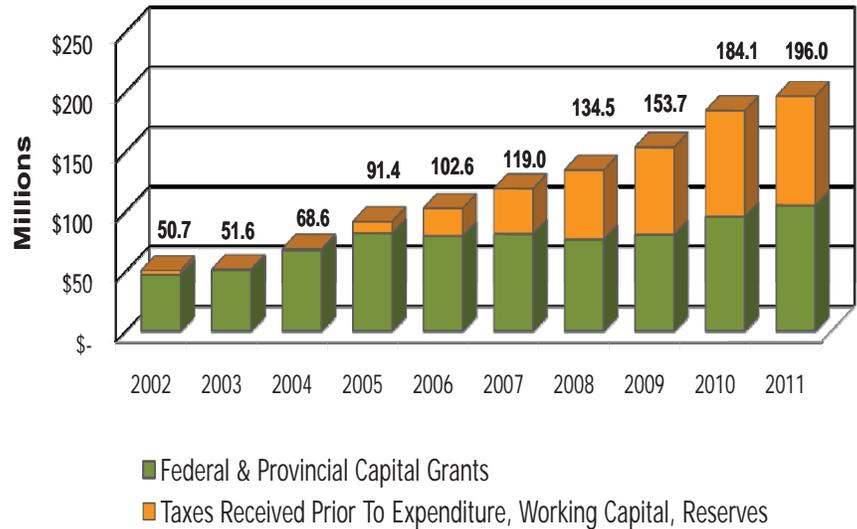


Report from Chief Financial Officer

INVESTMENT POLICY

The City of Lethbridge uses investments to provide a return on public funds while they are held by the City. The investment portfolio consists of Provincial and Federal grants, reserves, capital funds, and operating funds. These funds are invested between the time of their receipt and their use to maximize the opportunity of investment returns to the City of Lethbridge. The timing of these transactions, as well as the size of reserves and the amount of internal financing approved are the main factors influencing the size of the investment portfolio. The increase in the average portfolio in recent years is due primarily to the receipt of various capital grants.

Average Portfolio Size



Canadian Award for Financial Reporting

Presented to

City of Lethbridge
Alberta

For its Annual
Financial Report
for the Year Ended

December 31, 2010

A Canadian Award for Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units whose annual financial reports achieve the highest program standards for Canadian Government accounting and financial reporting.



Linda C. Davidson
President

Jeffrey L. Esser
Executive Director

CANADIAN AWARD FOR FINANCIAL REPORTING

For the fifteenth consecutive year, the Government Finance Officers Association (GFOA) of the United States and Canada presented the Canadian Award for Financial Reporting to the City of Lethbridge for its annual financial report for the fiscal year ended December 31, 2010. The Canadian Award for Financial Reporting program was established to encourage municipal governments throughout Canada to publish high quality financial reports and to provide peer recognition and technical guidance for officials preparing these reports.

In order to be awarded a Canadian Award for Financial Reporting, a government unit must publish an easily readable and efficiently organized annual financial report, whose contents conform to program standards. Such reports should go beyond the minimum requirements of generally accepted accounting principles and demonstrate an effort to clearly communicate the municipal government's financial picture, enhance an understanding of financial reporting by municipal governments, and address user needs.

The Canadian Award for Financial Reporting is valid for a period of one year only. We believe our current report continues to conform to the Canadian Award for Financial Reporting program requirements. As part of our continuing effort to achieve reporting excellence, we will submit this 2011 annual financial report to the GFOA for review.

Report from Chief Financial Officer

ECONOMIC CONDITIONS

Lethbridge's economy continues to be more favorable than many parts of Canada and the world. Unemployment in the Lethbridge region saw a relatively steady decline through 2011 with December, 2011 at 4.1% (2010 4.3%) versus the national average of 7.5% (2010 7.6%). Lethbridge continues to demonstrate very stable employment, boding well for 2012.

The \$161 Million in construction investment in 2011 is definitely a key contributor to the stable economic climate of Lethbridge. Although there has been a decrease in total building permits since the peak in 2008, Lethbridge experienced record-breaking growth in commercial construction with an impressive increase of 92% year-over-year. And of that \$45.7 million in commercial construction, \$15.5 million was specific to the commercial growth on the west side of the city. While there was a slight decrease in both industrial and institutional investment from 2010, it is important to note that, at \$28.2 million, Lethbridge remained stronger than other comparable cities in the province.

The number of businesses setting up shop in Lethbridge continues to grow. In 2011 the total number of licensed businesses in Lethbridge increased by 5.9% to a total of 5,858 (2010 5,530). This continued growth underlines the fact that Lethbridge is a great place to do business.

Lethbridge is known as a community that experiences sustainable, steady growth over the long term. While the economic situation buffeting many parts of Canada and the world is also felt here, Lethbridge continues to experience low unemployment and overall growth which bodes favorably for the economic future of our community. Our stable and diversified local economy combined with a lower cost of doing business really makes us a hot spot with tremendous business value and unlimited potential for future growth.

CONCLUSION

2011 is the third year of our 2009-2011 operating budget. The operating results achieved by our business units both in terms of financial responsibility and services provided are outstanding. Lethbridge residents continue to enjoy a very high level of service provided at a reasonable cost due to the efforts of staff at all levels in all areas of the organization.

The financial position of the City of Lethbridge is very strong, with consolidated net financial assets of \$30 million. This enviable position is a direct result of the continued commitment of City Council to follow long standing and sound financial policies.

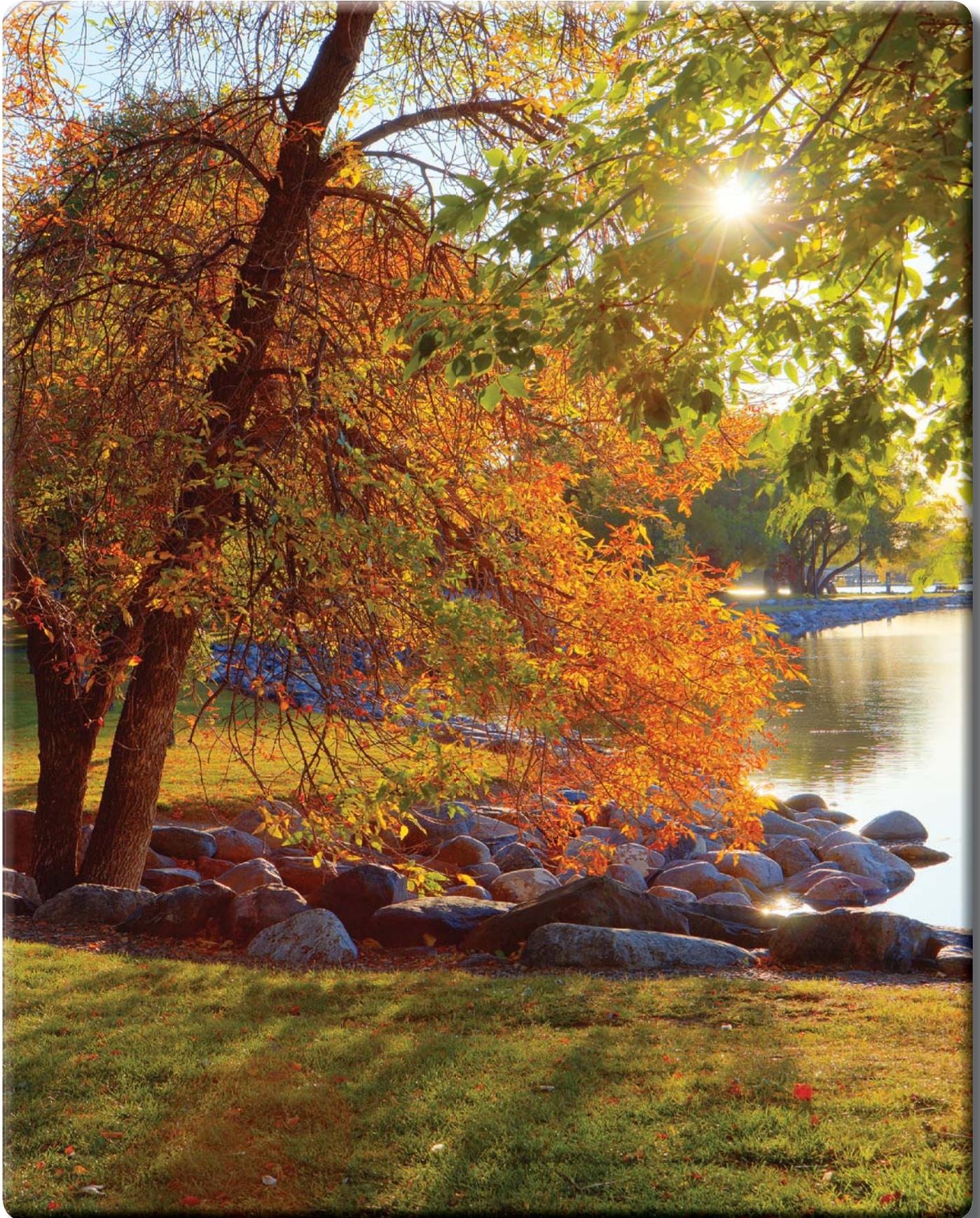
The combination of sound financial policies and prudent planning place the City of Lethbridge in an excellent position to face any challenges and take advantage of opportunities that will arise. In short, the City of Lethbridge will continue to be an outstanding place to live, work, and play!

Respectfully submitted,



Corey Wight, C.A.
Director of Corporate Services/City Treasurer
April 16, 2012

Audited Financial Statements



Management Report

The 2011 Annual Report of the City of Lethbridge, including the financial statements, is the responsibility of management.

The financial statements are prepared by management, using the accounting principles disclosed in the notes to these statements. They include some amounts that are based on the best estimates and judgements of management. Financial data elsewhere in the report is consistent with that in the financial statements.

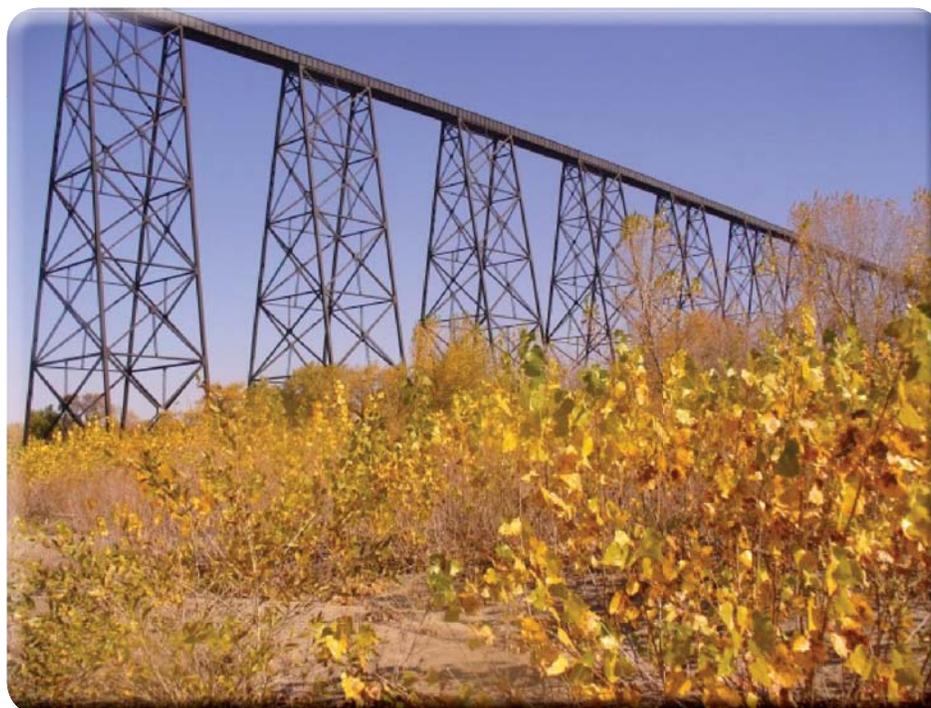
To assist in its responsibility, management maintains accounting, budget and other controls to provide reasonable assurance that transactions are appropriately authorized, that assets are properly accounted for and safeguarded, and that financial records are reliable for preparation of financial statements.

City Council fulfils its responsibility for financial reporting through its Audit Committee. The Audit Committee consists of the Mayor and four Aldermen, one of whom acts as an alternate, who meet to review financial controls and reporting matters.

KPMG_{LLP} has been appointed by City Council to express an opinion on the City's consolidated financial statements. Their report follows.



Corey Wight, CA
Director of Corporate Services/City Treasurer
April 16, 2012



Independent Auditors' Report

To His Worship the Mayor and Members of Council of the City of Lethbridge

We have audited the accompanying consolidated financial statements of the City of Lethbridge ("the Entity"), which comprise the consolidated statement of financial position as at December 31, 2011, and the consolidated statements of operations, net financial assets and cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform an audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of City of Lethbridge as at December 31, 2011, and the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

KPMG LLP

April 16, 2012
Lethbridge, Canada



CONSOLIDATED STATEMENT OF FINANCIAL POSITION
AS AT DECEMBER 31, 2011
(in thousands of dollars)



		2011	2010
FINANCIAL ASSETS			
Cash and cash equivalents	Note 2	\$ 29,321	\$ 12,840
Investments	Note 3	196,216	188,042
Receivables	Note 4	38,540	31,929
Loans and advances		171	210
Deposits		231	2,373
Land held for resale		287	1,402
		264,766	236,796
LIABILITIES			
Accounts payable and accrued liabilities	Note 5	40,417	34,692
Employee benefit obligations	Note 6	11,720	11,344
Deferred revenue	Note 7	106,699	101,390
Deposits and other liabilities		10,599	12,309
Debenture debt	Note 8	65,346	44,132
		234,781	203,867
NET FINANCIAL ASSETS		29,985	32,929
NON-FINANCIAL ASSETS			
Inventories held for consumption		8,811	8,024
Prepaid expenses		1,587	1,074
Land held for resale		24,193	21,760
Tangible capital assets	Schedule 3 & Note 10	907,897	837,856
		942,488	868,714
MUNICIPAL EQUITY	Note 12	\$ 972,473	\$ 901,643
Commitments Note 19			
Contingent liabilities Note 23			

The accompanying notes and schedules form an integral part of these Financial Statements.

**CONSOLIDATED STATEMENT OF OPERATIONS
FOR THE YEAR ENDED DECEMBER 31, 2011
(in thousands of dollars)**



	2011	Budget (Unaudited)	2010
REVENUE			
Sales and user charges	\$ 147,474	\$ 143,316	\$ 143,097
Net taxes	Schedule 2 92,663	92,598	85,555
Government transfers	Note 17 38,401	35,418	32,679
Contributed assets	19,105	-	19,166
Fines and penalties	7,067	5,898	6,522
Sale of land	6,637	6,637	11,808
Return on investments	4,444	4,179	3,356
Gas company franchise fee	4,077	2,745	3,988
Special municipal levies	3,275	3,276	3,360
Licenses and permits	3,202	3,798	3,260
Other	6,807	5,618	4,877
	333,152	303,483	317,668
EXPENSES			
Protective Services	59,654	58,309	56,364
Electric	49,094	38,549	45,258
Infrastructure & Transportation Services	46,708	35,820	42,624
Leisure & Human Services	36,439	34,503	36,070
General Government Services	18,965	22,139	16,973
Water	14,827	14,654	14,124
Wastewater	12,384	10,605	11,997
Waste Services	11,578	11,743	11,397
Development Services	9,188	10,186	8,994
Family Support & Social Services	3,485	3,406	3,597
	262,322	239,914	247,398
EXCESS OF REVENUE OVER EXPENSES	Schedule 1 & 4 70,830	63,569	70,270
MUNICIPAL EQUITY, BEGINNING OF YEAR	901,643	901,643	831,373
MUNICIPAL EQUITY, END OF YEAR	Note 12 \$ 972,473	\$ 965,212	\$ 901,643

The accompanying notes and schedules form an integral part of these Financial Statements.

**CONSOLIDATED STATEMENT OF NET FINANCIAL ASSETS
FOR THE YEAR ENDED DECEMBER 31, 2011
(in thousands of dollars)**



	2011	Budget (Unaudited)	2010
EXCESS OF REVENUE OVER EXPENSES	\$ 70,830	\$ 63,569	\$ 70,270
Change related to tangible capital assets			
Acquisition of tangible capital assets	(81,575)	(32,990)	(81,689)
Contributed assets	(19,105)	-	(19,166)
Proceeds on disposal of tangible capital assets	809	-	504
Amortization of tangible capital assets	29,532	-	27,496
Loss on disposal of tangible capital assets	298	-	1,311
	(70,041)	(32,990)	(71,544)
Change related to other non-financial assets			
Acquisition of inventories held for consumption	(15,692)	-	(15,519)
Acquisition of prepaid expenses	(1,640)	-	(1,051)
Use of land held for resale	(2,433)	-	4,790
Use of inventories held for consumption	14,905	-	14,440
Use of prepaid expenses	1,127	-	1,043
	(3,733)	-	3,703
INCREASE (DECREASE) IN NET FINANCIAL ASSETS	(2,944)	30,579	2,429
NET FINANCIAL ASSETS, BEGINNING OF YEAR	32,929	32,929	30,500
NET FINANCIAL ASSETS, END OF YEAR	\$ 29,985	\$ 63,508	\$ 32,929



The accompanying notes and schedules form an integral part of these Financial Statements.

**CONSOLIDATED STATEMENT OF CASHFLOWS
FOR THE YEAR ENDED DECEMBER 31, 2011
(in thousands of dollars)**



	2011	2010
NET INFLOW (OUTFLOW) OF CASH		
OPERATING ACTIVITIES		
Excess of revenue over expenses	\$ 70,830	\$ 70,270
Items not involving cash		
Amortization of tangible capital assets	29,532	27,496
Loss on disposal of tangible capital assets	298	1,311
Changes to financial assets		
Decrease (increase) in receivables	(6,611)	(7,362)
Decrease (increase) in other financial assets	3,296	(1,974)
Changes to non-financial assets		
Decrease (increase) in prepaid expenses	(513)	(8)
Decrease (increase) in inventories held for consumption	(787)	(1,079)
Decrease (increase) in land held for resale	(2,433)	4,790
Changes to liabilities		
Increase (decrease) in accounts payable and accrued liabilities	5,725	2,497
Increase (decrease) in employee benefit obligation	376	2,503
Increase (decrease) in deferred revenue	5,309	3,810
Increase (decrease) in deposits and other liabilities	(1,710)	3,006
	103,312	105,260
CAPITAL ACTIVITIES		
Acquisition of tangible capital assets	(81,575)	(81,689)
Tangible capital assets received as a contribution	(19,105)	(19,166)
Proceeds on disposal of tangible capital assets	809	504
	(99,871)	(100,351)
INVESTING ACTIVITIES		
Decrease (increase) in investments	(8,174)	(39,545)
FINANCING ACTIVITIES		
Debenture debt issued	27,800	4,730
Debenture debt principal redeemed	(6,586)	(6,735)
	21,214	(2,005)
CHANGE IN CASH AND CASH EQUIVALENTS DURING THE YEAR	16,481	(36,641)
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR	12,840	49,481
CASH AND CASH EQUIVALENTS, END OF YEAR	\$ 29,321	\$ 12,840

The accompanying notes and schedules form an integral part of these Financial Statements.

**CONSOLIDATED SCHEDULE OF UNRESTRICTED SURPLUS
AS AT DECEMBER 31, 2011
(in thousands of dollars)
Schedule 1**



	2011	Budget (Unaudited)	2010
EXCESS OF REVENUE OVER EXPENSES	\$ 70,830	\$ 63,569	\$ 70,270
Unrestricted balances			
Transfer from prior year surplus to reserves	1,925	-	720
Unfunded			
Change in unfunded vacation pay	120	-	2,222
Transfer to equity in inventories held for consumption	787	-	1,079
Transfer to equity in prepaid expenses	513	-	8
Restricted balances			
Transfer from reserves	4,208	(11,892)	7,292
Transfer to capital fund	(27,200)	(11,324)	(8,071)
Equity in non-financial assets			
Change in land held for resale	1,735	-	3,451
Change in tangible capital assets	(48,827)	40,238	(73,549)
Change in inventories held for consumption	(787)	-	(1,079)
Change in prepaid expenses	(513)	-	(8)
CONSOLIDATED ANNUAL UNRESTRICTED SURPLUS	\$ 2,791	\$ 115	\$ 2,335



The accompanying notes and schedules form an integral part of these Financial Statements.

**SCHEDULE OF TAXES LEVIED
FOR THE YEAR ENDED DECEMBER 31, 2011
(in thousands of dollars)
Schedule 2**



	2011	2010
NET TAXES		
Real property taxes	\$ 119,340	\$ 111,023
Special assessments and local improvements	3,275	3,360
Business taxes (BRZ)	186	181
Grants in lieu of taxes		
Federal	198	194
Provincial	1,882	1,744
	124,881	116,502
Less special requisition transfers		
Alberta School Foundation Fund	23,060	22,017
Holy Spirit RCSR 4	4,369	4,169
Green Acres Foundation	1,316	1,216
Downtown Lethbridge Business Revitalization Zone	199	185
	28,944	27,587
TAXATION FOR MUNICIPAL PURPOSES	95,937	88,915
Less special levies		
Local improvements	281	421
Street maintenance frontage taxes	2,993	2,939
	3,274	3,360
NET TAXES	\$ 92,663	\$ 85,555



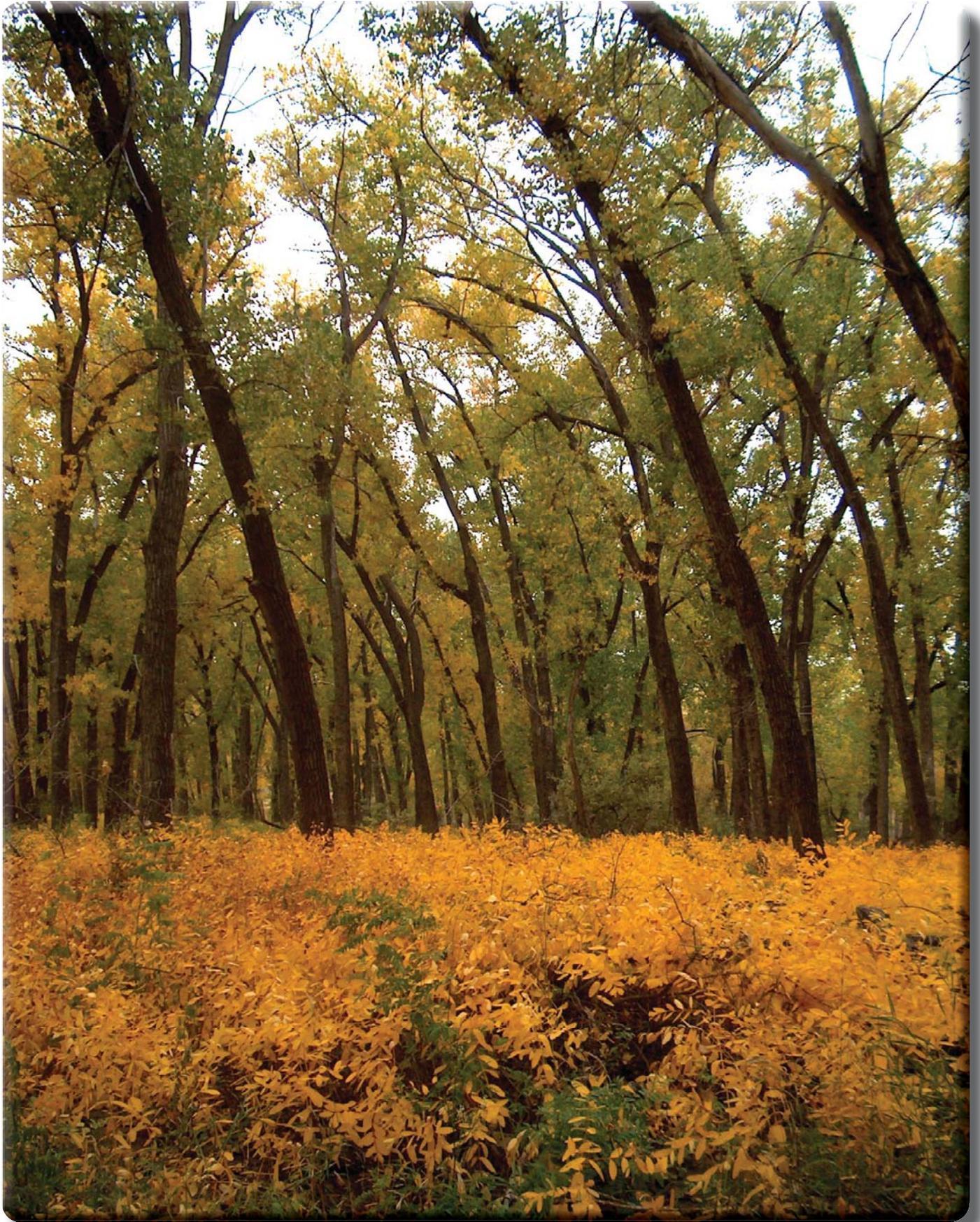
The accompanying notes and schedules form an integral part of these Financial Statements.



**SCHEDULE OF TANGIBLE CAPITAL ASSETS
AS AT DECEMBER 31, 2011
(in thousands of dollars)
Schedule 3**

	Land	Land Improvements	Buildings	Infrastructure	Equipment & Furnishings	Vehicles	Assets Under Construction	2011	2010
COST									
BALANCE, BEGINNING OF YEAR	\$ 88,862	\$ 37,150	\$ 184,514	\$ 717,090	\$ 76,617	\$ 48,875	\$ 105,956	\$ 1,259,064	\$ 1,166,507
Acquisition of tangible capital assets	1,097	6,919	25,169	36,852	7,316	5,228	18,099	100,680	100,855
Disposal of tangible capital assets	(1)	(929)	-	(1,553)	(3,781)	(2,330)	-	(8,594)	(8,298)
BALANCE, END OF YEAR	89,958	43,140	209,683	752,389	80,152	51,773	124,055	1,351,150	1,259,064
ACCUMULATED AMORTIZATION									
BALANCE, BEGINNING OF YEAR	-	(17,645)	(75,143)	(271,205)	(36,322)	(20,893)	-	(421,208)	(400,195)
Annual amortization	-	(2,115)	(4,045)	(14,881)	(4,874)	(3,617)	-	(29,532)	(27,496)
Accumulated amortization on disposals	-	875	-	1,539	2,764	2,309	-	7,487	6,483
BALANCE, END OF YEAR	-	(18,885)	(79,188)	(284,547)	(38,432)	(22,201)	-	(443,253)	(421,208)
TOTAL NET BOOK VALUE	\$ 89,958	\$ 24,255	\$ 130,495	\$ 467,842	\$ 41,720	\$ 29,572	\$ 124,055	\$ 907,897	\$ 837,856

The accompanying notes and schedules form an integral part of these Financial Statements.



**SCHEDULE OF SEGMENTED REPORTING
FOR THE YEAR ENDED DECEMBER 31, 2011
(in thousands of dollars)
Schedule 4**



	General Municipal Revenue	Protective Services	Infrastructure & Transportation Services	Leisure & Human Services
REVENUE				
Sales and user charges	\$ -	\$ 11,217	\$ 10,977	\$ 4,879
Net taxes	92,663	-	-	-
Government transfers	-	3,338	9,515	12,909
Contributed assets	-	-	9,661	2,247
Fines and penalties	773	46	444	-
Sale of land	-	-	-	-
Return on investments	3,954	-	92	-
Gas company franchise fee	4,077	-	-	-
Special municipal levies	-	-	2,952	323
Licenses and permits	-	2,933	38	231
Other	76	1,581	717	1,525
	101,543	19,115	34,396	22,114
EXPENSES				
Salaries, wages and benefits	-	39,985	17,662	14,223
Materials, supplies and utilities	-	2,244	11,581	3,897
Contracted and general services	-	3,843	8,991	6,900
Amortization of tangible capital assets	-	1,248	11,685	3,082
Debenture debt interest	-	-	431	-
Transfers to individuals and organizations	-	29	-	1,468
Financial charges	-	157	336	96
Interdepartmental transfers (net)	-	12,649	(1,404)	6,987
Expenses recovered from capital	-	(100)	(3,239)	(313)
Other	-	(401)	665	99
	-	59,654	46,708	36,439
NET REVENUE	101,543	(40,539)	(12,312)	(14,325)
Change in unrestricted balances	990	120	220	292
Transfer from (to) reserves	(1,026)	1,349	492	2,739
Transfer from (to) internal segments	2,532	(621)	(13,717)	6,837
Transfer from (to) capital fund	-	(1,555)	(2,551)	(2,991)
Change in equity in non-financial assets	-	(2,572)	7,477	(19,040)
UNRESTRICTED SURPLUS (DEFICIT)	\$ 104,039	\$ (43,818)	\$ (20,391)	\$ (26,488)

The accompanying notes and schedules form an integral part of these Financial Statements.

**SCHEDULE OF SEGMENTED REPORTING
FOR THE YEAR ENDED DECEMBER 31, 2011
(in thousands of dollars)
Schedule 4**



General Government Services	Development Services	Family Support & Social Services	Utilities	2011	2010
\$ 704	\$ 4,429	\$ 692	\$ 114,576	\$ 147,474	\$ 143,097
-	-	-	-	92,663	85,555
7,738	2,684	2,217	-	38,401	32,679
-	(2,240)	-	9,437	19,105	19,166
5,804	-	-	-	7,067	6,522
-	6,637	-	-	6,637	11,808
251	137	10	-	4,444	3,356
-	-	-	-	4,077	3,988
-	-	-	-	3,275	3,360
-	-	-	-	3,202	3,260
2,478	343	16	71	6,807	4,877
16,975	11,990	2,935	124,084	333,152	317,668
35,546	2,277	755	16,981	127,429	121,184
4,120	61	101	40,148	62,152	51,924
9,565	2,308	1,933	9,174	42,714	41,061
1,697	13	36	11,771	29,532	27,496
35	194	-	1,544	2,204	2,202
585	2,943	19	-	5,044	6,144
269	19	8	(51)	834	874
(33,132)	331	633	13,936	-	-
(78)	(439)	-	(4,434)	(8,603)	(9,568)
358	1,481	-	(1,186)	1,016	6,081
18,965	9,188	3,485	87,883	262,322	247,398
(1,990)	2,802	(550)	36,201	70,830	70,270
232	35	11	1,445	3,345	4,029
3,479	707	(71)	(3,461)	4,208	7,292
(5,639)	(4,536)	47	15,097	-	-
(2,354)	(1,446)	(104)	(16,199)	(27,200)	(8,071)
(3,363)	939	(279)	(31,554)	(48,392)	(71,185)
\$ (9,635)	\$ (1,499)	\$ (946)	\$ 1,529	\$ 2,791	\$ 2,335

The accompanying notes and schedules form an integral part of these Financial Statements.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2011
(in thousands of dollars)**



1. SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements of the City of Lethbridge (the "City") are the representations of management prepared in accordance with Canadian generally accepted accounting principles for local governments established by the Public Sector Accounting Board (PSAB) of the Canadian Institute of Chartered Accountants. Significant aspects of the accounting policies adopted by the City are as follows:

a. Reporting Entity

The consolidated financial statements reflect the assets, liabilities, revenue and expenses of the reporting entity which comprises all the organizations and committees that are accountable to City Council for the administration of their financial affairs and resources and are owned or controlled by the City.

Interdepartmental and inter-entity accounts and transactions and balances are eliminated on consolidation.

The statement of taxes levied also includes requisitions collected on behalf of and transferred to educational and other external organizations that are not part of the municipal reporting entity.

Interests in joint ventures and other government enterprises are accounted for using the proportionate consolidation method.

b. Basis of Accounting

The City follows the accrual method of accounting for revenue and expenses. Revenue is recognized in the year in which it is earned and measurable. Expenses are recognized as they are incurred and measurable as a result of goods or services and/or the creation of a legal obligation to pay.

Funds from external parties and earnings thereon restricted by agreement or legislation are accounted for as deferred revenue until used for the purpose specified.

c. Government Transfers

Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return.

Government transfers are recognized in the financial statements as revenue in the period in which events giving rise to the transfer occur, providing the transfers are authorized, eligibility criteria have been met and reasonable estimates of the amounts can be determined.

The accompanying notes and schedules form an integral part of these Financial Statements.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2011
(in thousands of dollars)**



d. Investments

Investments are comprised of investments in qualifying institutions as defined in the City's investment policy and consist primarily of money market instruments such as bankers' acceptances, government bonds and term receipts.

All investments held are purchased with the intention to hold to maturity, or until market conditions render alternative investments more attractive.

Investments are recorded at amortized cost. Discounts and premiums arising on the purchase of these investments are amortized over the term of the investments. Where impairment in value is other than a temporary decline, a valuation allowance is recorded.

e. Non-financial Assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations.

(i) Inventories held for consumption

Inventories of materials and supplies are valued at the lower of cost or net realizable value with cost determined by the average cost method.

(ii) Land held for resale

Land held for resale is recorded at the lower of cost or net realizable value. Cost includes cost for land acquisition and improvements required to prepare the land for servicing such as clearing, stripping and leveling charges. Related development costs incurred to provide infrastructure such as water and wastewater services, roads and street lighting are recorded as tangible capital assets under their respective function. Land held for resale is classified as a financial asset when the land is in a condition to be sold, is marketed for sale and is reasonably anticipated that the land will be sold within one year.



The accompanying notes and schedules form an integral part of these Financial Statements.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2011
(in thousands of dollars)**



e. Non-financial Assets (continued)

(iii) Tangible capital assets

Tangible capital assets are recorded at cost which includes amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value of the tangible capital assets, excluding land and landfill sites, are amortized on a straight line basis over the estimated useful lives as follows:

Asset	Years
Land improvements	15 - 40
Buildings	25 - 75
Infrastructure	
Roadways	20 - 75
Water system	45 - 75
Wastewater system	45 - 75
Storm system	45 - 75
Electricity system	20 - 35
Equipment and furnishings	5 - 40
Vehicles	5 - 25

Annual amortization is charged in the year of acquisition and in the year of disposal. Tangible capital assets under construction or development are reported as assets under construction with no amortization recorded until the asset is available for productive use.

(iv) Equity in tangible capital assets

Equity in tangible capital assets represents the City's net investment in its total capital assets, after deducting the portion financed by debentures.

(v) Contributed assets

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt and also are recorded as revenue.

(vi) Works of art and cultural and historic assets

Works of art and cultural and historic assets are not recorded as assets in these financial statements.

f. Employee Future Benefits

The City is a member of defined benefit multi-employer pension plans covering substantially all of its employees. Pension contributions are accounted for using defined contribution accounting, wherein contributions for current and past service pension benefits are recorded as expenses in the year in which they become due.

The accompanying notes and schedules form an integral part of these Financial Statements.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2011
(in thousands of dollars)**



g. Use of Estimates

The preparation of financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the dates of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

h. Requisition Over-levies and Under-levies

Over-levies and under-levies arise from the difference between the actual property tax levy made to cover each requisition and the amount requisitioned.

If the actual levy exceeds the requisition, the over-levy is accrued as a liability and property tax revenue is reduced. Where the actual levy is less than the requisition amount, the under-levy is accrued as a receivable and as property tax revenue.

Requisition tax rates in the subsequent year are adjusted for any over-levies or under-levies of the prior year.

i. Landfill Closure and Post-Closure Care

The Alberta Environmental Protection and Enhancement Act sets out the regulatory requirements to properly close and maintain all active and inactive landfill sites. Under environmental law, there is a requirement for closure and post-closure care of solid waste landfill sites. This requirement is being provided for over the estimated remaining life of the landfill site based on usage.

2. CASH & CASH EQUIVALENTS

	2011	2010
Cash	\$ 9,902	\$ 6,827
Cash equivalents	19,419	6,013
	\$ 29,321	\$ 12,840

Cash includes cash on hand and balances with banks.

Cash equivalents are comprised of short term deposits and guaranteed investment certificates with original maturities less than three months. The cash equivalents shown above mature at various dates between January 05, 2012 and March 14, 2012 and have an average effective annual yield of 1.23% (2010 1.37%).

The accompanying notes and schedules form an integral part of these Financial Statements.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2011
(in thousands of dollars)**



3. INVESTMENTS

	2011		2010	
	Carrying Value	Market	Carrying Value	Market
Short term investments	\$ 86,369	\$ 86,396	\$ 55,143	\$ 55,155
Long term investments ⁽¹⁾	109,847	110,529	132,899	131,816
	\$ 196,216	\$ 196,925	\$ 188,042	\$ 186,971

Investments mature at various dates between January 19, 2012 and December 01, 2021 and have an average effective annual yield of 1.83% (2010 1.96%).

Investments include \$81,511 (2010 \$78,047) in externally restricted amounts which must be used for specified capital protects.

⁽¹⁾ Floating-rate notes

Included in long term investments are floating-rate notes with a net carrying value of \$18,736 which were received in exchange for asset-backed commercial paper (ABCP).

Prior to August 2007, the City invested in short term third-party structured ABCP with a face value of \$30,257. When these ABCP investments were purchased, they were rated "R1 (high)" by an independent rating agency, which is the highest possible rating. These investments, purchased between May and July 2007, had original maturity dates ranging from September 2007 to March 2008. In August 2007, the Canadian market for ABCP suffered a liquidity disruption and as a result the City's ABCP investments did not settle on maturity.

Subsequent to this disruption, a Pan-Canadian Investors Committee was established to oversee the orderly restructuring of these instruments. On January 21, 2009, the ABCP restructuring plan was implemented. Pursuant to the terms of the plan, the City's short term ABCP was exchanged for longer term floating-rate notes (notes) with the face value approximating the original ABCP investments in the amount of \$30,257. These investments mature no earlier than the scheduled termination dates of the underlying assets.

Included in the original investment of \$30,257 was \$7,967 of unrated notes which had yields and repayment dates which were subject to the performance of the underlying assets. In November 2009, the City reached an agreement with National Bank that provided the City an option, through a financing solution, to receive approximately 75% of the January 21, 2009 face value of the unrated notes. This option was exercised in October 2010.

The City currently owns \$8,395 Class A-1 notes which are currently rated "A (high)" by the DBRS Limited and \$13,895 Class A-2 notes which are currently rated "BBB (high)". The Class A-1 and A-2 notes bear interest, floating at the Bankers' Acceptance rate less 0.5% and generally have an expected repayment date of January 22, 2017.

The accompanying notes and schedules form an integral part of these Financial Statements.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2011
(in thousands of dollars)**



3. INVESTMENTS (CONTINUED)

The City has estimated the carrying value of these investments as at December 31, 2011 using a probability-weighted discounted cash flow valuation model. The resulting net carrying value of \$18,736 is calculated as follows:

Original face value	\$ 30,257	
Face value of exercised option	(7,967)	
Current face value		22,290
Original valuation allowance	(5,700)	
Valuation allowance of exercise option	2,146	
Valuation allowance on current face value		(3,554)
Net carrying value	\$ 18,736	

4. RECEIVABLES

	2011	2010
Trade accounts receivable	\$ 30,199	\$ 27,580
Taxes receivable	3,036	2,738
Other government receivables	8,550	4,422
	41,785	34,740
Allowance for doubtful amounts	(3,245)	(2,811)
	\$ 38,540	\$ 31,929

5. ACCOUNTS PAYABLE & ACCRUED LIABILITIES

	2011	2010
Trade accounts payable	\$ 27,780	\$ 21,445
Accrued liabilities	6,179	7,912
Environmental liabilities ⁽¹⁾	3,586	2,711
Other government	2,872	2,624
	\$ 40,417	\$ 34,692

The accompanying notes and schedules form an integral part of these Financial Statements.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2011
(in thousands of dollars)**



5. ACCOUNTS PAYABLE & ACCRUED LIABILITIES (CONTINUED)

(1) Environmental liabilities

Included in accounts payable and accrued liabilities is \$3,586 (2010 \$2,711) of estimated total landfill closure and post-closure care costs. This environmental liability is fully funded.

The estimated total liability is based on the sum of discounted future cash flows for closure and post-closure costs discounted at the City's average long-term borrowing rate and assuming annual inflation of 3%.

The accrued environmental liability is based on the cumulative capacity used at year end compared to the estimated total capacity of the landfill site. The remaining capacity of the approved phases is estimated at 2.5 (2010 2.7) million cubic meters which will be reached in approximately 10-11 years.

Closure will involve covering the site with topsoil and vegetation, drainage control, and installing ground water monitoring wells. Post-closure care activities for phases currently under operation is expected to occur for 25 years after closure and will involve surface and ground water monitoring, maintenance of drainage structures, monitoring leachate and landfill gas and landfill cover maintenance.

The remaining closure costs and post-closure costs to be recognized have been estimated at \$2,160 (2010 \$1,825). The following summarizes the total net present value of the estimated costs of closure and post-closure care:

	2011	2010
Estimated closure costs	\$ 2,535	\$ 2,224
Estimated post-closure costs	3,211	2,312
Total estimated costs	5,746	4,536
Amount accrued to December 31	(3,586)	(2,711)
Balance of estimated costs to accrue over the remaining life of the landfill	\$ 2,160	\$ 1,825



The accompanying notes and schedules form an integral part of these Financial Statements.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2011
(in thousands of dollars)**



6. EMPLOYEE BENEFIT OBLIGATIONS

	2011	2010
Vacation and overtime	\$ 10,765	\$ 10,435
Sick pay	866	821
Post employment benefits	89	88
	\$ 11,720	\$ 11,344

Vacation and Overtime

The vacation and overtime liability is comprised of vacation and overtime that employees are deferring to future years. Employees have either earned the benefits (and are vested) or are entitled to these benefits within the next budgetary year.

Sick Pay

The sick pay liability is comprised of sick pay that police employees are deferring to future years. Employees have either earned the benefits or are entitled to them within the next budgetary year.

7. DEFERRED REVENUE

	2011	2010
Deferred revenue	\$ 2,140	\$ 2,200
Government contributions ⁽¹⁾	81,511	78,046
Prepaid taxes	23,048	21,144
	\$ 106,699	\$ 101,390

⁽¹⁾ Government contributions in deferred revenue consist of the following:

	2010 Balance	Grants Received & Interest	Government Transfer Revenue	2011 Balance
Alberta Municipal Infrastructure Program	\$ 41,373	\$ 561	\$ (2,461)	\$ 39,473
Basic Municipal Transportation Grant	12,296	5,485	(2,017)	15,764
Municipal Sustainability Initiative Grant	10,803	16,041	(16,136)	10,708
Federal Gas Tax Fund	3,708	9,645	(3,104)	10,249
Other grants	9,866	10,134	(14,683)	5,317
	\$ 78,046	\$ 41,866	\$ (38,401)	\$ 81,511

The accompanying notes and schedules form an integral part of these Financial Statements.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2011
(in thousands of dollars)**



8. DEBENTURE DEBT

	2011	2010
General - self supported	\$ 37,296	\$ 13,022
Utilities	28,050	31,110
	\$ 65,346	\$ 44,132

Principal and interest repayments are as follows:

	Principal	Interest	Total
2012	\$ 7,118	\$ 2,639	\$ 9,757
2013	6,895	2,314	9,209
2014	6,142	1,990	8,132
2015	4,562	1,710	6,272
2016	4,663	1,530	6,193
2017 to maturity	35,966	7,341	43,307
	\$ 65,346	\$ 17,524	\$ 82,870

Debenture debt is repayable to the Alberta Capital Finance Authority. Existing debentures mature in annual amounts to the year 2031. Interest rates on these debentures range from 1.65% to 6.75% per annum. The Province of Alberta rebates part of the interest paid on qualifying debentures. Debenture debt is issued on the credit and security of the City at large.

Interest expense on long-term debt amounted to \$2,204 (2010 \$2,201).



The accompanying notes and schedules form an integral part of these Financial Statements.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2011
(in thousands of dollars)**

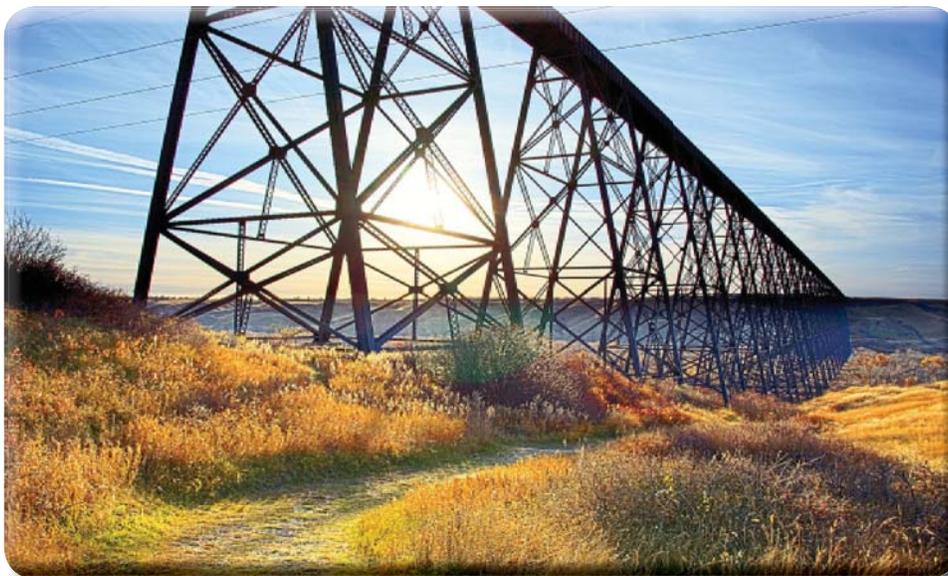


9. DEBT LIMITS

Section 276 (2) of the Municipal Government Act requires that debt and debt limits as defined by Alberta Regulation 255/2000 for the City be disclosed as follows:

	2011	2010
Total debt limit	\$ 429,378	\$ 407,384
Debenture debt	(65,346)	(44,132)
Debt limit unused	\$ 364,032	\$ 363,252
Percentage of debt to debt limit	15.22%	10.83%
Service on debt limit	\$ 71,563	\$ 67,897
Service debt (principal and interest payment)	(9,757)	(8,713)
Service on debt limit unused	\$ 61,806	\$ 59,184
Percentage of debt to debt limit	13.63%	12.83%

The debt limit is calculated at 1.5 times the revenue of the City as defined in Alberta Regulations 255/2000 (consolidated revenue less capital grant revenue less loans to non-profit organizations and controlled corporations) and the debt service limit is calculated at 0.25 times such revenue. Incurring debt beyond these limitations requires approval by the Minister of Municipal Affairs.



The accompanying notes and schedules form an integral part of these Financial Statements.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2011
(in thousands of dollars)**



10. TANGIBLE CAPITAL ASSETS

	2011	2010
Net book value		
Land	\$ 89,958	\$ 88,862
Land improvements	24,255	19,505
Buildings	130,495	109,371
Infrastructure		
Roadways	239,977	234,127
Water system	93,338	89,895
Wastewater system	64,958	60,476
Waste Services system	488	510
Electrical system	69,081	60,877
Equipment and furnishings	41,720	40,295
Vehicles	29,572	27,982
Assets under construction	124,055	105,956
	\$ 907,897	\$ 837,856

11. ANNUAL UNRESTRICTED SURPLUS

As is common for municipal governments, the General Operations budget is prepared on a balanced basis; however the budgets for the individual Utility Operations in any year may be prepared to reflect a budgeted surplus or deficit. Details of surpluses, deficits and corresponding budgets are disclosed as follows:

	2011 Actual Surplus	2011 Budgeted Surplus (Unaudited)	2010 Actual Surplus (Deficit)
General	\$ 1,262	\$ -	\$ 990
Utilities			
Water	-	-	(573)
Wastewater	104	-	68
Waste Services	812	115	915
Electric	613	-	935
Total Utilities	1,529	115	1,345
	\$ 2,791	\$ 115	\$ 2,335

The accompanying notes and schedules form an integral part of these Financial Statements.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2011
(in thousands of dollars)**



12. MUNICIPAL EQUITY

Municipal equity consists of unrestricted and restricted balances and equity in non-financial assets as follows:

	2011	2010
Unrestricted balances		
Unrestricted surplus (Note 13)	\$ 8,096	\$ 7,230
Unfunded		
Vacation pay	(8,555)	(8,435)
Inventories held for consumption	(8,811)	(8,024)
Prepaid expenses	(1,587)	(1,074)
Restricted balances		
Reserves (Note 14)	54,630	58,838
Capital fund	56,648	29,448
Equity in non-financial assets		
Land held for resale	19,103	20,838
Inventories held for consumption	8,811	8,024
Prepaid expenses	1,587	1,074
Tangible capital assets (Note 16)	842,551	793,724
	\$ 972,473	\$ 901,643

13. ACCUMULATED UNRESTRICTED SURPLUS

General Operations and Electric Utility surpluses and deficits of the prior year are transferred to the Municipal Revenue Stabilization Reserve in the current year. The 2010 General Operations accumulated surplus of \$990 and Electric Utility accumulated surplus of \$935 will be transferred to the Municipal Revenue Stabilization Reserve in 2011.

	Balance 2010	Appropriations & Adjustments	2011 Surplus	Balance 2011
City general	\$ 990	\$ (990)	\$ 1,262	\$ 1,262
Water	1,103	-	-	1,103
Wastewater	830	-	104	934
Waste Services	3,372	-	812	4,184
Electric	935	(935)	613	613
	\$ 7,230	\$ (1,925)	\$ 2,791	\$ 8,096

The accompanying notes and schedules form an integral part of these Financial Statements.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2011
(in thousands of dollars)**



14. RESERVES

Reserves are established at the discretion of City Council to set aside funds for future operating and capital expenses.

	2011	2010
Operating		
Budget Appropriations	\$ 15,080	\$ 17,325
Municipal Revenue Stabilization (Note 15)	13,452	13,842
Insurance	2,667	2,463
Urban Parks	872	1,877
Cemeteries	767	686
Mayor Magrath Drive Beautification	106	105
	32,944	36,298
Capital		
Fleet Services	11,653	10,709
Community Lighting	2,884	2,677
Real Estate Holdings	2,616	2,498
Acquire Off Street Parking	1,732	1,760
Community Reserve Fund	985	971
Transit Bus	843	1,053
Major Capital Projects	674	2,554
Central Business District Land Acquisition	299	315
School Bus	-	3
	21,686	22,540
	\$ 54,630	\$ 58,838



The accompanying notes and schedules form an integral part of these Financial Statements.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2011
(in thousands of dollars)**



15. MUNICIPAL REVENUE STABILIZATION RESERVE

The purpose of this reserve is to stabilize the effects of fluctuating interest revenue and General Operations surpluses and deficits on annual taxation requirements. All General Operations and Electric Utility surpluses of prior years, return on investments, municipal consent and access fee/franchise fee and by-law enforcement revenue surpluses, CentreSite equity refunds, internal financing recoveries and other allocations from General Operations are added to the reserve. Any General Operations and Electric Utility deficits of prior years, municipal consent and access fee/franchise fee and by-law enforcement revenue shortfalls, budgeted allocations to General Operations, one time expenses and internal financing advances are charged to the reserve. The transactions affecting the reserve for the year ended December 31, 2011 are as follows:

	2011	2010
Balance, beginning of year	\$ 13,842	\$ 16,817
Add: Municipal consent and access fee (electric)	7,989	7,755
Recovery of internal financing	5,444	7,605
Return on investment (electric)	4,984	4,556
Investment and interest income (net of trust allocations)	3,918	2,983
Emergency Medical Services (EMS) Transition	2,576	2,913
Gas company franchise fee revenue (net of allocation to operations)	1,667	1,578
By-law enforcement revenue (net of allocation to operations)	1,125	432
2010 General Operating Surplus	990	1,181
2010 Electric Utility Operating Surplus	935	-
CentreSite distribution allocation	237	237
Allocation from electric capital (amortization)	-	5,441
	43,707	51,498
Less: Allocation to Electric capital projects	11,064	13,880
Electric Utility - allocation to General Operations	9,750	8,850
Allocation to General Operations	5,250	4,700
Allocation to snow and ice control program	2,373	1,549
One time allocations	1,021	1,854
Allocation for Tax Installment Payment Plan discounts	279	206
Other allocations	159	158
Prior year Electric Utility operating deficit	-	461
Internal financing advances:		
Police technology	252	317
Local improvements lane paving	107	289
ENMAX Centre	-	5,392
	30,255	37,656
Balance, end of year	\$ 13,452	\$ 13,842

The accompanying notes and schedules form an integral part of these Financial Statements.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2011
(in thousands of dollars)**



16. EQUITY IN TANGIBLE CAPITAL ASSETS

	2011	2010
Tangible capital assets (Schedule 3)	\$ 1,351,150	\$ 1,259,064
Accumulated amortization (Schedule 3)	(443,253)	(421,208)
Debenture debt (Note 8)	(65,346)	(44,132)
	\$ 842,551	\$ 793,724

17. GOVERNMENT TRANSFERS

	2011	2010
Operating		
Provincial	\$ 13,882	\$ 8,464
Federal	1,404	827
Capital		
Provincial	20,222	19,476
Federal	2,893	3,912
	\$ 38,401	\$ 32,679

18. EXPENSES BY OBJECT

	2011	2010
Salaries, wages and benefits	\$ 127,429	\$ 121,184
Materials, supplies and utilities	62,152	51,924
Contracted and general services	42,714	41,061
Amortization of tangible capital assets	29,532	27,496
Transfers to individuals and organizations	5,044	6,144
Debenture debt interest	2,204	2,202
Financial charges	834	874
Other ⁽¹⁾	(7,587)	(3,487)
	\$ 262,322	\$ 247,398

⁽¹⁾ The majority of other expenses relate to the recovery of costs charged to capital projects.

The accompanying notes and schedules form an integral part of these Financial Statements.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2011
(in thousands of dollars)**



19. COMMITMENTS

a. Contracts

As at December 31, 2011 the City has committed funds on various capital projects in progress and capital assets. The funds committed by contract and the additional estimated costs to complete those projects are as follows:

	Funds Committed	Additional Estimated Cost to Complete
Facilities		
Public Operations Building	\$ 15,475	\$ 4,944
Community Arts Centre	10,601	1,630
ENMAX Centre Facility Enhancement	1,877	416
Fire Hall 4 Training Tower	534	-
Infrastructure		
Bridge Drive Utility Corridor	9,951	2,986
RiverStone	2,719	19,183
Garry Drive Extension (West of Metis Trail)	1,934	-
SunRidge	1,319	1,980
Underground Cable Replacement	1,181	-
Mayor Magrath Drive Extension (40th Ave South to City Limits)	876	10,376
28 Street North Upgrade (Mayor Magrath Drive to 26th Ave North)	704	20,170
Crossings	658	32,015
Accessible Transportation	655	-
Electric Power Transformer (111S Substation)	634	-
Road Crossing Warning Signs	551	-
Garry Drive Reservoir Design and Build	536	2,615
	\$ 50,205	\$ 96,315

In addition to the above, the City has projects planned in its Capital Improvement Program for which no funds have been committed by contract as at December 31, 2011.

The accompanying notes and schedules form an integral part of these Financial Statements.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2011
(in thousands of dollars)**



19. COMMITMENTS (CONTINUED)

b. Regional Water Agreement

As approved by City Council on June 14, 1999 the City has entered into an agreement to supply water to the Lethbridge Regional Water Services Commission. Under the terms of the agreement in effect, as amended, until January 31, 2030 the City has agreed, subject to specified events deemed to be beyond the control of the City, to supply a maximum of 18.5 million litres per day at a pressure of 55 pounds per square inch at the point of delivery to the water feedermain.

c. Fee for Service Contracts

The City has entered into various contracts whereby third party agencies provide services to the community on behalf of the City. These fee for service contracts vary in their length, terms and conditions.

20. PENSION AND RETIREMENT PLANS

Employees of the City qualify to belong to one or more of the following defined-benefit pension plans:

a. Local Authorities Pension Plan

Employees of the City, with the exception of police officers, participate in the Local Authorities Pension Plan (LAPP), a multi-employer plan covered by the Alberta Public Sector Pension Plans Act. The Plan serves about 206,000 people and 421 employers in Alberta. The plan is financed by employer and employee contributions and investment earnings of the LAPP funds.

The City is required to make current service contributions to the LAPP of 9.49% of pensionable earnings up to the Canada Pension Plan Year's Maximum Pensionable Earnings (YMPE) and 13.13% for the excess. Employees are required to make current service contributions of 8.49% to the YMPE and 12.13% for any portion of pensionable salary over the YMPE.

Total current and past service contributions by the City to the LAPP were \$7,875 (2010 \$7,183). Total current and past service contributions by the employees of the City were \$5,803 (2010 \$5,172).

At December 31, 2010 the LAPP disclosed an actuarial deficit of \$4,635,250 (2009 \$3,998,614); the 2011 LAPP actuarial balance was not available at the date of this report.

b. Special Forces Pension Plan

Police officers employed by the City participate in the Special Forces Pension Plan (SFPP), a multi-employer plan covered by the Alberta Public Sector Pension Plans Act. The plan serves about 6,261 people and 7 employers in Alberta. The plan is financed by employer and employee contributions and investment earnings of the SFPP funds.

The accompanying notes and schedules form an integral part of these Financial Statements.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2011
(in thousands of dollars)**



20. PENSION AND RETIREMENT PLANS (CONTINUED)

b. Special Forces Pension Plan (continued)

The contribution rates for 2011 were 14.55% (2010 14.55%) of pensionable earnings for the City and 14.55% (2010 13.45%) of pensionable salaries for police officers.

Total current and past service contributions by the City to the SFPP were \$2,253 (2010 \$1,627). Total current and past service contributions by the police officers to the SFPP were \$1,779 (2010 \$1,134).

At December 31, 2010 the SFPP disclosed an actuarial deficit of \$580,697 (2009 \$374,927); the 2011 SFPP actuarial balance was not available at the date of this report.

c. APEX Supplementary Pension Plan

The APEX supplementary pension plan, an Alberta Urban Municipalities Association (AUMA) sponsored defined benefit pension plan covered under the provisions of the Alberta Employment Pension Plans Act, commenced on January 1, 2003 and provides supplementary pension benefits to a prescribed class of employees. The plan supplements the Local Authorities Pension Plan.

Contributions are made by the prescribed class of employees and the City. Employees and the City are required to make current service contributions to APEX of 2.5% (2010 2.5%) and 3.0% (2010 3.0%) respectively of pensionable earnings up to \$128 (2010 \$125).

Total current service contributions by the City to APEX were \$440 (2010 \$410). Total current service contributions by the employees of the City were \$310 (2010 \$279).

d. MuniSERP Supplementary Employee Retirement Plan

In December 2002, City Council approved the participation of the City in the MuniSERP program, a plan available through the Alberta Urban Municipalities Association (AUMA). This plan is a supplemental employee retirement plan (SERP) that provides supplementary benefits to a prescribed class of employees whose retirement income would be affected by the Income Tax Act cap on pension contributions. The supplementary benefit takes the form of a lump sum cash payment upon retirement or death. MuniSERP supplements APEX and LAPP and is a voluntary, non-contributory, non-registered defined benefit employee retirement plan. The retirement benefit expense recorded by the City in the year is \$639 (2010 \$328).

The cost of post retirement benefits earned by employees is actuarially determined using the projected benefit method prorated on service and management's best estimate of salary and benefit escalation and retirement ages of employees. An actuarial valuation was completed on January 1, 2012. The significant actuarial assumptions in measuring the accrued benefit obligation are as follows: expected discount rate of 5.25%, expected salary escalations of 4.00% per year and inflation rate of 2.50%.

The accompanying notes and schedules form an integral part of these Financial Statements.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2011
(in thousands of dollars)**



21. SALARY & BENEFITS

Disclosure of salaries & benefits for elected officials, the chief administrative officer and designated officers as required by provincial regulation is as follows:

	Number of Persons	Salary	Benefits & Allowances	2011	2010
Mayor					
Dodic, R	1	\$ 68	\$ 39	\$ 107	\$ 15
Tarleck, R	1	-	-	-	92
	2	68	39	107	107
Aldermen					
Carlson, J	1	28	17	45	43
Coffman, J	1	19	15	34	-
Dodic, R	1	-	-	-	33
Ellis, F	1	22	17	39	6
Iwaskiw, L	1	23	16	39	6
Lacey, B	1	-	-	-	30
Mauro, J	1	21	17	38	5
Mearns, B	1	23	16	39	6
Parker, R	1	25	17	42	40
Simmons, M	1	-	-	-	31
Tratch, K	1	-	-	-	35
Ward, S	1	-	-	-	34
Wickersham, T	1	23	16	39	39
	13	\$ 184	\$ 131	\$ 315	\$ 308
City Manager	1	\$ 274	\$ 38	\$ 312	\$ 292
Designated Officers ⁽¹⁾	4	\$ 655	\$ 119	\$ 774	\$ 724

⁽¹⁾ Designated Officers include the City Assessor, City Clerk, City Solicitor, and the City Treasurer.

Aldermen who perform the duties of Deputy Mayor on a rotational basis have their salaries adjusted accordingly. Salary includes regular base pay, per diem amounts and any other direct cash remuneration. Benefits and allowances include the employer's share of all employee benefits, contributions or payments made on behalf of employees and the employer's share of the costs of any additional taxable benefits.

The accompanying notes and schedules form an integral part of these Financial Statements.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2011 (in thousands of dollars)



22. FINANCIAL INSTRUMENTS

Unless otherwise noted, the fair value of the financial instrument approximates their carrying value and it is management's opinion that the City is not exposed to significant interest, currency or credit risk arising from financial instruments.

23. CONTINGENT LIABILITIES

- a. At December 31, 2011 the City has guaranteed loans in the amount of \$841 (2010 \$898) with ATB Financial and \$713 (2010 \$759) outstanding with the Canadian Imperial Bank of Commerce (CIBC). The guaranteed loans bear interest at 5.80% and 7.46% per annum respectively and are secured by a general security agreement, land and buildings with a carrying value of \$3,354 and a general assignment of leases and rents. The terms of the loans mature on December 31, 2011 and January 1, 2012 respectively and will be renegotiated upon maturity.
- b. The City owns properties that may contain environmental contamination and require site reclamation. The amount of any such obligations are not practicably estimable.

24. SEGMENTED DISCLOSURES

The Schedule of Segmented Reporting – Schedule 4 has been prepared in accordance with PSAB 2700 Segmented Disclosures. Segmented disclosures are intended to help users of the financial statements identify the resources allocated to support major government activities and allow the user to make more informed judgments regarding the government reporting entity.

Segmented information has been identified based upon functional activities provided by the City. For each reported segment, revenue and expenses represent amounts directly attributable to the functional activity and amounts allocated on a reasonable basis. The functional areas that have been separately disclosed in the segmented information, along with services they provide are as follows:

- a. **General Municipal Revenue**
General Municipal Revenue includes net taxes, fines and penalties, return on investments, government transfers and franchise fees.
- b. **Protective Services**
Protective Services includes dispatch, police, fire, disaster services, ambulance, inspection services, business licenses, parking enforcement, regulatory services and animal control.
- c. **Infrastructure & Transportation Services**
Infrastructure & Transportation Services includes engineering services, fleet, roadway and parking services, storm sewers and transit.
- d. **Leisure & Human Services**
Leisure & Human Services includes recreational and cultural facilities and programs. Also includes library, museum, and parks maintenance.
- e. **General Government Services**
General Government Services includes council, legislative and general administration.

The accompanying notes and schedules form an integral part of these Financial Statements.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2011
(in thousands of dollars)**



24. SEGMENTED DISCLOSURES (continued)

f. Development Services

Development Services includes economic development, planning, public housing and land development.

g. Family Support & Social Services

Family Support & Social Services includes community and family support, cemeteries and other public health support.

h. Utilities

Utilities includes water, wastewater, electric and waste services the latter of which encompasses recycling and landfill.

25. COMPARATIVE FIGURES

Certain comparative figures have been reclassified to conform with the financial statement presentation adopted in the current year.

26. APPROVAL OF FINANCIAL STATEMENTS

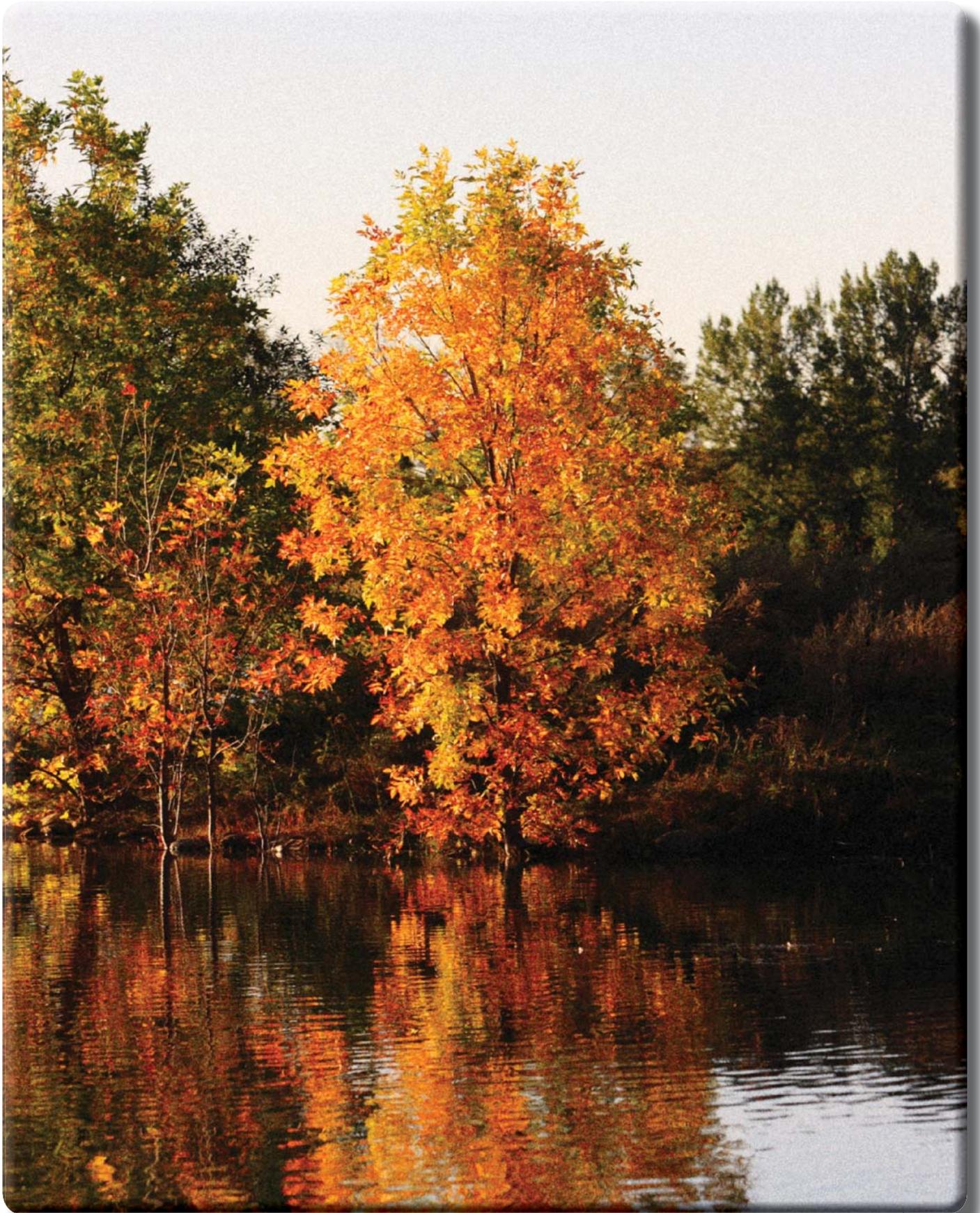
These financial statements have been approved by City Council.



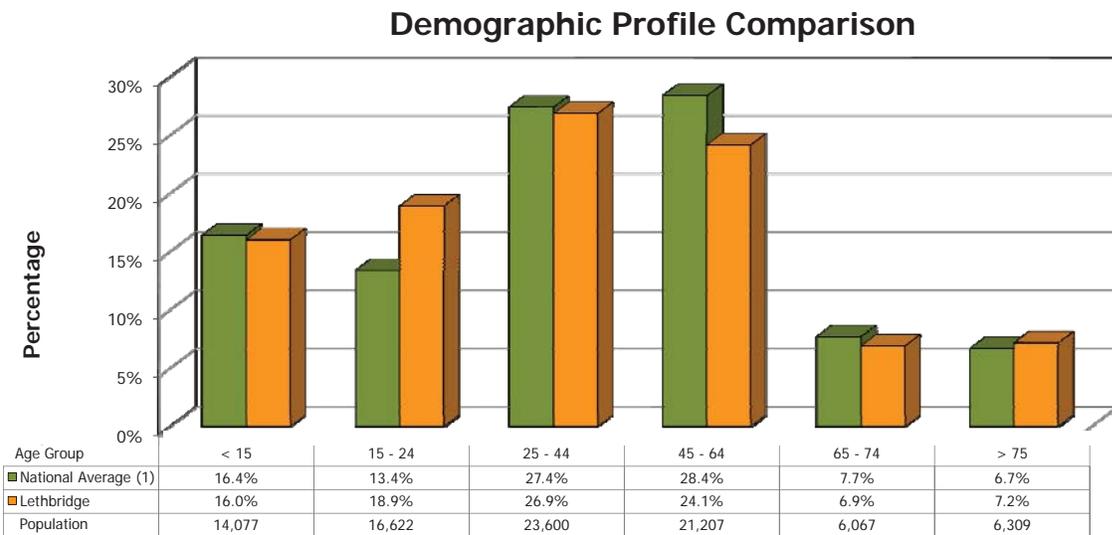
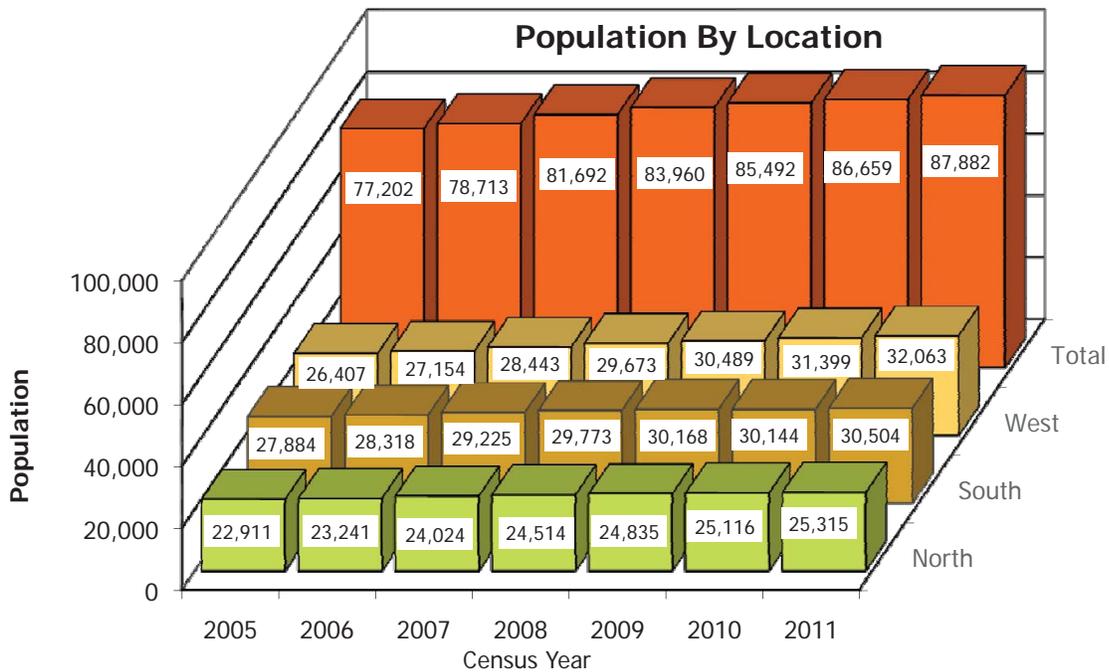
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Statistics

(UNAUDITED)



Population and Building Permits



⁽¹⁾ National Average data can be found in the 2011 Statistics Canadian Census Report

Building Permits Issued

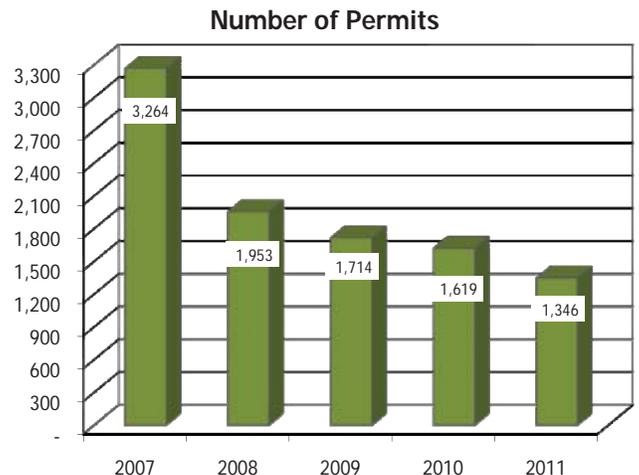
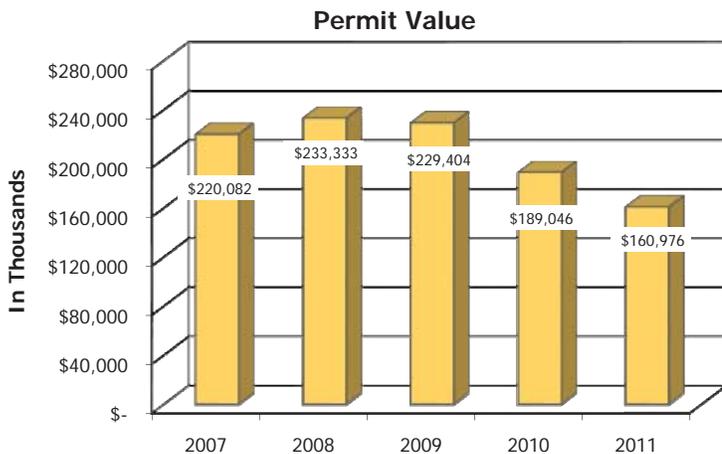


Exhibit of Consolidated Revenue

For the years ended December 31, 2008 - 2011
(in thousands of dollars)

	2011	2010	2009	2008
REVENUE				
Sales and user charges	\$ 147,474	\$ 143,097	\$ 125,991	\$ 125,820
Net taxes	92,663	85,555	79,393	73,586
Government transfers	38,401	32,679	43,695	27,850
Contributed assets	19,105	19,166	1,313	12,609
Fines and penalties	7,067	6,522	5,694	5,557
Sale of land	6,637	11,808	8,506	23,268
Return on investments	4,444	3,356	2,266	3,807
Gas company franchise fee	4,077	3,988	3,454	3,037
Special municipal levies	3,275	3,360	3,257	2,939
Licenses and permits	3,202	3,260	3,286	3,550
Other	6,807	4,877	4,197	5,323
TOTAL REVENUE	\$ 333,152	\$ 317,668	\$ 281,052	\$ 287,346

In 2009, the City implemented Public Sector Accounting Board ("PSAB") section 1200 Financial Statement Presentation and 3150 Tangible Capital Assets, which required the City to restate 2008 balances. Comparative values for years prior to 2008 are not available. This format is applicable where graphs and tables present only 4 years of comparative information.

2011 Gross Revenue

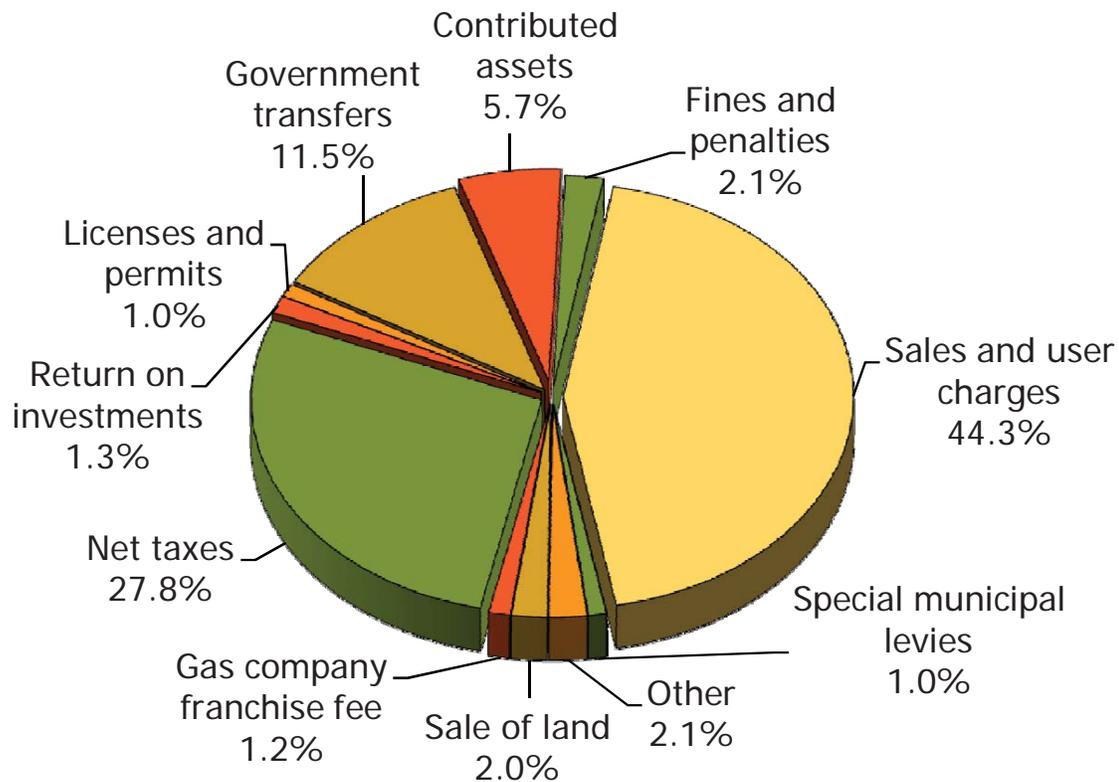
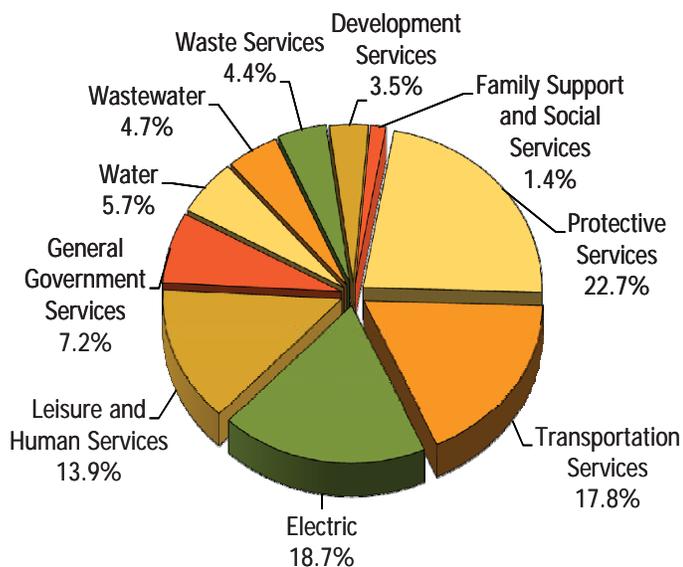


Exhibit of Consolidated Expenses

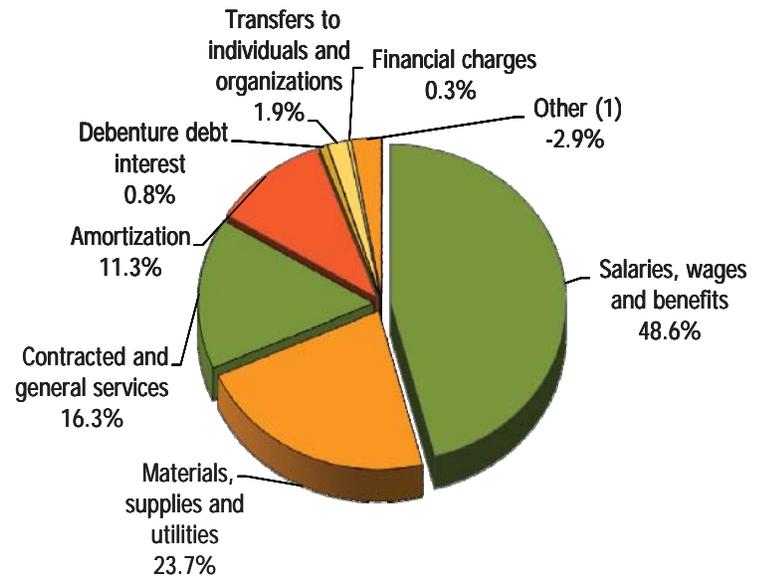
For the years ended December 31, 2008 - 2011
(in thousands of dollars)

	2011	2010	2009	2008
EXPENSES BY FUNCTION				
Protective Services	\$ 59,654	\$ 56,364	\$ 49,548	\$ 46,818
Electric	49,094	45,258	41,814	41,607
Transportation Services	46,708	42,624	44,974	34,747
Leisure and Human Services	36,439	36,070	32,448	35,117
General Government Services	18,965	16,973	16,212	17,500
Water	14,827	14,124	13,170	13,132
Wastewater	12,384	11,997	11,209	9,983
Waste Services	11,578	11,397	10,326	9,237
Development Services	9,188	8,994	7,390	15,054
Family Support and Social Services	3,485	3,597	3,427	3,229
TOTAL EXPENSES BY FUNCTION	\$ 262,322	\$ 247,398	\$ 230,518	\$ 226,424

2011 Gross Expenses by Function



2011 Gross Expenses by Object



	2011	2010	2009	2008
EXPENSES BY OBJECT				
Salaries, wages and benefits	\$ 127,429	\$ 121,184	\$ 104,966	\$ 98,365
Materials, supplies and utilities	62,152	51,924	51,881	55,334
Contracted and general services	42,714	41,061	44,762	34,970
Amortization of tangible capital assets	29,532	27,496	26,757	24,087
Transfers to individuals and organizations	5,044	6,144	4,176	7,656
Debenture debt interest	2,204	2,202	2,398	2,448
Financial charges	834	874	1,056	903
Other ⁽¹⁾	(7,587)	(3,487)	(5,478)	2,661
TOTAL EXPENSES BY OBJECT	\$ 262,322	\$ 247,398	\$ 230,518	\$ 226,424

(1) The majority of other expenses relate to the recovery of costs charged to capital projects

Exhibit of Taxation and Assessment

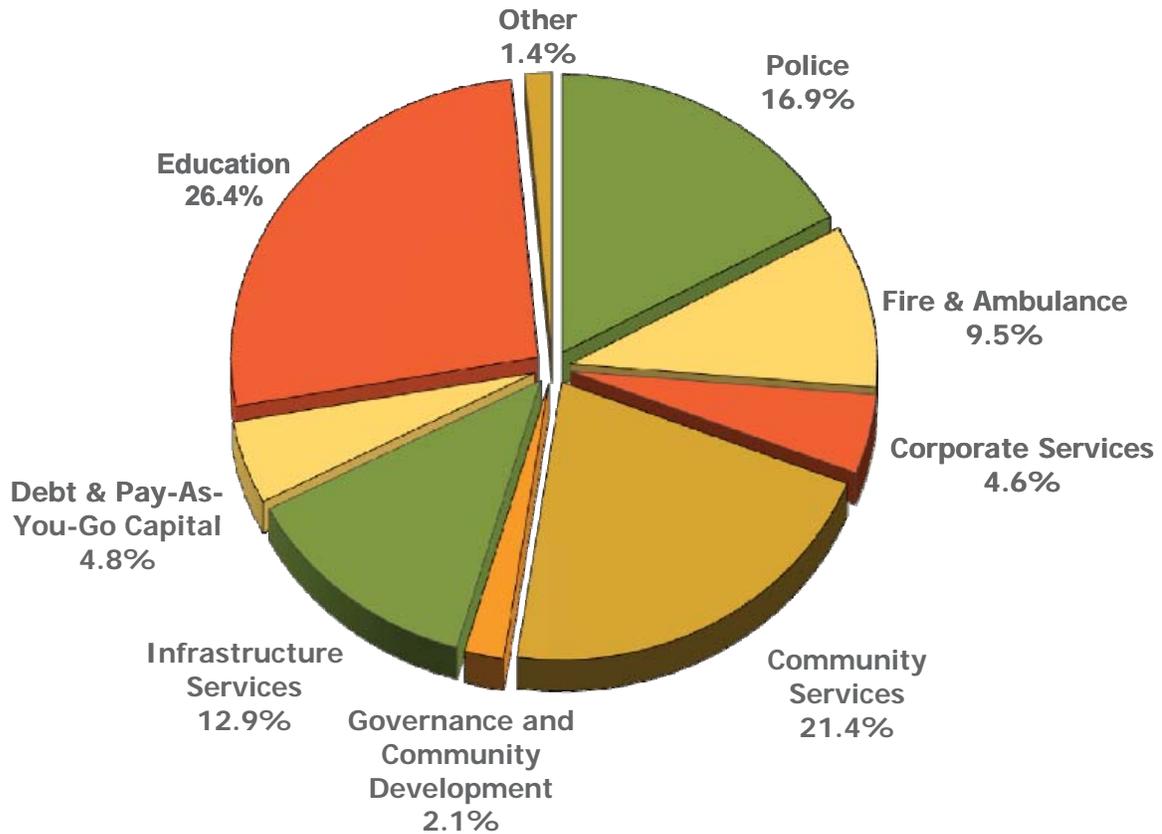
For the years ended December 31, 2007 - 2011
(in thousands of dollars)

Property Tax Levy

	2011	2010	2009	2008	2007
Real Property					
Municipal	\$ 90,941	\$ 83,859	\$ 77,919	\$ 72,495	\$ 66,024
Education	27,087	26,068	24,996	24,622	24,084
Other	1,312	1,096	1,191	714	862
Total Real Property	119,340	111,023	104,106	97,831	90,970
Special Assessments	3,275	3,360	3,257	2,939	2,729
Business Taxes (BRZ)	186	181	174	158	160
TOTAL CURRENT YEAR LEVY	\$ 122,801	\$ 114,565	\$ 107,537	\$ 100,928	\$ 93,859
Current Taxes Collected	\$ 121,067	\$ 112,907	\$ 106,209	\$ 100,022	\$ 92,953
% of Current Taxes Collected	98.6%	98.6%	98.8%	99.1%	99.0%

The ten largest corporate taxpayers account for \$7,240 (6.0%) of the 2011 total property tax levy.

Allocation of Residential Property Tax dollars



Taxable Assessment

	2011	2010	2009	2008	2007
Residential	\$ 8,490,443	\$ 8,157,813	\$ 8,441,849	\$ 7,611,226	\$ 5,184,767
Apartments	474,463	458,002	410,481	295,618	288,600
Commercial and Industrial	2,008,620	2,073,354	1,854,496	1,661,316	1,437,710
TOTAL TAXABLE ASSESSMENT	\$ 10,973,526	\$ 10,689,169	\$ 10,706,826	\$ 9,568,160	\$ 6,911,077

Exhibit of Debenture Debt

For the years ended December 31, 2007 - 2011
(in thousands of dollars)

	2011	2010	2009	2008	2007
GENERAL					
Self supported					
Offsites	\$ 32,414	\$ 7,538	\$ 3,454	\$ 4,129	\$ 4,776
Industrial park servicing	4,118	4,475	4,816	5,143	5,456
Lethbridge and District Exhibition	398	515	624	726	822
Local improvements	366	494	643	547	689
Lethbridge Softball Valley complex	-	-	21	61	99
	37,296	13,022	9,558	10,606	11,842
UTILITIES					
Water	6,262	7,559	9,096	10,774	12,374
Wastewater	4,099	4,788	6,242	7,930	7,978
Waste Services	15,689	18,763	21,241	20,576	17,335
Electric	2,000	-	-	-	-
	28,050	31,110	36,579	39,280	37,687
TOTAL GENERAL AND UTILITIES DEBT	\$ 65,346	\$ 44,132	\$ 46,137	\$ 49,886	\$ 49,529
POPULATION	87,882	86,659	85,492	83,960	81,692
DEBENTURE DEBT PER CAPITA					
General - mill rate supported	\$ -	\$ -	\$ -	\$ -	\$ -
General - self supported	424	150	111	126	145
Utilities	319	359	428	468	461
	\$ 743	\$ 509	\$ 539	\$ 594	\$ 606
DEBT LIMIT (as per Municipal Government Act):					
Total debt limit	\$ 429,378	\$ 407,384	\$ 367,488	\$ 381,804	\$ 363,723
Total debt (above)	65,346	44,132	46,137	49,886	49,529
DEBT LIMIT UNUSED	\$ 364,032	\$ 363,252	\$ 321,351	\$ 331,918	\$ 314,194
Percentage of debt limit used	15.2%	10.8%	12.6%	13.1%	13.6%
Service on debt limit	\$ 71,563	\$ 67,897	\$ 61,248	\$ 63,634	\$ 60,621
Service on debt (principal and interest payment)	9,757	8,713	8,971	8,951	8,025
SERVICE ON DEBT LIMIT UNUSED	\$ 61,806	\$ 59,184	\$ 52,277	\$ 54,683	\$ 54,683
Percentage of service on debt limit used	13.6%	12.8%	14.6%	14.1%	14.1%
Percentage of expenditures	3.7%	3.5%	3.9%	4.0%	Note 1

Note 1: In 2009, the City implemented Public Sector Accounting Board ("PSAB") section 1200 Financial Statement Presentation and 3150 Tangible Capital Assets, which required the City to restate 2008 balances. Comparative values for expenses prior to 2008 are not available.

Exhibit of Capital Spending

For the years ended December 31, 2008 - 2011
(in thousands of dollars)

	2011	2010	2009	2008
CAPITAL SPENDING				
Land	\$ 1,097	\$ 10,228	\$ 6,056	\$ 1,986
Land improvements	6,919	5,998	5,861	2,315
Buildings	25,169	13,653	4,037	897
Infrastructure	36,852	44,426	18,744	52,075
Equipment and furnishings	7,316	3,941	6,784	6,134
Vehicles	5,228	4,157	6,418	3,823
Assets under construction	18,099	18,452	27,352	7,672
TOTAL CAPITAL SPENDING	\$ 100,680	\$ 100,855	\$ 75,252	\$ 74,902

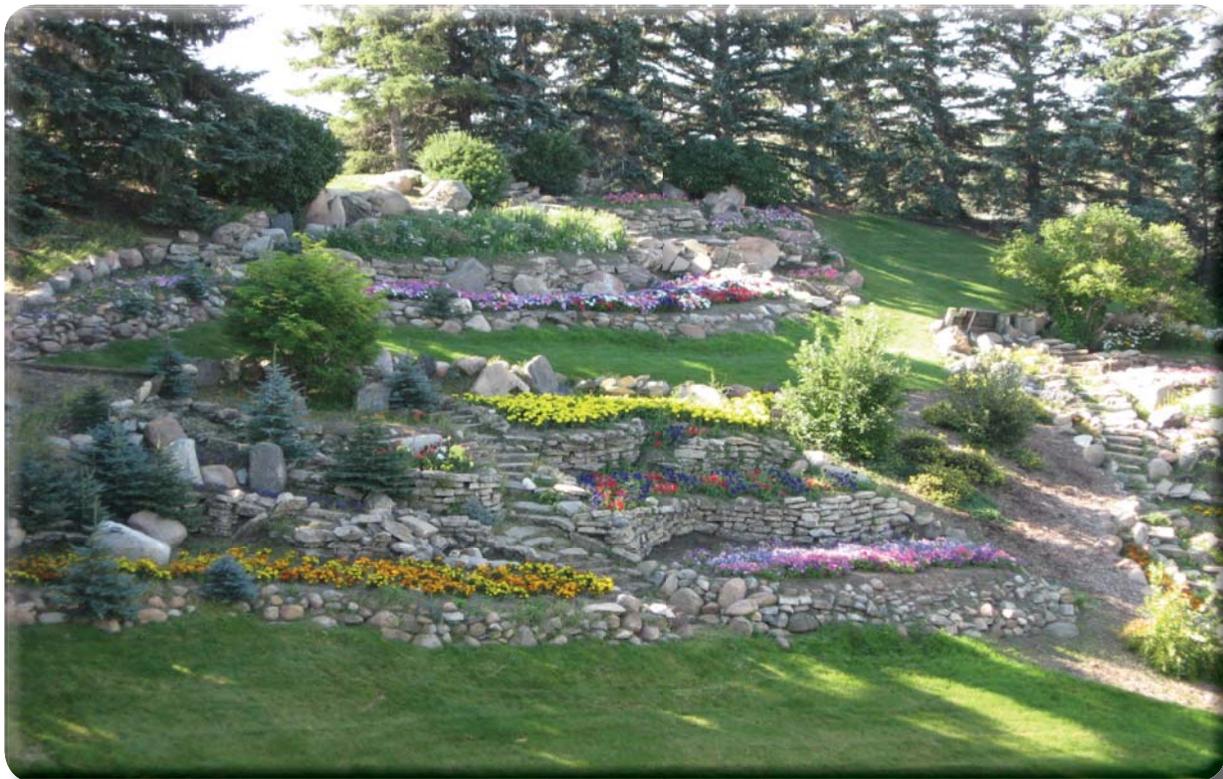


Exhibit of Net Financial Assets

For the years ended December 31, 2008 - 2011
(in thousands of dollars)

	2011	2010	2009	2008
FINANCIAL ASSETS				
Excess of revenue over expenses	\$ 70,830	\$ 70,270	\$ 50,534	\$ 60,922
Change related to tangible capital assets	(70,041)	(71,544)	(46,923)	(50,537)
Change related to other non-financial assets	(3,733)	3,703	2,157	(7,502)
(DECREASE) INCREASE IN NET FINANCIAL ASSETS	(2,944)	2,429	5,768	2,883
NET FINANCIAL ASSETS, BEGINNING OF YEAR	32,929	30,500	24,732	21,849
NET FINANCIAL ASSETS, END OF YEAR	\$ 29,985	\$ 32,929	\$ 30,500	\$ 24,732

Exhibit of Reserves

For the years ended December 31, 2007 - 2011
(in thousands of dollars)

	2011	2010	2009	2008	2007
OPERATING					
Budget Appropriations	\$ 15,080	\$ 17,325	\$ 19,236	\$ 16,801	\$ 16,392
Municipal Revenue Stabilization	13,452	13,842	16,817	6,503	1,158
Insurance	2,667	2,463	2,428	1,916	1,372
Urban Parks	872	1,877	2,203	1,191	1,359
Cemeteries	767	686	739	673	589
Mayor Magrath Drive Beautification	106	105	105	103	97
Snow Removal ⁽¹⁾	-	-	-	-	30
	32,944	36,298	41,528	27,187	20,997
CAPITAL					
Fleet Services	11,653	10,709	11,204	12,257	11,352
Community Lighting	2,884	2,677	2,472	2,145	1,939
Real Estate Holdings	2,616	2,498	2,290	1,640	1,635
Acquire Off Street Parking	1,732	1,760	1,722	1,506	1,221
Community Reserve Fund	985	971	2,237	2,197	688
Transit Bus	843	1,053	1,037	930	948
Major Capital Projects	674	2,554	3,235	4,826	3,845
Central Business District Land Acquisition	299	315	279	279	278
School Bus	-	3	126	-	64
	21,686	22,540	24,602	25,780	21,970
TOTAL RESERVES	\$ 54,630	\$ 58,838	\$ 66,130	\$ 52,967	\$ 42,967

⁽¹⁾ Effective January 1, 2008, the Snow Removal Reserve was merged with the Municipal Revenue Stabilization Reserve



Exhibit of Municipal Equity

For the years ended December 31, 2008 - 2011
(in thousands of dollars)

	2011	2010	2009	2008
Revenue	\$ 333,152	\$ 317,668	\$ 281,052	\$ 287,346
Expenses	262,322	247,398	230,518	226,424
EXCESS OF REVENUE OVER EXPENSES	70,830	70,270	50,534	60,922
MUNICIPAL EQUITY, BEGINNING OF YEAR	901,643	831,373	780,839	719,917
MUNICIPAL EQUITY, END OF YEAR	\$ 972,473	\$ 901,643	\$ 831,373	\$ 780,839

Exhibit of Government Transfers

For the years ended December 31, 2007 - 2011
(in thousands of dollars)

	2011			2010	2009	2008	2007
	Provincial	Federal	Total				
UNCONDITIONAL TRANSFERS							
Municipal assistance	\$ -	\$ -	\$ -	\$ -	\$ 430	\$ 430	\$ 430
Transit	-	-	-	-	202	202	202
Urban parks	-	-	-	-	487	487	487
Ambulance	-	-	-	-	-	1,328	1,328
	-	-	-	-	1,119	2,447	2,447
Payments in lieu of taxes	1,882	198	2,080	1,938	1,849	1,542	1,673
	1,882	198	2,080	1,938	2,968	3,989	4,120
CONDITIONAL TRANSFERS							
Municipal Sustainability Initiative (MSI)	16,136	-	16,136	9,744	13,977	2,620	-
Federal Gas Tax Fund (FTGF)	-	3,104	3,104	724	4,443	692	129
Affordable Housing	2,648	-	2,648	2,201	-	-	-
Alberta Municipal Infrastructure (AMIP)	2,461	-	2,461	5,992	9,238	9,355	4,981
Family and Community Support Services (FCSS)	2,026	-	2,026	2,027	2,091	1,815	1,704
Basic Municipal Transportation Grant (BMTG) Note 1	2,017	-	2,017	3,117	3,657	2,343	2,623
GreenTRIP (Green Transit Initiatives Program)	1,973	-	1,973	-	-	-	-
Social Housing in Action (SHIA)	1,446	414	1,860	1,112	1,666	1,254	698
Municipal Policing Assistance Grant (MPAG)	1,387	-	1,387	1,368	1,343	1,307	1,314
Major Community Facilities Program (MCFP)	1,215	-	1,215	1,510	398	-	-
Disaster Recovery	808	-	808	-	161	182	-
Railway Rehabilitation Program	681	-	681	5	-	-	-
Lethbridge Public Library	494	-	494	462	379	516	392
New Police Officers Grant (NPOG) & Miscellaneous	399	-	399	375	275	16	36
Building Canada Fund (BCF)	-	368	368	2,825	-	-	-
Community Adjustment Fund (CAF)	-	269	269	269	-	-	-
Victim / Witness Services Unit	150	-	150	150	150	150	100
Recreational Infrastructure (RInC)	-	137	137	478	-	-	-
Fetal Alcohol Spectrum Disorder (FASD)	104	-	104	84	102	100	98
Adult Literacy Program	80	-	80	82	79	74	69
Municipal Internship Program	36	-	36	-	-	-	-
ALERT Program	24	-	24	24	24	27	22
Joint Emergency Preparedness Program (JEPP)	10	-	10	-	-	-	-
Municipal Heritage Partnership Program (MHPP)	5	-	5	-	19	-	40
Summer Temporary Employment Program (STEP)	2	-	2	24	14	25	24
Canada Day Celebrations	-	2	2	2	2	10	4
Community Facility Enhancement Program (CFEP)	-	-	-	48	60	274	252
Canada-Alberta Municipal Rural Infrastructure Fund	-	-	-	30	2,514	2,242	1,214
Alberta Mainstreet Program	-	-	-	21	99	127	81
City Special Transportation (Mayor Magrath Dr S)	-	-	-	-	-	-	(19)
Galt Gardens	-	-	-	-	620	241	-
Municipal Sustainability Housing	-	-	-	-	1,149	2,000	-
Other	2	3	5	5	116	33	81
	34,104	4,297	38,401	32,679	42,576	25,403	13,843
TOTAL GOVERNMENT TRANSFERS Note 2	\$ 35,986	\$ 4,495	\$ 40,481	\$ 34,617	\$ 45,544	\$ 29,392	\$ 17,963

Note 1: Program components of this grant (BMTG) include Basic Capital Grant and Primary Highway Maintenance Grant.

Note 2: Government transfers are recognized in the financial statements as revenue in the period that the events giving rise to the transfer occurred, providing the transfers are authorized, the municipality has met any eligibility criteria, and reasonable estimates of the amounts can be made.



Complete Annual Report Located At:

<http://www.lethbridge.ca/City-Government/Financial-Documents/Pages/Annual-Report.aspx>

The City of Lethbridge Acknowledges:

City Staff
for their contributions to this report



This report has been prepared
and compiled by the City of Lethbridge
Financial Services Department.