



2012 ANNUAL REPORT

Moncton, New Brunswick, Canada ● Year ending December 31, 2012



Government Finance Officers Association

**Canadian Award
for
Financial Reporting**

Presented to
**City of Moncton
New Brunswick**

For its Annual
Financial Report
for the Year Ended

December 31, 2011

Jeffrey R. Erwin
Executive Director

Canadian Award for Financial Reporting

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Canadian Award for Financial Reporting to the City of Moncton for its annual financial report for the fiscal year ended December 31, 2011. The Canadian Award for Financial Reporting program was established to encourage municipal governments throughout Canada to publish high quality financial reports and to provide peer recognition and technical guidance for officials preparing these reports.

In order to be awarded this Canadian Award, for Financial Reporting, a government unit must publish an easily readable and efficiently organized annual financial report, whose contents conform to program standards. Such reports should go beyond the minimum requirements of generally accepted accounting principles and demonstrate an effort to clearly enhance an understanding of financial reporting by municipal governments, and address user needs.

A Canadian Award for Financial Reporting is valid for a period of one year only. We believe our current report continues to conform to the Canadian Award for Financial Reporting program requirements and as such we are submitting it to the GFOA for consideration for the 2012 award.

City of Moncton
Fiscal Year Ending December 31, 2012

Prepared by:

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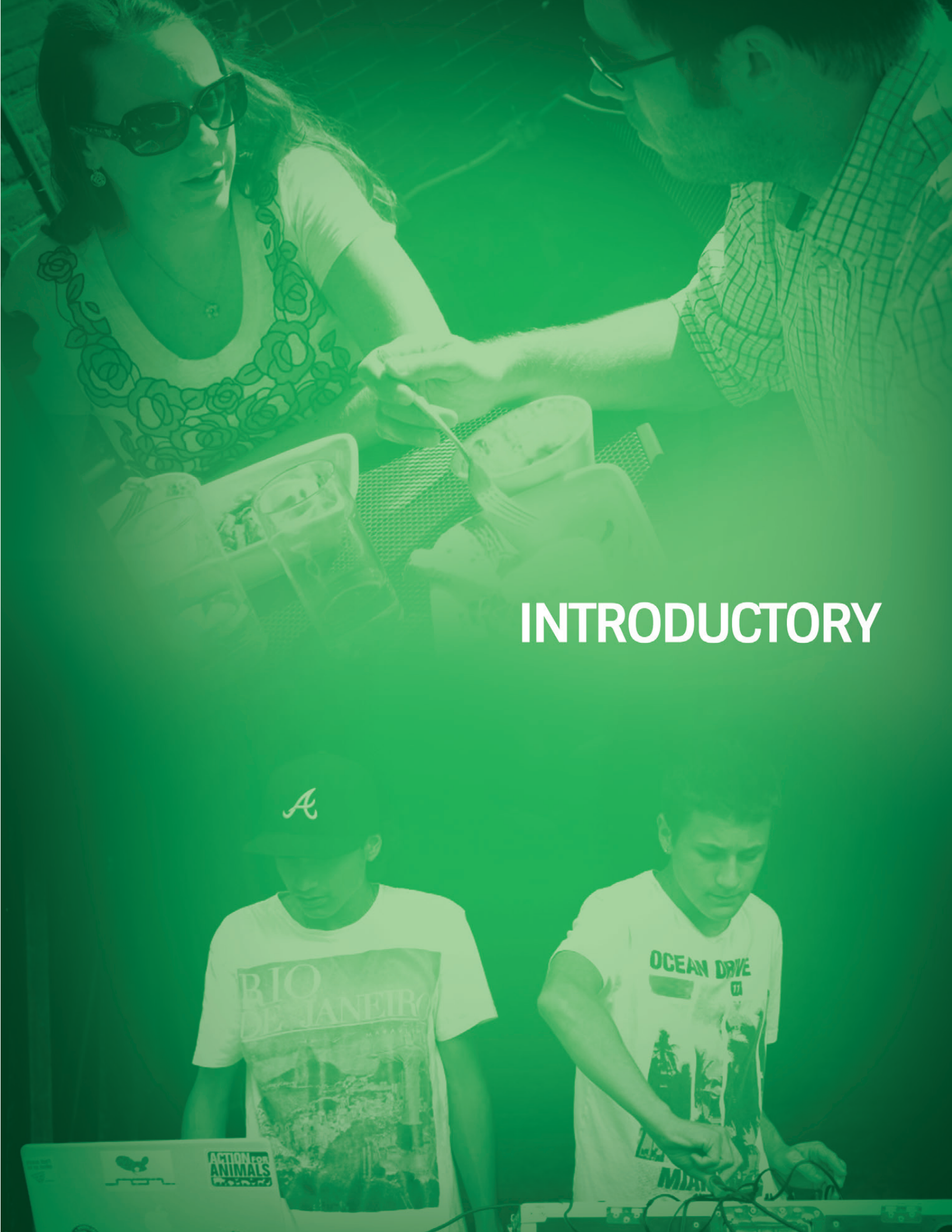
New Construction

Number of building permits issued	77
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INTRODUCTORY



AT A GLANCE

MONCTON POPULATION

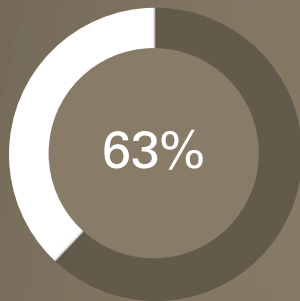
69,074

(AS OF 2011 CENSUS)

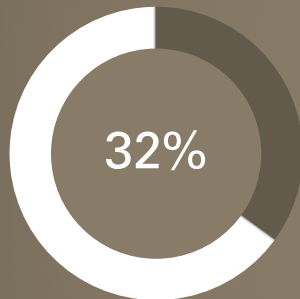
1,970

HOURS OF SUNSHINE

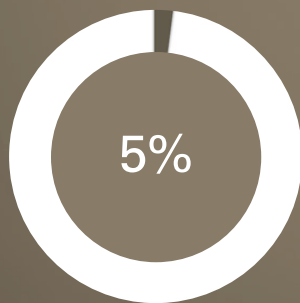
LANGUAGE DISTRIBUTION



English



French



Other

INFRASTRUCTURE

70
km of trails

55
playgrounds

83
parks

3,500
acres of parkland

Approximately
1,000
total lane kms

ECONOMICS

Moncton added more than

25,000

jobs to its workforce since 1990.

With an average price of

\$150,000

in 2012, Moncton remains one of the most affordable housing markets in Canada.

*Royal LePage House Price Survey**

With a 9.7% population growth between 2006 and 2011, Moncton is the fastest growing Canadian urban center east of Saskatoon and the 5th fastest growing CMA in Canada.

More than 120 properties in Moncton are protected as individual heritage landmarks.

*Source: The Royal LePage House Price Survey is the largest, most comprehensive study of its kind in Canada, with information on seven types of housing in over 250 neighbourhoods from coast to coast. This release references an abbreviated version of the survey which highlights house price trends for the three most common types of housing in Canada in 90 communities across the country. A complete database of past and present surveys is available on the Royal LePage Web site at www.royallepage.ca.

MAYOR'S *Message*



*City of Moncton Mayor,
George LeBlanc*

On behalf of Moncton City Council and staff, I am pleased to unveil our 2012 Annual Report.

The continuing challenge for Moncton, as for any growing community, is to ensure that development progresses over all key sectors simultaneously.

The City of Moncton accomplished that goal in 2012. It was a substantial year for growth in areas from tourism, to culture and sports, and from local heritage to international events.

It was also a time to see Moncton's star continue to soar on both national and international stages.

FIFA Women's World Cup Canada 2015

On May 4, 2012 on Parliament Hill, Moncton was named one of the host cities for the FIFA Women's World Cup Canada 2015, the largest single sports event for women in the world and the biggest international sporting event Moncton has ever hosted.

As an official host city, Moncton will be able to showcase our community to a worldwide audience of more than half a billion people.

The event will bring in an estimated \$53 million in economic activity for host cities and will solidify Moncton's place as the sport and entertainment capital of the Maritimes.

Stade Moncton Stadium will play host to the tournament games.

Also in 2012, Moncton hosted an international friendly match between the Canadian Women's National Soccer Team and China PR. It was Team Canada's final game on home soil prior to the 2012 London Olympics.

Magnetic Hill Concert Site

Further enhancing Moncton's claim as the sports and entertainment capital of the Maritimes, the Magnetic Hill Concert Site in 2012 staged two major concert events, Bruce Springsteen and the E-Street Band and Nickelback. The City was pleased to work with such outstanding partners as Live Nation, Evenko, DKD and AEG.

Ongoing upgrades were made to the concert site including improved drainage to help with shows that experience inclement weather.

The Grey Cup 100 Tour also made a stop in Moncton October 14, 2012 and the crowds made it clear the city loves football.

Downtown Development

With City Council considering the revitalization of our downtown through the creation of a multi-use

Downtown Centre, the city identified the Highfield Square Shopping Centre lands as its preferred site for the proposed sports and entertainment centre. On March 20, 2012, the city secured an option for purchase of this land.

To help the project begin to take shape the City, along with Downtown Moncton Centreville Inc. (DMCI), unveiled four conceptual renderings for the proposed Downtown Centre. City Council also put out a Request for Qualifications to gauge private sector interest in the project.

About 15,000 people currently work downtown, with most of them coming from outside that neighbourhood to work in our city core. One of the City's primary objectives is to have more people living downtown.

Official Bilingualism Anniversary

On August 6, 2002, Moncton City Council unanimously adopted the Declaration of Official Bilingualism. In 2012, Moncton marked its 10th anniversary of official bilingualism. On July 16, City Council reaffirmed its commitment to both official languages; a public celebration took place on August 2 and included a visit from the Commissioner of Official Languages for New Brunswick.

Our city is living proof of how two major linguistic groups can complement each other to create something magical and unique. We are the quintessential Canadian city.

Growth of Tourism Sector

Greater Moncton saw new all-time highs in the tourism sector with 1.6 million visitors and \$398.7 million in tourism expenditures in 2012. The health of this sector helped employ 6,000 people.

Lively and Engaged Population

2011 Census figures identified Moncton as the 5th fastest growing census metropolitan area (CMA) east of Saskatoon, with a total area population of approximately 140,000. Our citizens are genuinely engaged with maintaining the quality of life in our community.

In 2012, our Mayor's Seniors Advisory Committee was instrumental in the launch of a successful Senior Friendly Business Program and worked with the City to change the model of the Moncton Lions Community Centre to be a centre run by seniors for seniors.

Our Mayor's Youth Advisory Committee staged a well-attended YouthFest and introduced young citizens to the workings of democracy by staging a mock election.

The city was also enlivened with a series of festivals and cultural events that encompassed every season and drew on the resources of hundreds of volunteers.

Our ability to reach out and engage others was also evident in 2012 when Moncton became the first city in Canada to receive the Google eTown Award from Google Canada, recognizing our community as one where small businesses are investing in online tools and resources to find new customers, grow their businesses and improve their operations.

Transportation Discovery Centre

Construction of the City of Moncton's new \$9.1 million Transportation Discovery Centre got underway in February, 2012. It is an addition to the current Moncton Museum located at 20 Mountain Road and will open in the fall of 2013. The City of Moncton is contributing approximately \$6 million to the project. The centre will feature exhibition galleries, an interactive exhibit on all modes of transportation, an education center, gift shop, café, and an interior public plaza designed to preserve the 1916 sandstone façade of the former City Hall.

Continuing To Grow

Moncton has never been content to rest on its accomplishments. Each year new and significant projects are started, and others are completed. It is a solid cycle of growth that keeps our momentum strong and we are gratified to see the positive economic impact of our investment in infrastructure. But all growth must be accompanied by rational planning and reasonable expenditures.

Council and staff at the City of Moncton are ever conscious of the responsible stewardship they must exercise as they weigh the challenges of delivering municipal services and handling taxpayers' money. We take our role seriously.

As Mayor, I will continue to lead a Council that encourages vision, innovation and wise investment in our future while safe-guarding your money and maintaining a fair tax rate.

We will work hard to grow and sustain our excellent quality of life. We want to ensure that Moncton remains, as one of our Youth Advisory Committee volunteers put it, "the place where dreams are possible!"



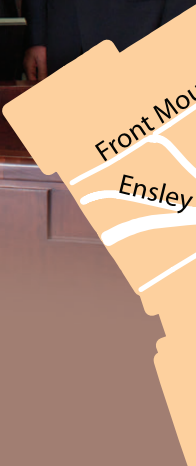
George LeBlanc,
City of Moncton Mayor



City Manager / Directeur municipal
JACQUES DUBÉ

Mayor / Maire
GEORGE LEBLANC

City Clerk / Greffière
BARBARA QUIGLEY



2012-2016 *Council*



Brian A.Q. Hicks



Daniel Bourgeois



Merrill A. Henderson



Charles Leger



René (Pepsi) Landry



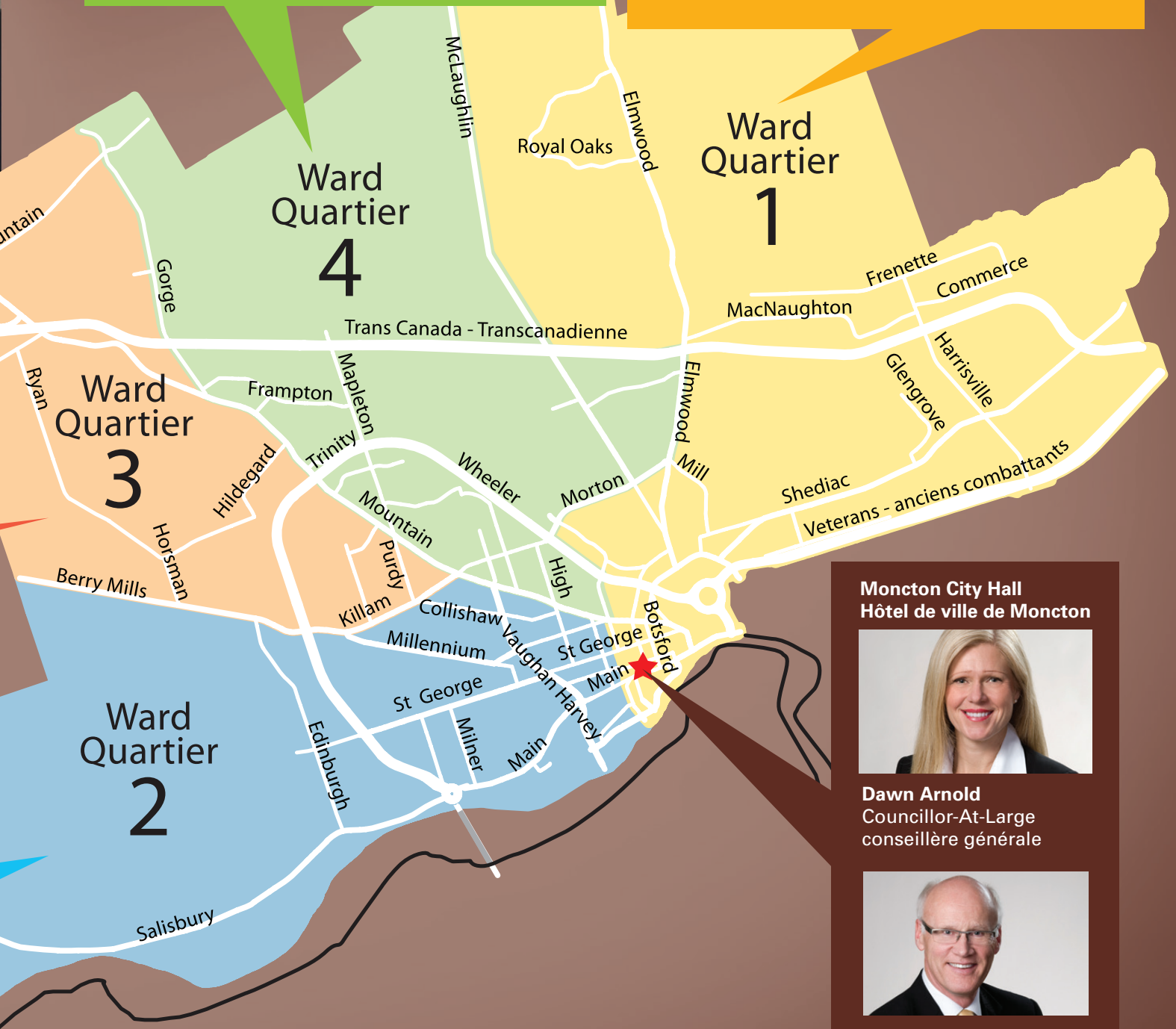
Paul A. Pellerin



Shawn Crossman



Paulette Thériault



Moncton City Hall
Hôtel de ville de Moncton



Dawn Arnold
Councillor-At-Large
conseillère générale



Pierre Boudreau
Councillor-At-Large
conseiller général

CITY MANAGER'S *Message*



*City of Moncton
City Manager,
Jacques Dubé*

The City of Moncton made significant progress in 2012 on all key portfolios related to managing its work force and work places; assessment growth; economic development; infrastructure maintenance; and Moncton as a great place to live.

Progress in Key Areas

Downtown Multi-purpose centre

The City was successful in securing an option of the Highfield Square lands as the preferred site for our proposed multi-use Downtown Centre, and we partnered with Downtown Moncton Centre-ville Inc. regarding the presentation of architectural renderings of the proposed centre. We continued our due diligence by examining in detail similar projects elsewhere and preparing a 30-year financial plan to help establish the financial feasibility of such a project.

Events, Tourism & Culture

Tourism stayed robust with an all-time high of 1.6 million visitors recorded.

City Council moved forward with the start of construction of the new Transportation Discovery Center as part of its significant investments in the tourism sector.

The Magnetic Hill Concert Site saw a number of key site improvement funded through financial contributions from the City, the Province and the Federal Government. We hosted two major concerts at the Hill: Bruce Springsteen and the E-Street Band and Nickelback. We hosted the Canadian Figure Skating Championships, the East Coast Music Awards and the Harley Owners Group Rally. FIFA announced Moncton as a host city for the FIFA Women's World Cup Canada 2015.

Codiac Transpo Agreement

In 2012, Moncton City Council ratified a new contract agreement between the City of Moncton and Amalgamated Transit Union (ATU) Local 1290, thus ending a long labour dispute. Terms of the contract included an average annual wage increase of 2.58 percent over 9.2 years, which allows for a longer period of labour peace and stability for Greater Moncton's public transit system.

A key component of this new contract is language that allows Codiac Transpo to be more efficient and cost effective. The elements are now in place to deliver a better public transit system.

Securing Safe Water for the Future

Ensuring a safe and adequate drinking supply source for residents is another key mandate of City Council. In 2012, work continued on the \$42 million Tower Road Dam and Reservoir project that will see the construction of a second reservoir at Turtle Creek.

The City spent \$22.4 million on water and sewer upgrades in keeping with the goals of the Sanitary Sewer System Master Plan.

As well, a replacement back-up generator was installed for Turtle Creek and phase two of the Hildegard Basins project was completed.

Essential Infrastructure Support and Growth

Council spent \$12 million on engineering and environmental services including \$2.8 million on storm sewer upgrades, \$235,662 on traffic signals, \$386,479 on sidewalks, and \$8.5 million on road infrastructure. The latter included \$4.8 million on street resurfacing as well as Ryan Street reconstruction, the widening of Ryan and Charles Lutes roads, Killam Drive upgrades and other street reconstruction projects.

We developed and implemented corporate environmental standards for capital works and operations and completed the Climate Change Adaptation Study.

Quality of Life

PlanMoncton was presented to City Council following unprecedented community and citizen engagement. This new municipal plan is expected to be adopted in 2013 along with the enacting Zoning By-Law. We completed the second year of our five-year Recreation Master Plan which focuses on upgrading our recreation infrastructure and new park development in each ward.

The City completed upgrade work on many parks this past year including Sumner Park, Codiac Heights Park, Highfield Park and Hildegard Park. Millennium Trail development continued and new bicycle lanes were added in keeping with the City's active transportation goals.

Construction Activity

In 2012, Moncton experienced its third-best construction year of the past decade. Spending on residential construction jumped nearly \$13 million from 2011 to 2012 with 11 more permits issued than in 2011. However, commercial and industrial spending fell by nearly \$36 million, even though 25 more permits were issued than the year before.

Overall 2012 was a busy year for the City's Building Inspection department with construction on the new *École Moncton Nord*, the new Fairfield Inn and Suites, the addition to the Moncton Museum, and the continuing development of the new Mapleton Fashion Centre which included the opening of several new businesses.

Strategic Human Resources

We are mindful that the men and women who work daily for the city are its biggest assets and it is our role to judiciously manage that asset while ensuring the

public enjoys the best possible delivery of services for its tax dollars.

An important component of performance management is managing employee attendance. As a result of implementing a new attendance management program, we are pleased to report that: 1. the 2012 City of Moncton average sick rate is 6.04 days, a drop from 9.25 days in 2011; and 2. Productivity recovery gains since the policy was implemented amount to \$827,091. Corporate-wide safety practices have led to \$160,000 in reduced Worksafe NB premiums for 2012; frequency of accidents has declined 30% over 4 years; annual claim costs have decreased by 20%; and days lost have decreased by 40%.

In addition, in 2012, the City of Moncton became the first municipality in New Brunswick to obtain a Certificate of Recognition under the New Brunswick Construction Safety Association, due to the tremendous efforts by our Engineering and Environmental Services Program employees.

Challenges for the Future

Our challenge in the coming years is to balance managing our growth within our financial means while simultaneously enhancing the quality of life services that make our city special and replacing aging infrastructure. Our new thirty year plan is an important new tool that will require fiscal discipline and political courage.

It is a privilege to serve City Council as City Manager. It is fulfilling and inspiring to work alongside the incredible talent and spirit of great teams of people both inside and outside of City.

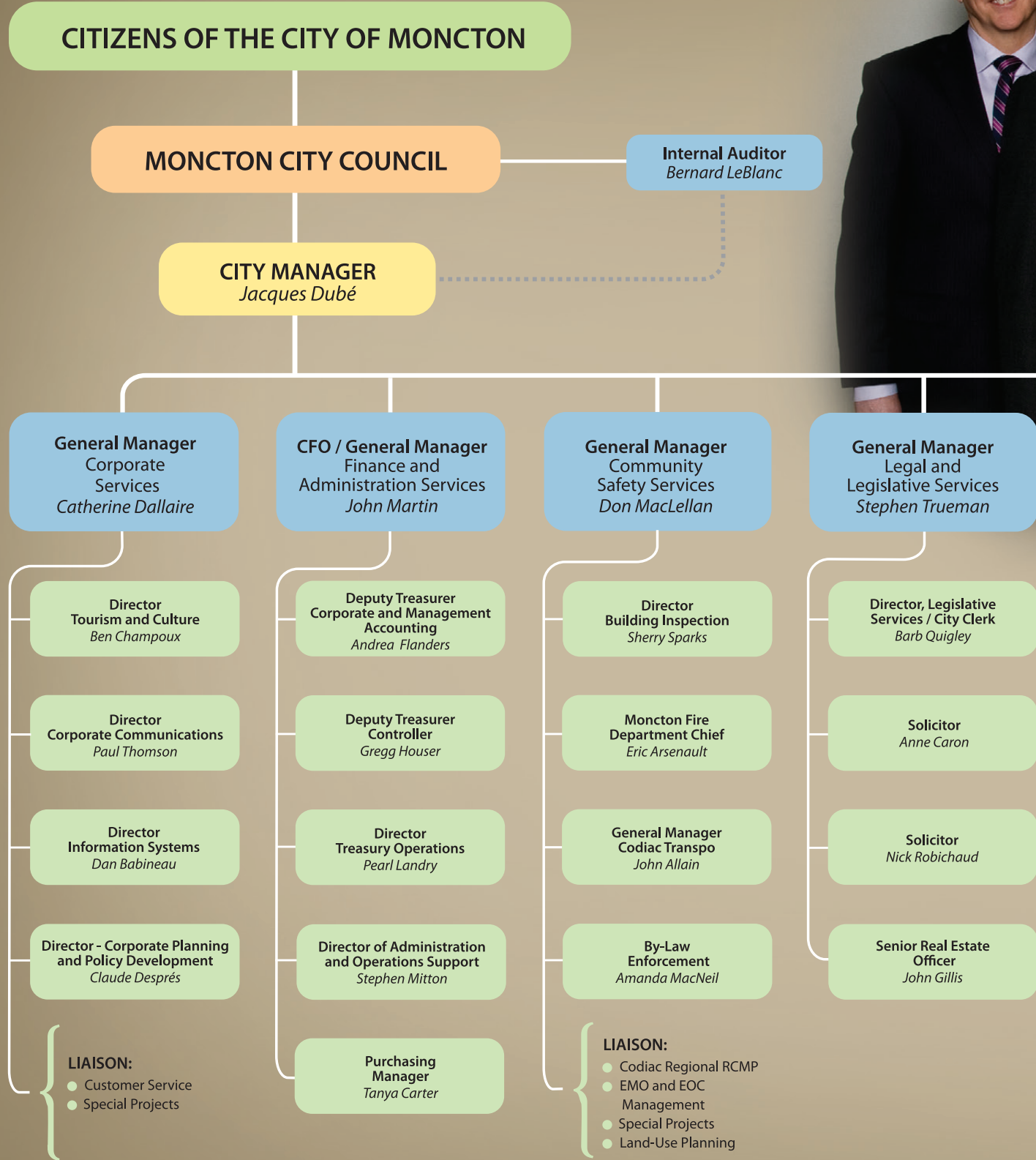
Moncton is a unique and vibrant city with an entrepreneurial energy that permeates its culture and keeps us receptive to change and growth. As one of our famous home-grown icons Northrop Frye remarked: "Creative culture is infinitely porous, it absorbs influences from all over the world."

Moncton's eyes and hearts are open to the world as we continue to think globally and act locally, creatively and positively.



Jacques Dubé
City Manager,
City of Moncton

ORGANIZATIONAL CHART





Left to Right: Don MacLellan, Laurann Hanson, Rod Higgins, John Martin, Jack McDonald, Catherine Dallaire, Stephen Trueman, Jacques Dubé





MONCTON

MONCTON CITY COUNCIL

PRIORITIES

TO 2016

moncton.ca

As part of the City of Moncton's 2013 budget development process, Moncton City Council spent time discussing their priorities up to 2016. These priorities are integral to ensuring Moncton's ongoing sustainability and success. To develop these priorities, Councillors considered feedback from citizens and other key community stakeholders. Some Council priorities are broad in scope and some are more specific. Some priorities can be completed in a certain timeframe, while others are ongoing. While priorities are ranked in order of importance, some will be accomplished before other higher ranking priorities. Budgets and other factors come in to play in terms of when priorities get accomplished. All priorities are being worked on, no matter their ranking.

Moncton City Council revisits and updates these priorities regularly.

Council hopes you will take the time to review these priorities. As citizens and stakeholders, your feedback is always welcome.

George LeBlanc, Mayor
CITY OF MONCTON

COUNCILLORS

Dawn Arnold	At Large
Pierre Boudreau	At Large
Shawn Crossman	Ward One
Paulette Thériault	Ward One
Merrill Henderson	Ward Two
Charles Léger	Ward Two
Brian Hicks	Ward Three
Daniel Bourgeois	Ward Three
René Landry	Ward Four
Paul Pellerin	Ward Four

CAPITAL PROJECTS

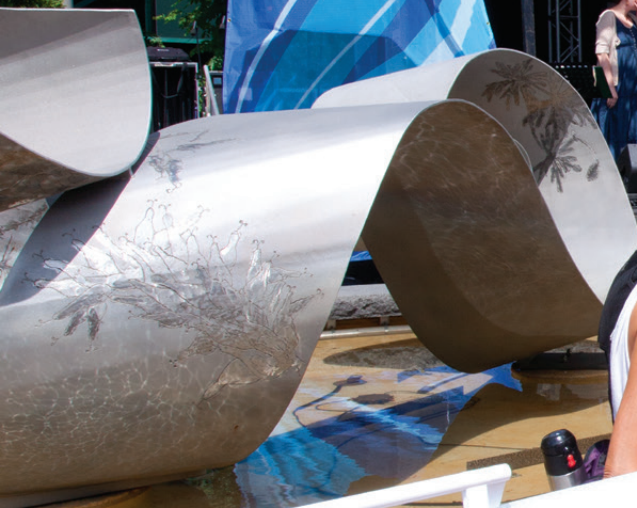
PRIORITY ORDER

- 1) Reduce Moncton's infrastructure deficit
- 2) Build downtown multi-purpose sports and entertainment centre.
- 3) Invest in street improvements (focus on developing complete streets—making streets user-friendly for pedestrians, cyclists and motor vehicles.)
- 4) Develop North End Community Centre
- 5) Build new Elmwood Fire Station

OPERATIONS

PRIORITY ORDER

- 1) Continue to foster a culture of fiscal responsibility
- 2) Stimulate economic growth and development
- 3) Implement public transit service improvements
- 4) Establish Tourism Marketing Fund
- 5) Promote business-friendly services and processes
- 6) Stimulate downtown revitalization
- 7) Encourage environmental stewardship: trees, land, water, air quality
- 8) Attract and retain immigrants
- 9) Invest in parks and trails
- 10) Launch Magnetic Hill Zoo's 5-year plan
- 11) Reinforce Moncton's position as a Sport and Entertainment Hub
- 12) Support and promote arts, culture and heritage / Incent public art with an emphasis on the downtown
- 13) Establish seniors' centres and programs
- 14) Enhance democracy in our local government
- 15) Improve enforcement of Moncton's by-laws
- 16) Promote affordable housing / assist in poverty reduction



FRIDAY VENDREDI

NOON • MIDI
Danse Mi'kmaq
Pow Wow Dancers

12:45 PM • 12H45
Kenefoly

1:00 PM • 13H00
Sistema Players
Musiciens Sistema

1:30 PM • 13H30
An Association
Association coréenne

2:00 PM • 14H00
the Stars



MAIN STAGE SCENE PRINCIPALE



SATURDAY SAMEDI

NOON • MIDI
Danse Mi'kmaq
Pow Wow Dancers

12:45 PM • 12H45
Belly Dancing
Studio Sephora
Danse de baladi

1:00 PM • 13H00
Los Chaskis

1:30 PM • 13H30
Fashion Show
Défilé de mode

2:00 PM • 14H00
Chinese Association
Association chinoise

2:30 PM • 14H30
Indo-Canadian Association
Association indo-canadienne

3:00 PM • 15H00
UNITY

City of Moncton CORPORATE STRATEGIC PLAN



1

CORPORATE VISION

Moncton is a vibrant, dynamic and culturally rich community. We provide a balance of quality of life services for our citizens in a sustainable manner. We are recognized as a Canadian leader for:

- Our success in service excellence and innovation
- Our engaged, dedicated and proud workforce
- Our commitment to both official languages
- Our strength as a diverse community

2

MISSION

WORKING
TOGETHER TO
MAKE LIVING
IN MONCTON
GREAT.

3

ORGANIZATIONAL PRINCIPLES / VALUES

The daily activities of the organization are guided by the following organizational principles / values:

Sustainability:

Making decisions that consider our environment, our economics, and our community. We want to leave our children and their children a better community.

Diversity:

Promoting and encouraging diversity in language, culture, ethnicity and ability. We are Canada's first bilingual city and provide bilingual services to our citizens. We are committed to working to make our corporation and our community more reflective of the Canadian mosaic.

Engagement:

Facilitating, encouraging and welcoming the contributions of our citizens in the growth and development of our city.

Creativity:

Thinking and doing things differently. We are creative, innovative, we embrace new technologies and we foster a culture of continuous learning.

Accountability:

Delivering quality services in the best interest of our citizens. We are fiscally responsible to our citizens, our employees and our community.

Professionalism:

Empowering our workforce to be service-oriented. We aspire to be an employer of choice, and we value dedicated, loyal, skilled people who want to make a difference in their community.

Leadership:

Being a positive influence in the growth and development of our region. We are conscious of our leadership role in the workplace, the community, our region and beyond, in developing and promoting best practices in municipal government.

Awards AND RECOGNITION

Moncton's great reputation
keeps growing...



Moncton is repeatedly listed as the best place in Canada to buy a house.

*MoneySense Magazine
2010, 2011*

Moncton was ranked as the #1 cost-competitive city for business in Canada in 2012.

*KPMG Competitive
Alternative Studies,
2012*

Moncton is consistently named among Canada's Top 10 Best Places to Live.

MoneySense Magazine

Moncton was ranked the #4 best place to live in Canada.

*MoneySense Magazine,
2012*

Moncton is the fifth fastest growing Census Metropolitan Area in Canada, and the fastest east of Saskatoon

2011 Census

Moncton became the first city in Canada to win the Google eTown Award

Google Canada, 2012

Moncton is identified as one of Canada's best cities in which to retire.

50 Plus Magazine

Moncton is consistently among Canada's top 10 best places to do business.

*Canadian Business (for
six consecutive years
starting in 2004)*

Moncton is recognized by ICF as one of the Top Seven Intelligent Cities in the World.

*Intelligent Community
Forum (ICF) 2009*

Moncton has been recognized nationally as the most polite and honest city in Canada.

Reader's Digest

YOUR CAPITAL \$ AT WORK

WATER AND SANITARY SEWERS

\$22,394,955



STREETS AND STORM SEWERS

\$12,074,404



2nd Dam at Turtle Creek **\$20,100,000**

2012 costs incurred

Various Other **\$1,435,001**

Water and Sewer Infrastructure

Halls Creek – Sanitary truck, Diesel generator at Turtle Creek, Backup generator at Turtle Creek and sewage lift station upgrades

Sanitary Sewer System Master Plan **\$859,954**

Essex St., Milner Rd., Master Plan Review, McSweeney, Carney, Jackson Ave.

Transportation Projects

\$8,553,218

Street Resurfacing

Main St., Vaughn Harvey Blvd., Shirley Ave., Elmwood Dr., Mill Rd., Vaughn Harvey Blvd., Assumption Blvd., Maplehurst Dr., Mountain Rd., Frampton Ln., Upland Rd., Muirfield Rd. Sidewalk, Caledonia Rd., Urquart Ave., Glengrove Rd., Spruce Grove Blvd., Morton and Murphy intersection, Mapleton Rd., Ayer Ave., Cole Ave., Lalande Ave., DeLong Dr., Edinburgh Dr., Ryan St. reconstruction, Ryan St. from Hildegard to Evergreen, Ryan St. and Charles Lutes Rd. widening, finalizing of Ryan St., and Charles Lutes segment

Street Reconstruction

McSweeney Ave., Katherine Ave., Carney Ave., Thanet St., West Ln., Garfield St., University Ave., Killam Dr. upgrades, finalizing of Killam Dr., upgrades

Storm Sewer

\$2,899,045

Storm Sewer System Master Plan

Final Milner Rd.

Storm sewer upgrades

Hildegard basins - Completion of Phase 2 basins

Sidewalks

\$386,479

Gorge Rd., Mountain Rd., Muirfield Dr., St George Blvd., Vaughn Harvey Blvd., Shirley Ave.

Traffic Signals

\$235,662

Traffic Signal Mtce System, Mapleton Rd., Salisbury Rd., Killam Dr., numerous crosswalk locations





RECREATION, PARKS & LEISURE SERVICES

\$1,802,064

Recreation Master Plan	\$1,116,455
Sumner Park, Codiac Heights Park, Highfield Park, Hildegard Park, Wynwood Park	
Moncton Library - Building Upgrades	\$350,195
Interior renovations, 1 st floor carpeting, major furniture replacement	
Millenium Trail Development	\$132,938
Tranmission trail, Northwest trail, various amenities	
Active Transportation	\$102,824
Bike racks, retaining wall for trail on Assumption Blvd	
Coliseum Upgrade Program	\$99,652
Portable Basketball System, Alarm and Access Control System	



TOURISM AND EVENTS

\$3,926,262

Transportation Discovery Centre Concert Site Upgrades	\$3,300,000
Ticket booth completion, electrical/plumbing upgrades, excavation and road/path work	
Magnetic Hill Zoo	\$212,477
Upgrades - washrooms	
Magnetic Hill Development	\$133,017
Resurfacing of Magnetic Hill Roadway	

COMMUNITY SAFETY SERVICES

\$1,200,245

Codiac Transpo	\$901,135
Bus terminal, bus shelters and fleet	
Fire	\$168,659
Botsford station changes, hose replacement and SCBA replacement, new hovercraft	
Police	\$130,451
Flooring, office furniture and office reconfiguration	



Arts AND CULTURE



A significant part of Moncton's rapid growth can be attributed to multiculturalism. With more than 50 different ethno-cultural communities represented within the city, its lively culture is bolstered and expanded. The Multicultural Association of Greater Moncton Area (MAGMA)'s annual Mosaïq Multicultural Festival rises in popularity each year as the city's residents embrace the opportunity to learn more about their neighbours' ethnic origins.

The 2012 Arts and Culture scene was further ignited in 2012 when for the first time in 15 years, Moncton hosted the East Coast Music Awards. Between April 11 – 15, hundreds of the region's top musicians, including New Brunswick's own Roch Voisine, gathered in the city to celebrate their musical heritage and present new works.

The Frye Festival in Moncton had a special year in 2012 because it coincided with what would have been the 100th birthday of Northrop Frye, a world famous writer and critic who grew up in Moncton. To commemorate the event, the organizing committee created a life-size bronze sculpture of the critic sitting on a park bench with an open book in his lap. The sculpture is located outside the Moncton Public Library. The Frye Festival has become the largest literary event in Atlantic Canada and Canada's only bilingual international literary festival.

The year 2012 marked the first full year since the creation of the City's five-year cultural plan. The City of Moncton will continue to play the roles of facilitator, capacity developer, partner, promoter and programmer. The City's Cultural Board places great importance on community heritage, its unique linguistic composition, its artistic and cultural spirit, and its multicultural bonds.

ACTIVE TRANSPORTATION *and active living*

The City of Moncton moved forward with its plan to make the community more accessible, to allow everyone to get around in a fun, safe and healthy way in 2012.

The City continued to develop its network of trails and community areas. Moncton now has more than 60 kilometres of on street bike lanes, 35 km of designated shared streets, seven kilometres of shared paths and over 70 kilometres of trails.

In 2012 the City also substantially completed the planning and design of the trail network for the Edinburgh Dr. to Millenium Blvd. section of the Northwest Trail, with the Rabbit Brook to City Centre trail to be completed in 2013. Construction of the Transmission Trail was also started in 2012 and the shared route along Millenium Blvd. was covered with asphalt.

The year 2012 also saw the launch of the first “June is Recreation Month” campaign which offered a variety of active living opportunities during the month.



DOWNTOWN *revitalization*



The revitalization of Moncton's downtown core remains a priority for City Council. Members of council have determined that the key to achieving this goal is the building of a multi-use sport and entertainment complex in the downtown area.

In 2012 the file moved forward. Moncton identified the Highfield Square lands as its preferred site for the proposed Downtown Centre and secured an option for purchase of the land.

In conjunction with Downtown Moncton Centre-ville Inc. (DMCI), the City unveiled four conceptual renderings for the proposed new centre. Council also put out a Request for Qualifications to gauge private sector interest.

According to the latest Census figures, Moncton is the fifth fastest growing central metropolitan area in Canada and the fastest east of Saskatoon.

What a growing city needs is a vibrant downtown area. The development of the downtown centre will play a crucial role in the solid advancement of the community.

Not only will this new centre enliven downtown's entertainment and cultural life, but it will also contribute to the city's economic development by providing a boost of capital to retail and restaurants as well as developing the residential market.

All of this will combine to make Moncton's downtown area flourish and attract even more new residents. Should the proposed Downtown Centre become reality, it will solidify Moncton's status as the sports and entertainment capital of Atlantic Canada.



TOURISM, EVENTS *and festivals*



Photo Contribution: Times & Transcript

The City of Moncton's event calendar continues to grow each year: from local festivals, to community events; from national initiatives to sold-out concerts—Moncton is quickly becoming the hub for entertainment in Atlantic Canada. The summer calendar includes an annual Canada Day celebration which closes all of downtown Moncton for a street party for over 15,000 people. Moncton is also home to the Atlantic Nationals Automotive Extravaganza; Canada's largest auto event.

The Moncton Coliseum had a "legendary" year in 2012, with long-time greats such as Leonard Cohen, John Mellencamp, John Fogarty, Chris DeBurgh, current favourites Il Divo, Johnny Reid, Hedley and Pitbull, as well as stand-up comedian and sitcom star Jerry Seinfeld entertaining and thrilling crowds.

And, for the first time since 1997, Moncton hosted the ECMAs (East Coast Music Awards) in April 2012. Downtown Moncton was filled with activity for an entire week, and a large free outdoor show was offered at the Marché Moncton Market. It was an honour to welcome some of the region's best artists, and leading industry professionals.



CFO'S *Message*

June 18, 2013



*City of Moncton's
Chief Financial
Officer (CFO), John
Martin.*

I am pleased to present the City of Moncton's audited consolidated financial statements for the year ending December 31, 2012.

The financial statements are the responsibility of the City's management. The City's financial statements continue to comply with all aspects of Public Sector Accounting Board and CICA standards for accounting and financial reporting. This was one of the contributing factors in the City's 2011 Annual Report being awarded the GFOA Canadian Award for Financial Reporting Excellence for the first year.

The financial statements have been audited by Grant Thornton LLP who have expressed their opinion that these statements present fairly, in all material aspects, the financial position of the City as at December 31, 2012. The statements include the Independent Auditor's Report, the 2012 audited financial statements and supplementary information for the City of Moncton.

The City is committed to sound fiscal management and maintains a system of internal accounting controls designed to safeguard the assets of the corporation and provide reliable financial information.

Key Indicators of Financial Strength

Under the new public sector reporting standards there are three key indicators of financial strength. They are:

1. Annual surplus representing the economic resources gained by the City in a given fiscal year.
2. Accumulated surplus representing the economic resources available to the City and indicating the extent to which the City has resources to pay for future services.
3. Net debt is a critical indicator of the City's financial condition. It represents the future revenues that the government will have to generate to pay for past transactions and events.

Highlights

The annual surplus for the year of \$41.9 million is the result of \$32 million increase in equity of Capital Assets, a \$7 million increase in reserves, a \$1.2 million general operating surplus, a \$1.6 million utility operating surplus and a \$121,797 operating surplus of Moncton Industrial Development Limited.

The annual surplus improved the accumulated surplus to \$456 million.

The City of Moncton's net debt has remained stable at \$137.7 million, indicating that the City was able to raise sufficient revenues during the year to support both the operating and capital investments made in 2012.

Significant Fluctuations

Revenues

The City's revenues increased by \$17 million in 2012 comprised primarily of a \$10 million federal Government capital contribution towards the 2nd Dam at Turtle Creek, a \$5.7 million increase in tax revenues generated by growth in assessment, \$3 million increase in water and sewer revenue, which represents a 8% increase in water and sewer rates and an increase of approximately 400 new customers. These increases were partially offset by a \$1.5 million decrease in public transit revenue that resulted from a five month disruption of service due to the labour dispute with the Amalgamated Transit Union.

"Net debt has remained stable at \$137.7 Million."

Expenses

Overall the City's expenses decreased by \$24 million in 2012, which is primarily attributable to the one time transaction in 2011 for the disposal of the Stade Moncton Stadium for \$24 million to the Université de Moncton. However there were other expenditure fluctuations over the prior year that I would like to bring your attention to:

The City paid \$455,000 to Generation Place Inc. for the release of the City's obligation under the parking lease agreement.

The City realized \$1.2 million federal policing rebate savings in protective services which was deposited to the General Capital Reserve to assist with future capital investments.

The City realized \$1.3 million in saving in public transit operating costs as a result of the 5 month labour dispute.

Future Outlook

Moncton is recognized as a vibrant, growing City with an excellent quality of Life. To maintain and enhance this quality of life, the City must continue to address challenges related to required growth infrastructure, declining government transfers, and expected slowing rate of population and assessment growth.

Management will continue to exercise caution in the City's financial management, and will continue to monitor economic conditions to ensure that prompt recommendations are made to Council in the case that adjustments in budgets are required. The City will continue to develop strategies required to maintain the programs, services, and infrastructure that Monctonian's expect.

The delivery of this report, and Moncton's continued success in managing its fiscal challenges, are made possible through the continued efforts of City staff. My appreciation is extended to all departments for their ongoing cooperation and assistance.



John Martin
Chief Financial Officer (CFO)
City of Moncton





FINANCIAL

MANAGEMENT REPRESENTATION LETTER

June 17, 2013
Grant Thornton LLP
633 Main St. Suite 500
Moncton, NB E1C 8P2

Dear Sirs:

We are providing this letter in connection with your audit of the consolidated financial statements of City of Moncton as of December 31, 2012, and for the year then ended, for the purpose of expressing an opinion as to whether the consolidated financial statements present fairly, in all material respects, the financial position, results of operations, changes in net debt and cash flows of City of Moncton in accordance with Canadian public sector accounting standards.

We acknowledge that we have fulfilled our responsibilities for the preparation of the consolidated financial statements in accordance with Canadian public sector accounting standards and for the design and implementation of internal controls to prevent and detect fraud and error. We have assessed the risk that the consolidated financial statements may be materially misstated as a result of fraud, and have determined such risk to be low. Further, we acknowledge that your examination was planned and conducted in accordance with Canadian generally accepted auditing standards (GAAS) so as to enable you to express an opinion on the consolidated financial statements. We understand that while your work includes an examination of the accounting system, internal controls and related data to the extent you considered necessary in the circumstances, it is not designed to identify, nor can it necessarily be expected to disclose, fraud, shortages, errors and other irregularities, should any exist.

Certain representations in this letter are described as being limited to matters that are material. An item is considered material, regardless of its monetary value, if it is probable that its omission from or misstatement in the consolidated financial statements would influence the decision of a reasonable person relying on the consolidated financial statements.

We confirm, to the best of our knowledge and belief, as of June 17, 2013, the following representations made to you during your audit.

Financial statements

- 1 The consolidated financial statements referred to above present fairly, in all material respects, the financial position of the City as at December 31, 2012 and the results of its operations, changes

in net debt and its cash flows for the year then ended in accordance with Canadian public sector accounting standards, as agreed to in the terms of the audit engagement.

Completeness of information

- 2 We have made available to you all financial records and related data and all minutes of the meetings of shareholders, directors, and committees of directors, as agreed in the terms of the audit engagement. Summaries of actions of recent meetings for which minutes have not yet been prepared have been provided to you. All significant board and committee actions are included in the summaries.
- 3 We have provided you with unrestricted access to persons within the City from whom you determined it necessary to obtain audit evidence.
- 4 There are no material transactions that have not been properly recorded in the accounting records underlying the consolidated financial statements. The adjusting journal entries which have been proposed by you are approved by us and will be recorded on the books of the City.
- 5 There were no restatements made to correct a material misstatement in the prior period consolidated financial statements that affect the comparative information. We are unaware of any known or probable instances of non-compliance with the requirements of regulatory or governmental authorities, including their financial reporting requirements.
- 6 We are unaware of any violations or possible violations of laws or regulations the effects of which should be considered for disclosure in the consolidated financial statements or as the basis of recording a contingent loss.
- 7 We have disclosed to you all known deficiencies in the design or operation of internal control over financial reporting of which we are aware.
- 8 We have identified to you all known related parties and related party transactions, including sales, purchases, loans, transfers of assets, liabilities and services, leasing arrangements, guarantees, non-monetary transactions and transactions for no consideration.
- 9 You provided a non-audit service by assisting us with drafting the consolidated financial statements and related notes. In connection with this non-audit service, we confirm that we have made all management decisions and performed all management functions, have the knowledge to evaluate the accuracy and completeness of the consolidated financial statements, and accept responsibility for such consolidated financial statements.

Fraud and error

- 10 We have no knowledge of fraud or suspected fraud affecting the City involving management; employees who have significant roles in internal control; or others, where the fraud could have a non-trivial effect on the consolidated financial statements.
- 11 We have no knowledge of any allegations of fraud or suspected fraud affecting the City's consolidated financial statements communicated by employees, former employees, analysts, regulators or others.
- 12 We acknowledge our responsibility for the design, implementation and maintenance of internal control to prevent and detect fraud.
- 13 We believe that the effects of the uncorrected financial statement misstatements summarized in the accompanying schedule are immaterial, both individually and in the aggregate, to the consolidated financial statements taken as a whole.

Recognition, measurement and disclosure

- 14 We believe that the significant assumptions used by us in making accounting estimates, including those used in arriving at the fair values of financial instruments as measured and disclosed in the consolidated financial statements, are reasonable and appropriate in the circumstances.
- 15 We have no plans or intentions that may materially affect the carrying value or classification of assets and liabilities, both financial and non-financial, reflected in the consolidated financial statements.
- 16 All related party transactions have been appropriately measured and disclosed in the consolidated financial statements.
- 17 The nature of all material measurement uncertainties has been appropriately disclosed in the consolidated financial statements, including all estimates where it is reasonably possible that the estimate will change in the near term and the effect of the change could be material to the consolidated financial statements.
- 18 Any business combination that occurred during the year has been properly accounted for with appropriate consideration of amounts that should be allocated to goodwill and other intangible assets.
- 19 There are no intangible recorded on the books of the City.
- 20 All outstanding and possible claims, whether or not they have been discussed with legal counsel, have been disclosed to you and are appropriately reflected in the consolidated financial statements.
- 21 All liabilities and contingencies, including those associated with guarantees, whether written or oral, have been disclosed to you and are appropriately reflected in the consolidated financial statements.

- 22 All "off-balance sheet" financial instruments have been properly recorded or disclosed in the consolidated financial statements.
- 23 Any derivative financial instruments are purchased for speculative purposes. For any derivative financial instruments that the City has entered into we have used reasonable assumptions and methodologies in valuing these derivative financial instruments and have appropriately reflected all such transactions in the consolidated financial statements, including identifying and accounting for any embedded derivative financial instruments. We have provided to you the terms of transactions involving derivative financial instruments, including any side agreements, and confirm that all transactions involving derivative financial instruments have been conducted at arm's length and at fair value. The City complies with the documentation requirements of the Canadian public sector accounting standards for derivative financial instruments that are conditions precedent to specified hedge accounting treatments. As well we have provided to you details of any written options that the City has entered into.
- 24 With respect to environmental matters:
 - a) at year end, there were no liabilities or contingencies that have not already been disclosed to you;
 - b) liabilities or contingencies have been recognized, measured and disclosed, as appropriate, in the consolidated financial statements; and
 - c) commitments have been measured and disclosed, as appropriate, in the consolidated financial statements.
- 25 The City has satisfactory title to (or lease interest in) all assets, and there are no liens or encumbrances on the City's assets nor has any been pledged as collateral.



John Martin, CA
Chief Financial Officer



Jacques Dubé,
City Manager





Consolidated Financial Statements

City of Moncton

December 31, 2012

Independent auditors' report

To His Worship the Mayor
And Members of City Council

Grant Thornton LLP
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We have audited the consolidated statement of financial position of the City of Moncton as at December 31, 2012 and the consolidated statement of operations and accumulated surplus, the consolidated statement of changes in net debt and the consolidated statement of cash flows for the years then ended, and a summary of significant accounting policies and other explanatory information.

Management's responsibility for the financial statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards and for such internal control as management determines is necessary to enable the preparation of the consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the City's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, these consolidated financial statements present fairly, in all material respects, the financial position of the City of Moncton as at December 31, 2012 and the results of its operations, change in net debt and cash flows for the year then ended in accordance with Canadian public sector accounting standards.



Moncton, New Brunswick

June 17, 2013

Chartered Accountants

City of Moncton

Consolidated Statement of Financial Position

Year Ended December 31

2012

2011

Financial assets

Cash and cash equivalents	\$ 246,003	\$ -
Restricted cash (Note 2)	664,310	607,527
Receivables (Note 3)	32,171,336	33,899,100
Mortgage receivable (Note 4)	1	1
Long-term investments (Note 5)	2,591,231	2,271,134
Land and land development	17,346,225	18,256,155
Unamortized debenture discounts	<u>1,181,050</u>	<u>1,116,443</u>
	<u>54,200,156</u>	<u>56,150,360</u>

Liabilities

Bank indebtedness (Note 6)	-	6,218,828
Payables and accruals (Note 7)	27,419,675	28,195,663
Deferred government transfers (Note 8)	3,215,575	2,096,287
Long-term debt (Note 9)	148,880,246	144,042,548
Accrued pension liability (Note 10)	3,152,900	3,554,700
Other post employment liabilities (Note 11)	<u>9,180,505</u>	<u>8,677,605</u>
	<u>191,848,901</u>	<u>192,785,631</u>

Net debt

(137,648,745) (136,635,271)

Non-financial assets


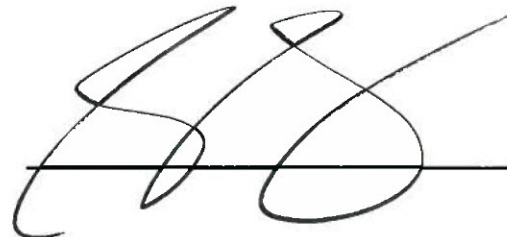
Tangible capital assets (Note 12)	591,207,973	548,419,969
Inventory of supplies	2,285,247	2,021,153
Prepays	<u>619,467</u>	<u>781,650</u>
	<u>594,112,687</u>	<u>551,222,772</u>

Accumulated surplus

\$ 456,463,942 \$ 414,587,501

Commitments and contingencies (Note 13)

On behalf of the Council

See accompanying notes and schedules to the consolidated financial statements.

City of Moncton

Consolidated Statement of Operations and Accumulated Surplus

Year Ended December 31

2012

2011

	PSAB Budget	Actual	Actual
Revenue			
Warrant of assessment	\$ 108,844,734	\$ 108,844,734	\$ 103,137,648
Unconditional transfers from Provincial Government	11,247,642	11,247,642	11,477,186
Federals grant in lieu	29,858	29,859	45,461
Other contributions and government transfers (Page 20)	9,437,993	27,851,599	17,319,079
Other revenue from own sources (Page 20)	12,181,601	12,051,764	13,469,138
Water and sewer revenue (Page 20)	29,338,499	29,349,955	26,724,011
Interest	680,000	1,116,372	1,155,543
	<u>171,760,327</u>	<u>190,491,925</u>	<u>173,328,066</u>
Expenses (Pages 21 & 22)			
General government services	43,529,845	44,487,665	66,756,009
Protection services	33,235,088	31,816,243	32,344,639
Transportation services	26,015,228	23,380,317	26,128,901
Environmental health and development services	6,070,114	5,690,075	5,634,915
Recreation and cultural services	18,177,658	18,338,174	18,769,433
Water and sewer	25,230,635	24,903,010	22,646,313
	<u>152,258,568</u>	<u>148,615,484</u>	<u>172,280,210</u>
Annual surplus	19,501,759	41,876,441	1,047,856
Accumulated surplus, beginning of year	-	414,587,501	413,539,645
Accumulated surplus, end of year	<u>\$ -</u>	<u>\$ 456,463,942</u>	<u>\$ 414,587,501</u>

See accompanying notes and schedules to the consolidated financial statements.

City of Moncton

Consolidated Statement of Changes in Net Debt

Year Ended December 31

2012

2011

		PSAB Budget	
Annual surplus	<u>\$ 19,501,759</u>	<u>\$ 41,876,441</u>	<u>\$ 1,047,856</u>
Acquisition of tangible capital assets	(37,007,100)	(65,345,411)	(45,235,043)
Proceeds on disposal of tangible capital assets	-	613,212	23,002
Amortization and transfer of tangible capital assets	22,203,445	22,203,445	45,695,408
(Gain) loss on sale of tangible capital assets	-	(259,250)	462,954
	<u>(14,803,655)</u>	<u>(42,788,004)</u>	<u>946,321</u>
Change in prepaid expenses	-	162,183	99,019
Change in supplies inventory	-	(264,094)	33,915
	-	(101,911)	132,934
Increase (decrease) in net debt	4,698,104	(1,013,474)	2,127,111
Net debt, beginning of year	<u>(136,635,271)</u>	<u>(136,635,271)</u>	<u>(138,762,382)</u>
Net debt, end of year	<u>\$(131,937,167)</u>	<u>\$(137,648,745)</u>	<u>\$(136,635,271)</u>

See accompanying notes and schedules to the consolidated financial statements.

City of Moncton

Consolidated Statement of Cash Flows

Year Ended December 31

2012

2011

Net cash inflow (outflow) related to the following activities:

Operating activities

Annual surplus	\$ 41,876,441	\$ 1,047,856
Items not affecting cash:		
Amortization and transfer of tangible capital assets	22,203,445	45,695,408
(Gain) loss on sale of tangible capital assets	(259,250)	462,954
Change in accrued pension liability	(401,800)	(928,100)
Change in other post employment benefits	502,900	446,898
Changes in non-cash working capital:		
Change in receivables	1,727,764	(8,052,190)
Change in payables and accruals	(775,988)	(2,252,522)
Change in supplies inventory	(264,094)	33,915
Change in prepaid expenses	162,183	99,019
Change in land and land development	909,930	(2,374,789)
Change in debenture discounts	(64,607)	(73,797)
Net cash generated from operating activities	<u>65,616,924</u>	<u>34,104,652</u>

Capital activities

Acquisition of tangible capital assets	(65,345,411)	(45,235,043)
Change in deferred government transfers	1,119,288	1,946,587
Proceeds on sale of tangible capital assets	613,212	23,002
Net cash used for capital activities	<u>(63,612,911)</u>	<u>(43,265,454)</u>

Financing activities

Issuance of long-term debt	28,131,000	27,979,000
Repayment of long-term debt	(23,293,302)	(20,811,636)
Net cash generated from financing activities	<u>4,837,698</u>	<u>7,167,364</u>

Investing activities

Change in investments	(320,097)	(286,486)
Net cash used for investing activities	<u>(320,097)</u>	<u>(286,486)</u>

Increase (decrease) in cash and cash equivalents	6,521,614	(2,279,924)
Cash and cash equivalents (deficiency) at beginning of year	<u>(5,611,301)</u>	<u>(3,331,377)</u>
Cash and cash equivalents (deficiency) at end of year	<u>\$ 910,313</u>	<u>\$ (5,611,301)</u>

Summary of cash and cash equivalents:

Cash	\$ 246,003	\$ -
Restricted cash	664,310	607,527
Bank indebtedness	-	(6,218,828)
Cash and cash equivalents (deficiency) at end of year	<u>\$ 910,313</u>	<u>\$ (5,611,301)</u>

See accompanying notes and schedules to the consolidated financial statements.

City of Moncton

Notes to the Consolidated Financial Statements

December 31, 2012

The Corporation of the City of Moncton (the "City") is incorporated and operates under the provisions of the Province of New Brunswick Municipalities Act.

The City provides municipal services such as police, fire, public works, engineering, parks and recreation, community development and other general government operations.

1. Summary of significant accounting policies

The consolidated financial statements of the Corporation of the City of Moncton are the representations of management prepared in accordance with local government accounting standards established by the Public Sector Accounting Board ("PSAB") of the Canadian Institute of Chartered Accountants. Significant aspects of the accounting policies adopted by the City are as follows:

a) **Reporting entity**

These consolidated financial statements reflect the assets, liabilities, revenues, expenses, changes in fund balances and change in financial position of the reporting entity. The City is comprised of all organizations, local boards and commissions that are owned or controlled by the City and are, therefore, accountable to the Council for the administration of their financial affairs and resources. In addition to the City's municipal government operations, they include the operations of Moncton Industrial Development Limited (MID) and the Water and Light Department (utility operations).

Inter-departmental and organizational transactions and balances are eliminated.

b) **Government transfers**

Government transfers are recognized in the consolidated financial statements as revenues in the period in which events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met, and reasonable estimates of the amounts can be made. Transfers received for which expenses are not yet incurred are included in deferred revenue.

c) **Deferred revenue**

Deferred revenue includes grants, contributions and other amounts received from third parties pursuant to legislation, regulation and agreement which may only be used in certain programs, in the completion of specific work, or for the purchase of tangible capital assets. In addition, certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred, services performed or the tangible capital assets are acquired. In addition all funds from external parties and earnings thereon restricted by agreement or legislation are accounted for as deferred revenues until used for the purpose specified.

d) **Non-financial assets**

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the normal course of operations. The change in non-financial assets during the year, together with the excess of revenues over expenses, provides the consolidated change in net financial assets for the year.

City of Moncton

Notes to the Consolidated Financial Statements

December 31, 2012

1. Summary of significant accounting policies (continued)

e) i) **Tangible capital assets**

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets is amortized on a straight-line basis over the estimated useful lives as follows:

Asset type	Years
Land improvements	15-25 years
Buildings and leasehold improvements	10-50 years
Vehicles and equipment	5-30 years
Computer hardware and software	5 years
Roads, streets, sidewalks and culverts	20-50 years
Parking lots	30 years
Water and wastewater networks	30-80 years

ii) **Assets under construction**

Assets under construction are not amortized until the asset is available for productive use.

iii) **Contribution of tangible capital assets**

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt and also are recorded as revenue.

iv) **Inventories of materials and supplies**

Inventories of materials and supplies consist mainly of parts and road maintenance materials and are valued at the lower of cost and net realizable value.

v) **Land inventory and development costs**

Land held for resale in Moncton Industrial Development Limited is carried at the lower of cost and net realizable value. Development costs are carried at the lower of cost and net realizable value as well. Cost includes amounts for land acquisition and improvements to prepare the land for sale or servicing. Land and development costs are being amortized against the cost of lot sales.

f) **Cash and cash equivalents**

Cash and cash equivalents are comprised of cash on hand, demand deposits and short-term investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of change in value.

g) **Long-term debt**

Long-term debt is recorded net of any related sinking fund balances. Debt service charges, including principal and interest, are charged against current revenue in the period in which they occur.

h) **Employee future benefits**

The City and its employees contribute to the City of Moncton Municipal Pension Plan, a jointly trustee pension plan. The Plan provides for service pensions based on length of service and rate of pay (a defined benefit plan).

City of Moncton

Notes to the Consolidated Financial Statements

December 31, 2012

1. Summary of significant accounting policies (continued)

h) Employee future benefits (continued)

In addition to the Municipal Pension Plan, other retirement benefits also accrue to the City's employees. The City allows a portion of unused sick benefits which have vested to be paid to employees upon retirement or resignation. The costs of these benefits are actuarially determined based on service and best estimate of retirement ages and expected future salary increases. The obligation under these benefit plans are accrued based on projected benefits as the employees render services necessary to earn the future benefits. The City also provides non-vesting sick time which is used during the employees' period of employment.

i) Budget

The budget figures contained in these consolidated financial statements were approved by Council on December 19, 2011 and the Minister of Local Government approved the General Operating Budget on January 25, 2012, Capital Budget on March 12, 2012 and Utility Operating Budget on January 25, 2012.

j) Reserves and funds

Certain amounts, as approved by City Council, are set aside in reserves and reserve funds for future operating and capital purposes. Transfers to and/from reserves and reserve funds are recorded as an adjustment within accumulated surplus. Schedule 4 "Schedule of Reserve Funds" to the consolidated financial statements is included to show the reserve fund balances as supplementary information.

i. Operating funds

Operating funds are established for general, and sewer operations of the City. Operating funds are used to record the costs associated with providing City services.

ii. Capital funds

Capital funds are established for general, water, and sewer capital. Capital funds track the acquisition cost of various capital assets and the financing of those assets, including related debt.

iii. Reserve funds

Under the Municipalities Act of New Brunswick, Council may establish discretionary reserves for each fund listed above. In addition the Community Planning Act requires that a statutory Land Reserve be established and maintained for the purposes of acquiring and developing land held for public purposes.

k) Segmented information

The City of Moncton is a diversified municipal unit that provides a wide range of services to its residents. For management reporting purposes, the City's operations and activities are organized and reported by function. This presentation was created for the purpose of recording specific activities to attain certain objectives in accordance with special regulations, restrictions or limitations. Municipal services are provided by departments as follows:

General government services

This department is responsible for the overall governance and financial administration of the Municipality. This includes council functions, general and financial management, legal matters and compliance with legislation as well as civic relations.

City of Moncton

Notes to the Consolidated Financial Statements

December 31, 2012

1. Summary of significant accounting policies (continued)

k) Segmented information (continued)

Protective services

This department is responsible for the provision of policing services, fire protection, emergency measures, animal control and other protective measures.

Transportation services

This department is responsible for common services, roads and streets maintenance, street lighting, traffic services, parking and other transportation related functions.

Environmental health services and development services

This department is responsible for the provision of waste collection and disposal for planning and zoning, community development, tourism and other municipal development and promotion services.

Recreation and cultural services

This department is responsible for the maintenance and operation of recreational and cultural facilities, including the swimming pool, arena, parks and playgrounds and other recreational and cultural facilities.

Water and wastewater systems

This department is responsible for the provision of water and sewer services including the maintenance and operation of the underground networks, treatment plants, reservoirs and lagoons.

l) Revenue recognition

The revenues are recorded on the accrual basis and recognized as earned which is usually when services are provided or facilities are utilized.

m) Expenses recognition

Expenses are recorded on an accrual basis. Outstanding commitments for goods and services relating to the current year are accrued at the balance sheet date.

n) Use of estimates

The preparation of consolidated financial statements in accordance with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenue and expenses during the reporting period. As such, actual results could differ from the estimates. Areas requiring the greatest degree of estimation include provision for future employee benefits, valuation of donated capital assets, assessment of contingency liabilities, and allowance for doubtful accounts receivable.

City of Moncton

Notes to the Consolidated Financial Statements

December 31, 2012

2. Restricted Cash	<u>2012</u>	<u>2011</u>
Restricted cash is comprised of the following:		
Deposits on program funding - Transportation Discovery Centre	\$ 153,535	\$ -
Deposits on hand	190,978	136,542
Cash held to pay performance rebates on land sales	262,297	455,985
Cash held for transition fund	<u>57,500</u>	<u>15,000</u>
	<u>\$ 664,310</u>	<u>\$ 607,527</u>

3. Receivables	<u>2012</u>	<u>2011</u>
Sewer construction improvements	\$ 53,783	\$ 53,783
City of Dieppe	236,912	212,797
Town of Riverview	128,440	256,957
Local improvements	151,789	124,865
Federal/Provincial government - capital and operating contributions	17,692,887	18,336,999
Federal/Provincial government - HST	1,617,752	1,620,363
Beausejour Gymnos	21,578	37,328
Canadian Football League	-	131,331
Canadian Olympic Committee	-	50,000
Magic Mountain Water Park Ltd.	56,500	81,500
Théâtre Capitol Theatre Inc.	182,888	212,550
Moncton Wildcats Junior Hockey Club Limited	21,446	28,281
Moncton Arena Partners	216,401	342,478
Rotary Club of Moncton, New Brunswick Inc.	100,000	120,000
Moncton Squash Club	108,172	113,172
Indoor Sports Management	99,962	130,056
Moncton Football Assoc Incorporated	350,607	387,808
Atlantic Nationals Automotive Extravaganza Ltd.	15,000	30,000
Other - various general fund receivables (net of allowances)	723,807	703,901
Water and sewer receivables	10,378,472	10,588,149
Moncton Industrial Development Limited receivables	<u>14,940</u>	<u>336,782</u>
	<u>\$ 32,171,336</u>	<u>\$ 33,899,100</u>

4. Mortgage receivable

The mortgage receivable of \$1.9 million is non-interest bearing with no set terms for repayment and represents a security position from the Théâtre Capitol Theatre Inc. as a result of the transfer of the Theatre property to that Corporation in 1999 equal to the City's net contribution to the refurbishment of the Theatre. An allowance provision has been recorded effectively reducing the carrying value to \$1 given that the mortgage continues without interest and without any terms for repayment. The City's legal position continues with a \$1.9 million first claim on the Theatre facility.

City of Moncton

Notes to the Consolidated Financial Statements

December 31, 2012

5. Long-term investments

The long-term investment of \$2,591,231 represents amounts deposited for the benefit of the City with Maritime Life Assurance Company in accordance with the Moncton Place lease agreement. Under the lease agreement, monthly deposits are to be invested to build a fund of \$7 million over 25 years that will be available for the City to use at its discretion in pursuing various options for the premises. The interest rate being applied is 10.135% and is fixed for the entire 25 years.

6. Bank indebtedness

Bank indebtedness for operating purposes is within the limit prescribed by the Municipalities Act, and the Municipal Capital Borrowing Board has approved the short-term borrowing outstanding in the Capital Fund at the end of the year. The credit facility with the City's bank has combined authorizing borrowing limit of \$25 million for the City operations excluding Moncton Industrial Development Limited.

7. Payables and accruals

	<u>2012</u>	<u>2011</u>
Accounts payable and commitments	\$ 14,597,235	\$ 16,606,630
Payable to the Policing Authority	5,149,379	6,106,325
Contractors' holdbacks	6,425,602	3,648,936
Interest on long-term debt	540,422	603,624
Moncton Industrial Development Limited payables, accruals and deposit on land	671,776	1,194,887
Local improvement deposits	<u>35,261</u>	<u>35,261</u>
	<u>\$ 27,419,675</u>	<u>\$ 28,195,663</u>

8. Deferred government transfers

Deferred government transfers represent gas tax amounts held at year end to be applied to approved projects. These deferred contributions consist of Gas Tax Funds of \$3,215,575 (2011 - \$2,096,287).

City of Moncton

Notes to the Consolidated Financial Statements

December 31, 2012

9. Long-term debt	<u>2012</u>	<u>2011</u>
<u>New Brunswick Municipal Financing Corporation</u>		
Debentures:		
AM5 3.375% - 5.75%, due 2012, OIC #00-0015, #00-0056, #01-0015	\$ -	\$ 605,100
AN8 3.1% - 5.6%, due 2012, OIC #00-15	-	368,000
AN7 3.1% - 5.6%, due 2012, OIC #01-15	-	610,000
AO3 3.05% - 5.0%, due 2013, OIC #01-0015	818,100	1,598,000
AP11 2.75% - 5.125%, due 2013, OIC #01-0015, #02-0018	798,000	1,558,000
AP12 2.75% - 5.125%, due 2013, OIC #01-0015	573,000	1,119,000
AQ1 2.75% - 5.5%, due 2014, OIC #02-0018	1,863,000	2,725,000
AR9 2.75% - 4.8%, due 2014, OIC #02-0018, #03-0017	1,783,000	2,616,000
AR10 2.75% - 4.8%, due 2014, OIC #02-0018	803,000	1,178,000
AS1 2.85% - 4.35%, due 2015, OIC #03-0017, #03-0020, #04-0010	2,653,000	3,469,000
AT12 3.75% - 4.375%, due 2015, OIC #03-0017, #04-0010	2,616,000	3,418,000
AT13 3.75% - 4.375%, due 2015, OIC #03-0017	1,211,000	1,583,000
AU1 4.15% - 4.7%, due 2015, OIC #04-0010, #05-0016	5,378,000	6,584,000
AV13 4.15% - 4.45%, due 2015, OIC #05-0016	1,632,000	1,999,000
AV14 4.15% - 4.45%, due 2015, OIC #04-0010	3,951,000	4,840,000
AW1 4.3% - 4.55%, due 2016, OIC #00-0018, #03-0017, #04-0010, #05-0016, #06-0019	6,644,000	7,810,000
AX12 4.45% - 4.85%, due 2017, OIC #06-0019	3,954,000	4,664,000
AY5 3.3% - 4.85%, due 2018, OIC #05-0016, #06-0019, #07-0015, #07-0093	7,943,000	9,135,000
AY6 3.3% - 4.85%, due 2018, OIC #05-0016	4,812,000	5,501,000
AZ10 2.1% - 5.55%, due 2018, OIC #04-0010, #05-0016	3,903,000	4,486,000
BA7 0.95% - 5%, due 2019, OIC #05-0016, #06-0019, #07-0015, #08-0014	10,839,000	12,572,000
BA8 0.95% - 5%, due 2019, OIC #06-0019	2,235,000	2,524,000
BC5 1.5% - 4.55%, due 2020, OIC #07-0015, #08-0014, #09-0025	12,877,000	14,294,000
BC6 1.5% - 4.55%, due 2020, OIC #07-0015	3,896,000	4,314,000
BD11 1.5% - 3.85%, due 2020, OIC #07-0015, #08-0014	7,937,000	8,850,000
BE21 1.65% - 4.25%, due 2021, OIC #08-0014, #09-0025, #10-0018	14,439,000	16,079,000
BE22 1.65% - 4.25%, due 2021, OIC #09-0025, #10-0018	4,870,000	5,340,000
BF9 1.35% - 3.45%, due 2021, OIC #09-0025, #10-0018	5,777,000	6,360,000
BG10 1.65% - 3.4% due 2022, OIC#06-19, #08-14, #09-0025, #10-0018, #10-0068, #11-0038, #11-0100	15,415,000	-
BH12 1.35%-3.1% due 2022, OIC#06-19, #08-14, #09-0025, #09-0072, #10-0018, #11-0038, #12-0016	3,011,000	-
BH13 1.35%-3.1% due 2022 OIC#06-19, #07-15, #08-14, #09-0025, #10-0018, #11-0038	9,705,000	-
	<u>142,336,100</u>	<u>136,199,100</u>
<u>Maritime Life Assurance Company</u>		
Mortgage payable, 8.186%, due 2019.	944,146	1,043,448

City of Moncton

Notes to the Consolidated Financial Statements

December 31, 2012

9. Long-term debt (continued)	<u>2012</u>	<u>2011</u>
<u>Scotiabank - Moncton Industrial Development Limited</u>		
Credit facility at 4.54% per annum, maturing in 2017		
with principal repayments based on lot sales.	<u>5,600,000</u>	<u>6,800,000</u>
	<u>\$ 148,880,246</u>	<u>\$ 144,042,548</u>

The loan with Maritime Life Assurance Company is amortized over twenty-three and three quarter years and matures on November 1, 2019. The loan bears a fixed rate of interest of 8.186% and is secured by leaseholds and a collateral mortgage on certain lands adjacent to City Hall.

Principal payments required during the next five years are as follows:

2013	\$ 16,894,584	2016	\$ 12,376,864
2014	15,762,572	2017	10,467,296
2015	13,841,309		

Approval of the Municipal Capital Borrowing Board has been obtained for the debenture debt reported and all the long-term debt has been approved by an Order-in-Council of the Provincial Legislature.

City of Moncton

Notes to the Consolidated Financial Statements

December 31, 2012

10. Accrued pension liability

Pension benefits are provided to employees of The City of Moncton under the Pension Plan for the Employees of the City of Moncton amended and assented to February 26, 1998. Employees contribute to the plan, which provides for service pensions based on length of service and rate of pay (a defined benefit plan). The City's contribution limits were initially fixed by legislation at 6.65% of employee earnings plus a lump sum amount of \$25,000 per annum. Effective January 2007, the City's contribution limit was increased to 9% of employee earnings.

Employees make contributions equal to 9% of earnings, and the City contributes an equal amount. The contribution by the City in 2012 was \$3,062,900 (2011 - \$3,036,200). Total benefit payments to retirees during the year were \$10,023,100 (2011 - \$8,539,700). A separate pension fund is maintained. The City is in a net deficit position at December 31, 2012, as follows:

	<u>2012</u>	<u>2011</u>
Fair market value of plan assets	\$ 178,402,900	\$ 169,988,900
Accrued benefit obligation	<u>(184,014,100)</u>	<u>(169,990,200)</u>
Funded status	<u>(5,611,200)</u>	(1,300)
Unamortized actuarial (losses) gains	<u>(2,458,300)</u>	3,553,400
Accrued pension liability	<u>\$ (3,152,900)</u>	<u>\$ (3,554,700)</u>

Actuarial valuations for accounting purposes are performed triennially using the projected benefit method prorated on services. The most recent evaluation of the Pension Plan by the City's actuaries, Mercer, was carried out effective June 30, 2012. The accrued benefit obligation shown at December 31, 2012 is based on an extrapolation of the 2012 valuation. There is a net unamortized actuarial loss to be amortized on a straight-line basis over the expected average remaining service life of the employee group (13 years).

The actuarial valuation was based on a number of assumptions about future events, such as inflation rates, interest rates, wage and salary increases and employee turnover and mortality. The assumptions used reflect the City's best estimates:

	<u>2012</u>	<u>2011</u>
(a) Discount rate	6.25%	6.70%
(b) Rate of compensation increases	2.65%	3.25%
(c) Rate of inflation	2.25%	2.50%

(a) Mortality	Group annuitants. Mortality 1994 projected using scale AA.
Retirement age	60% at earliest retirement age without reduction and remainder at age 65.

	<u>2012</u>	<u>2011</u>
Current period benefit cost	\$ 6,093,300	\$ 5,951,000
Amortization of actuarial gain/losses	<u>(367,500)</u>	<u>(611,400)</u>
	5,725,800	5,339,600
Less: Employee contributions	<u>(3,063,700)</u>	<u>(3,036,200)</u>
Pension expense	2,662,100	2,303,400
Interest cost on the average accrued benefit obligation	<u>(1,000)</u>	<u>(195,300)</u>
Total expenses related to pension	<u>\$ 2,661,100</u>	<u>\$ 2,108,100</u>

The employer contribution expense of \$3,062,900 is included in the statement of operations as a component of department expenses. The change in pension liability of \$(401,800) is recorded in the general government services.

City of Moncton

Notes to the Consolidated Financial Statements

December 31, 2012

11. Other post employment liabilities

The City of Moncton provides various groups of employees in accordance with applicable collective agreements the ability to accumulate sick bank benefits payable either upon retirement or resignation.

	<u>2012</u>	<u>2011</u>
Employee benefit obligations:		
Vested benefits	\$ 9,236,900	\$ 8,782,100
Unamortized actuary losses	(519,500)	(567,600)
Non-vested benefits	<u>463,105</u>	<u>463,105</u>
Accrued employee benefit obligation	<u>\$ 9,180,505</u>	<u>\$ 8,677,605</u>
Accrued employee benefit obligation	\$ 9,180,505	\$ 8,677,605
Less funded amount	<u>(1,803,972)</u>	<u>(1,173,200)</u>
Unfunded employee benefit obligation	<u>7,376,533</u>	<u>7,504,405</u>
Less non-vested benefits	<u>(463,105)</u>	<u>(463,105)</u>
Vested benefits to be funded from future revenue	<u>\$ 6,913,428</u>	<u>\$ 7,041,300</u>

Vested benefits represent the City's liability for future employee benefits including sick leave banks and lump sum retirement payments in the year of retirement or resignation which are contractually required to be paid to an employee independent of his or her further employment. Non vested benefits represent the City's estimated liability of future costs related to benefits for employees that are conditional on his or her future employment.

The actuarial method used was the projected benefit method prorated on service to calculate the accrued benefit obligation. The valuation was based on a number of assumptions about future events, such as interest rates, wage and salary increases and employee turnover and retirement. The assumptions used reflect the City's best estimates.

The following summarizes the major assumptions in the valuation:

- Annual salary increase is 3.25%;
- the discount rate used to determine the accrued benefit obligation is 3.75%;
- retirement age is 60; and
- Estimated net excess utilization of rate of sick leave varies with age.

The sick leave is an unfunded benefit. Benefits are paid out of general revenue as they come due.

City of Moncton Notes to the Consolidated Financial Statements

December 31, 2012

12. Tangible capital assets

	General Capital Assets							Water and Sewer Assets				
	Land	Buildings and Leasehold Improvements	Vehicles and Equipment	Computer, Hardware and Software	Land Improvements	Construction	Asset under Construction	Parking Lots	Road, Streets, Sidewalks, Culverts	W&S Buildings and Leasehold Improvements	Water and Sewer	Assets under Construction
Cost												
Opening cost	\$ 18,417,498	\$ 70,487,426	\$ 45,987,700	\$ 7,165,428	\$ 32,251,932	\$ 15,074,382	\$ 11,625,418	\$ 233,390,620	\$ 45,979,287	\$ 351,337,114	\$ 11,887,729	\$ 825,701,544
Additions and transfers	246,732	1,466,705	1,680,329	896,304	3,471,207	(2,409,511)	144,813	18,547,476	1,406,944	16,021,478	23,872,934	45,235,043
Disposals and transfers	(229,421)		(548,001)							(446,138)		(27,332,053)
Closing cost	18,434,809	71,954,131	47,120,028	8,061,732	35,723,139	12,664,871	11,770,231	251,938,096	47,386,231	366,912,454	35,760,663	907,726,385
Accumulated amortization												
Opening accumulated Amortization		(26,811,350)	(27,538,360)	(5,617,127)	(11,711,550)		(5,310,627)	(94,515,625)	(22,777,806)	(100,902,120)		(276,335,254)
Amortization		(1,855,337)	(3,314,211)	(818,176)	(1,930,934)		(385,952)	(7,497,062)	(1,148,697)	(5,253,074)		(21,317,088)
Disposals			513,394							356,204		2,467,777
Closing accumulated amortization	-	(28,666,687)	(30,339,177)	(6,435,305)	(13,642,484)	-	(5,696,579)	(102,012,687)	(23,926,503)	(105,798,990)	-	(295,184,565)
Asset net book value	\$ 18,434,809	\$ 43,287,444	\$ 16,780,851	\$ 1,626,427	\$ 22,080,655	\$ 12,664,871	\$ 6,073,652	\$ 149,925,409	\$ 23,459,728	\$ 261,113,464	\$ 35,760,663	\$ 591,207,973

City of Moncton

Notes to the Consolidated Financial Statements

December 31, 2012

13. Commitments and contingencies

Commitments

- (a) In 1996, the City entered into a new long-term lease agreement to lease the new City Hall complex, for twenty-five years, which includes an option to purchase. The minimum annual lease payments for the next five years are as follows:

2013	\$1,389,400
2014	\$1,389,384
2015	\$1,389,384
2016	\$1,473,671
2017	\$1,533,876

In addition, an amount approximating \$74,688 per year is being allocated to the General Capital Reserve (formerly the City Hall Development Fund) and invested through an arrangement under the lease. These funds would be available under the lease agreement for the City to exercise various options at its discretion.

- (b) Under the terms of a lease for the City library and now assigned to Fortis Properties Inc., the City is responsible for the proportionate share of the common area operating costs including property taxes. In 2012 this approximated \$677,045 and approximately 39% was recovered from the Province under a sub-lease for its proportionate share of the costs. The lease expires in 2053.
- (c) Under a lease agreement for computers with Dell Financial Services Canada Limited, the City is committed to lease payments totaling \$169,899 in 2013, \$144,622 in 2014, \$99,468 in 2015, \$32,122 in 2016 plus HST.
- (d) The City is committed under an agreement with Moncton 4Ice Sports Inc. (the Service Provider) to pay a service fee of \$119,430 per month for a total of \$1.433 million annually to provide and operate the 4Plex facility for the benefit of the citizens of Moncton. The initial term of the agreement is for twenty years with a ten year renewal option. The City also has the ability to exercise purchase options after twenty and after thirty years.
- (e) A commitment has been made to the University of Moncton for \$2 million, payable in equal annual instalments of \$200,000 over a ten-year period. At year end, \$200,000 remains to be paid.
- (f) The City is committed to provide \$500,000 to the Atlantic Ballet Theatre of Canada over a ten year period of \$50,000 per year. At December 31, 2012, four installments remain.
- (g) City has entered into a number of multi year contracts for the delivery of services, the construction of assets, and operating leases. These contract obligation will become liabilities in the future when the terms of the contract are met.
- (h) The City paid \$25,000 for an option to purchase approximately 11 acres of land on Main Street (formerly Highfield Square) for a potential purchase price of approximately \$7 million. The option expires on July 3, 2013.

City of Moncton

Notes to the Consolidated Financial Statements

December 31, 2012

13. Commitments and contingencies (continued)

Contingencies

- (a) City Council has approved the extension of a \$150,000 loan guarantee for the Atlantic Ballet Theatre of Canada. This guarantee commenced on January 1, 2010 and the loan guarantee will expire on December 31, 2014. At December 31, the guarantee stands at \$120,000.
 - (b) The City has an outstanding claim against it for approximately \$8.9 million for additional compensation for the expropriation of approximately 600 acres of wooded land on Berry Mills Road. The eventual outcome of this claim is not determinable at year end.
 - (c) In the normal course of the City's activities, the City is subject to a number of claims and litigation. The City intends to defend and negotiate such claims and litigation. The eventual outcome of these claims and litigation is not determinable at year end.
-

14. Regulatory reporting

The Department of Local Government of New Brunswick has requested some disclosures in addition to Canadian Public Sector Accounting Standards for monitoring purposes. The City has provided these disclosure requirements in the consolidated financial statements provided to the Department of Local Government of New Brunswick.

15. Reclassification

Certain amounts in the prior year presented have been reclassified to conform to the current year financial statement presentation. These reclassifications have not any impact on previously reported surplus.

City of Moncton

Schedule 1: Consolidated Schedule of Revenues

Year ended December 31, 2012 2012 2012 2011

	<u>Budget</u>	<u>Actual</u>	<u>Actual</u>
Other contributions and government transfers			
Infrastructure program	\$ 1,600,000	\$ 51,307	\$ 2,298,185
Gas tax program	4,983,000	5,267,640	3,037,046
Regional Development Corporation	-	-	2,612,119
Donated assets - developers	-	9,707,508	4,806,060
Department of Transportation	-	42,862	624,434
Organizations and individuals	600,000	669,917	495,329
Local improvement and branch sewer recoveries	-	269,615	81,300
Designated highway recoveries	1,000,000	-	1,250,000
Department of Supply and Services	-	-	457,888
Canadian Heritage	1,000,000	1,000,000	200,000
Other Government	-	17,699	-
Federal and Provincial contributions - water and sewer	-	10,555,896	1,237,912
Moncton Industrial Development Limited - grants	254,993	269,155	218,806
	<u>\$ 9,437,993</u>	<u>\$ 27,851,599</u>	<u>\$ 17,319,079</u>
Other revenue from own sources			
Licenses and permits - building permits	\$ 980,000	\$ 1,249,499	\$ 1,157,458
- other	485,650	610,913	484,127
Fines and fees	450,000	582,104	402,543
Parking	2,221,290	2,149,125	2,036,978
Rent	129,694	127,049	145,994
Miscellaneous	229,341	263,516	221,696
Protection	181,000	184,461	181,806
Transportation - designated highway recovery	689,305	700,211	697,358
- other	248,600	159,546	262,253
Public transit	3,875,108	2,030,787	3,561,310
Magnetic Hill Zoo	1,120,550	1,118,642	1,182,114
Magnetic Hill Park	140,000	336,300	604,959
Other recreational	363,155	446,016	342,074
Coliseum - Agrena	1,053,908	1,026,255	964,513
Gain (loss) on sale of assets	-	259,250	(462,954)
Cash received in lieu	-	48,149	56,136
Water and sewer other revenue	14,000	36,466	9,009
Moncton Industrial Development Limited - land sales	-	723,475	1,560,141
Moncton Industrial Development Limited - other	-	-	61,623
	<u>\$ 12,181,601</u>	<u>\$ 12,051,764</u>	<u>\$ 13,469,138</u>
Water and sewerage revenue			
Water user charges	\$ 17,459,843	\$ 17,330,249	\$ 16,001,171
Sewer user charges	4,758,406	4,702,287	4,310,785
Sewer treatment levy	7,120,250	7,317,419	6,412,055
	<u>\$ 29,338,499</u>	<u>\$ 29,349,955</u>	<u>\$ 26,724,011</u>

City of Moncton

Schedule 2: Consolidated Schedule of Expenses

Year Ended December 31 2012 2012 2011

	<u>Budget</u>	<u>Actual</u>	<u>Actual</u>
General government services			
Mayor and Councillors	\$ 574,439	\$ 567,432	\$ 526,047
City Manager and Internal Audit	344,780	326,700	317,880
Corporate Services	145,518	145,403	138,953
Finance and administration	2,171,317	2,121,526	1,931,271
Information systems	1,719,845	1,686,190	1,744,423
Human resources	1,369,475	1,337,245	1,313,099
Legislative Services	1,008,433	1,080,935	939,810
City Hall building	1,887,576	1,819,717	1,686,074
Corporate communications	744,583	784,897	804,016
Other general administration	3,602,495	3,834,334	3,136,086
Grants	1,390,126	1,354,192	1,311,523
Corporate planning and policy development	376,304	331,463	356,333
Moncton Industrial Development Limited	801,992	2,012,536	2,147,497
	<u>16,136,883</u>	<u>17,402,570</u>	<u>16,353,012</u>
Amortization and transfer of tangible assets	22,203,445	22,203,445	45,695,408
Interest	4,234,744	4,142,341	4,365,801
Pension	(401,800)	(401,800)	(928,100)
Post-retirement liabilities	981,573	853,701	750,149
Maintenance facilities	375,000	287,408	519,739
	<u>\$ 43,529,845</u>	<u>\$ 44,487,665</u>	<u>\$ 66,756,009</u>
Protection services			
Police	\$ 18,868,958	\$ 17,788,126	\$ 18,712,005
Fire	12,143,121	11,898,715	11,591,390
Building inspection	1,451,857	1,379,256	1,344,849
Other protective services	771,152	750,146	696,395
	<u>\$ 33,235,088</u>	<u>\$ 31,816,243</u>	<u>\$ 32,344,639</u>
Transportation services			
Engineering administration	\$ 1,917,062	\$ 1,813,260	\$ 1,615,064
Roads, streets and equipment	9,546,487	9,263,732	10,986,875
Street lighting	2,298,850	2,333,960	2,279,892
Traffic and parking	2,145,163	2,137,714	2,018,346
Public transit	9,656,323	7,366,954	8,779,557
Other transportation	451,343	464,697	449,167
	<u>\$ 26,015,228</u>	<u>\$ 23,380,317</u>	<u>\$ 26,128,901</u>
Environmental health and development services			
Garbage and waste collection	\$ 3,443,202	\$ 3,200,464	\$ 3,307,882
Planning commission grant	596,655	596,655	567,860
Development	1,142,624	1,060,225	1,099,093
Tourism	887,633	832,731	660,080
	<u>\$ 6,070,114</u>	<u>\$ 5,690,075</u>	<u>\$ 5,634,915</u>

City of Moncton

Schedule 2: Consolidated Schedule of Expenses

Year Ended December 31	2012	2012	2011
	<u>Budget</u>	<u>Actual</u>	<u>Actual</u>
Recreation and cultural services			
Parks and Leisure Services	\$ 7,397,838	\$ 7,480,602	\$ 7,251,459
Events and Venues	1,888,820	1,729,640	2,425,403
Library	512,705	502,767	501,705
Magnetic Hill Park	388,010	723,374	1,030,716
Museum	618,787	508,147	470,197
Magnetic Hill Zoo	2,109,824	2,113,117	2,008,449
Program planning and development	154,090	124,682	122,854
Arenas	2,245,210	2,251,004	2,060,541
Coliseum - Agrena	2,202,223	1,992,191	2,133,335
Other cultural programs and services	172,441	170,170	117,767
Capitol Theatre grant	487,710	742,480	647,007
	<u>\$ 18,177,658</u>	<u>\$ 18,338,174</u>	<u>\$ 18,769,433</u>
Water and sewer expenses			
Water supply			
Administration	\$ 3,730,675	\$ 3,672,079	\$ 3,211,656
Interest	1,594,729	1,497,504	1,487,056
Transmission and distribution	3,780,263	3,817,846	3,408,002
Purification and source of supply	481,521	436,553	362,466
Power and pumping	557,640	495,814	557,648
Water treatment charges	4,522,000	4,502,772	4,506,824
	<u>14,666,828</u>	<u>14,422,568</u>	<u>13,533,652</u>
Sewer collection and disposal			
Administration	1,381,234	1,381,236	1,226,190
Interest	833,437	707,528	671,003
Maintenance	1,228,886	1,271,428	1,298,778
Sewer billing adjustments	-	-	(400,000)
Sewer treatment charges	7,120,250	7,120,250	6,316,690
	<u>10,563,807</u>	<u>10,480,442</u>	<u>9,112,661</u>
	<u>\$ 25,230,635</u>	<u>\$ 24,903,010</u>	<u>\$ 22,646,313</u>

City of Moncton Schedule 3: Schedule of Segment Disclosure

December 31, 2012

	General Government	Protection	Transportation	Environmental Health & Development	Recreation and cultural	Water & Sewer	MID Consolidated	2012 Consolidated	2011 Consolidated
Revenues									
Warrant of assessment *	\$ 108,844,734	\$	\$	\$	\$	\$	\$	\$ 108,844,734	\$ 103,137,648
Unconditional transfers from Provincial Government *	11,247,642							11,247,642	11,477,186
Federal grant in lieu of other contributions and government transfers	12,671,460					14,910,984	269,155	27,851,599	17,319,079
Other revenue from own sources	1,279,968	2,044,873	5,039,669		2,927,313	36,466	723,475	12,051,764	13,469,138
Water and sewer user fees						29,349,955		29,349,955	26,724,011
Interest	451,690					661,814	2,868	1,116,372	1,155,543
	134,525,353	2,044,873	5,039,669	-	2,927,313	44,959,219	995,498	190,491,925	173,328,066
Expenses									
Salaries and benefits	9,838,375	15,709,829	11,570,844	883,783	8,320,144	3,112,365		49,435,340	48,805,387
Goods and services	5,839,067	16,106,414	11,809,473	4,806,292	10,018,030	19,585,613	2,012,536	70,177,425	71,736,757
Amortization, disposals and transfers*	22,199,915						3,530	22,203,445	45,695,408
Interest	3,749,398					2,205,032	392,943	6,347,373	6,523,860
Pension*	(401,800)							(401,800)	(928,100)
Post-retirement liabilities*	853,701							853,701	446,898
	42,078,656	31,816,243	23,380,317	5,690,075	18,338,174	24,903,010	2,409,009	148,615,484	172,280,210
Surplus (deficit) for the year	\$ 92,446,697	\$ (29,771,370)	\$ (18,340,648)	\$ (5,690,075)	\$ (15,410,861)	\$ 20,056,209	\$ (1,413,511)	\$ 41,876,441	\$ 1,047,856

*The warrant of assessment, unconditional transfers from Provincial Government, amortization, disposals and transfers, change pension liability and post-retirement liabilities have been reported under General Government for segment disclosure.

City of Moncton Schedule 4: Schedule of Reserve Funds

December 31, 2012

	General Operating Reserve	General Capital Reserve	W&S Operating Reserve	W&S Capital Reserve	Reserve for Land Develop Fund	2012 Total	2011 Total
Accumulated surplus, beginning of year	\$ 1,736,199	\$ 4,824,544	\$ 400,263	\$ 2,911,530	\$ 397,788	\$ 10,270,324	\$ 14,188,242
Transfers to/from Water and General Operating Funds							
Allocation from City of Moncton revenue fund		74,688				74,688	71,758
Appropriation from General Operating fund	850,000		50,000	200,000		1,100,000	1,225,000
Appropriation from General Operating fund for equipment purchases		1,828,697				1,828,697	2,161,612
Appropriation from General Operating fund for capital purchases		3,940,691				3,940,691	586,494
Transfer to General Capital fund for Stadium facility					(75,198)	(75,198)	(2,114,125)
Transfer to General Capital fund for Land purchase						-	-
Transfer to General Capital fund for Equipment purchases		(609,321)				(609,321)	(2,619,865)
Transfer to General Operating fund to fund capital projects						-	(450,000)
Transfer to General Operating fund for deferred maintenance	(287,408)					(287,408)	(519,739)
Transfer to General Operating fund to fund deficit						-	(2,000,000)
	562,592	5,234,755	50,000	200,000	(75,198)	5,972,149	(4,408,865)
Interest							
Proceeds on sale of assets	46,022	327,247	8,754	61,543	8,124	451,690	411,809
Cash received in lieu of land		538,188				538,188	23,002
		75,023			52,789	127,812	56,136
Annual surplus (deficit)	608,614	6,175,213	58,754	261,543	(14,285)	7,089,839	(3,917,918)
Accumulated surplus, end of year	\$ 2,344,813	\$ 10,999,757	\$ 459,017	\$ 3,173,073	\$ 383,503	\$ 17,360,163	\$ 10,270,324

City of Moncton Schedule 5: Schedule of Operating Budget to PSAB budget

December 31, 2012

	Operating Budget General	Operating Budget Water & Sewer	Capital Budget	MID	Amortization & Pension & Post Employment Adjustments	Transfers	Total
Revenue							
Province of New Brunswick	\$	\$	\$	\$	\$	\$	-
Grant from City of Moncton	108,844,734			270,000		(270,000)	108,844,734
Warrant for property taxes	11,247,642						11,247,642
Unconditional grant	29,858						29,858
Federal grant in lieu			9,183,000				9,437,993
Other government contributions and transfers	12,167,601	14,000		539,492		(284,499)	12,181,601
Water and sewerage rates		29,338,499					29,338,499
Water supply for fire protection		3,088,907				(3,088,907)	-
Interest	788,599	680,000					680,000
Second previous year's surplus		136,393				(924,992)	-
	133,078,434	33,257,799	9,183,000	809,492	-	(4,568,398)	171,760,327
Expenses							
General government services	16,691,464			801,992	21,801,645	4,234,744	43,529,845
Protective services	36,323,995					(3,088,907)	33,235,088
Transportation services	30,749,628					(4,734,400)	26,015,228
Environmental health & development services	7,605,422					(1,535,308)	6,070,114
Recreation and cultural services	18,177,658					2,428,166	18,177,658
Water and sewer		22,802,469					22,802,469
Fiscal services							
Long-term debt repayments	15,672,978					(22,093,508)	-
Interest	4,234,744					(6,662,910)	-
Transfer from the General Operating fund to the General Capital fund	850,000					(850,000)	-
Funding current year's capital projects – general	1,828,697					(1,828,697)	-
Funding General Capital fund	943,848					(943,848)	-
Transfer from the Water and Sewer Operating fund to the Water and Sewer Capital fund		250,000				(250,000)	-
	133,078,434	31,901,165	-	801,992	21,801,645	(35,324,668)	152,258,568
Surplus (deficit) for the year	\$ -	\$ 1,356,634	\$ 9,183,000	\$ 7,500	\$ (21,801,645)	\$ 30,756,270	\$ 19,501,759

City of Moncton Schedule 6: Schedule of Reconciliation of Annual Surplus

December 31, 2012

	General Fund	General Capital Fund	General Reserve Fund	W & S Current Fund	W & S Capital Fund	Capital Reserve Fund	W & S Capital Reserve Fund	W & S General Operating Fund	Reserve for Land Develop Fund	MID	Total All Funds
2012 annual fund surplus (deficit)*	\$ 1,147,588	\$ 31,046,713	\$ 608,614	\$ 1,631,160	\$ 21,405,984	\$ 6,175,213	\$ 261,543	\$ 58,754	\$ (14,285)	\$ 121,797	\$ 62,443,081
Adjustment to annual surplus (deficit) for funding Requirements											
Second previous year's surplus	(788,599)			(136,393)							(924,992)
MID - Grant	1,535,308			(3,094,542)						(1,535,308)	
Transfer of Fire Watercosts	3,094,542					(74,688)					
Transfer of City Hall Interest on Investment	74,688										
Transfer of Capital from Operating Capital Theatre	4,734,400	(4,734,400)									
Long term Debt principal repayment	15,598,302	(15,598,302)									
Long term Debt principal repayment write down		2,637,328		6,495,000	(6,495,000)						
Loss from disposal of tangible Capital Assets		(353,962)									2,637,328
Proceeds from disposal of tangible Capital Assets											(353,962)
Provision for Retirement liability	127,873										127,873
Amortization Expense		(15,798,144)			(6,401,771)						(22,199,915)
Pension Expense	401,800										401,800
Total Adjustments to 2012 annual surplus (deficit)	24,523,542	(33,847,480)	-	3,264,065	(12,896,771)	(74,688)	-	-	-	(1,535,308)	(20,566,640)
2012 annual Surplus(deficit) per PSAB for the year	\$ 25,671,130	\$ (2,800,767)	\$ 608,614	\$ 4,895,225	\$ 8,509,213	\$ 6,100,525	\$ 261,543	\$ 58,754	\$ (14,285)	\$ (1,413,511)	\$ 41,876,441

*The annual fund surplus includes all of the interfund transfers



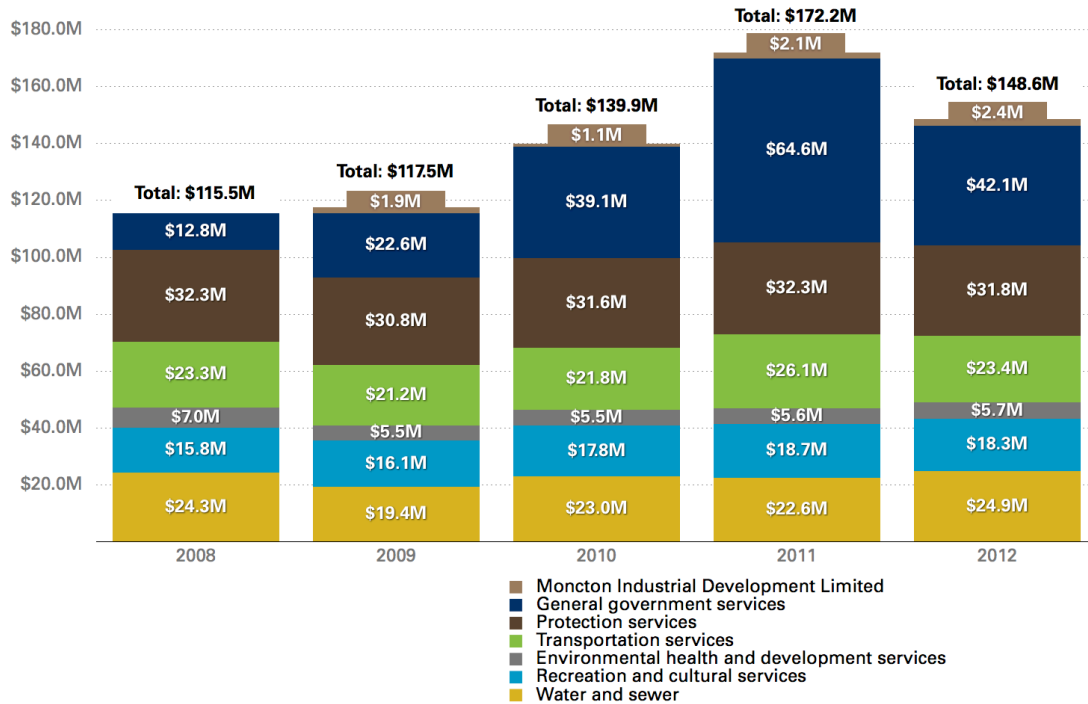


STATISTICAL



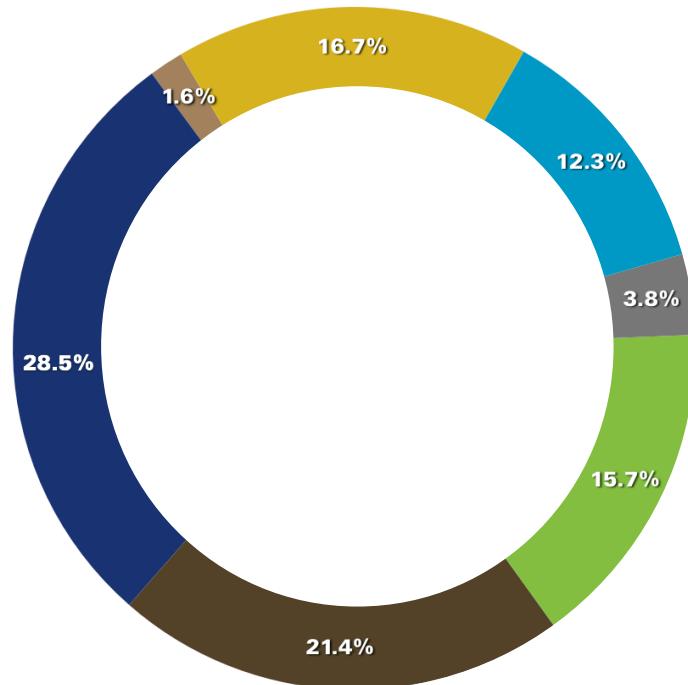
KEY STATISTICAL FINANCIAL INFORMATION

EXPENSES BY FUNCTION 2008 TO 2012 (IN MILLIONS OF DOLLARS)

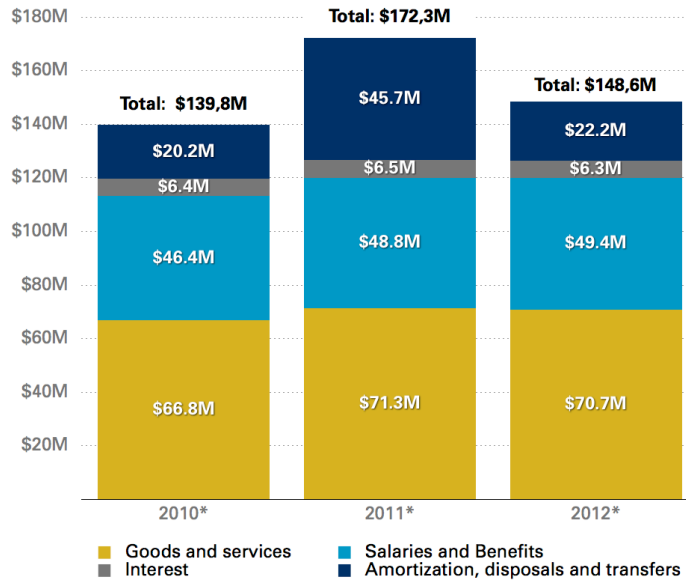


2012 EXPENSES BY FUNCTION (IN PERCENTAGES)

- Water and sewer
- Recreation and cultural services
- Environmental health and development services
- Transportation services
- Protection services
- General government services
- Moncton Industrial Development Limited

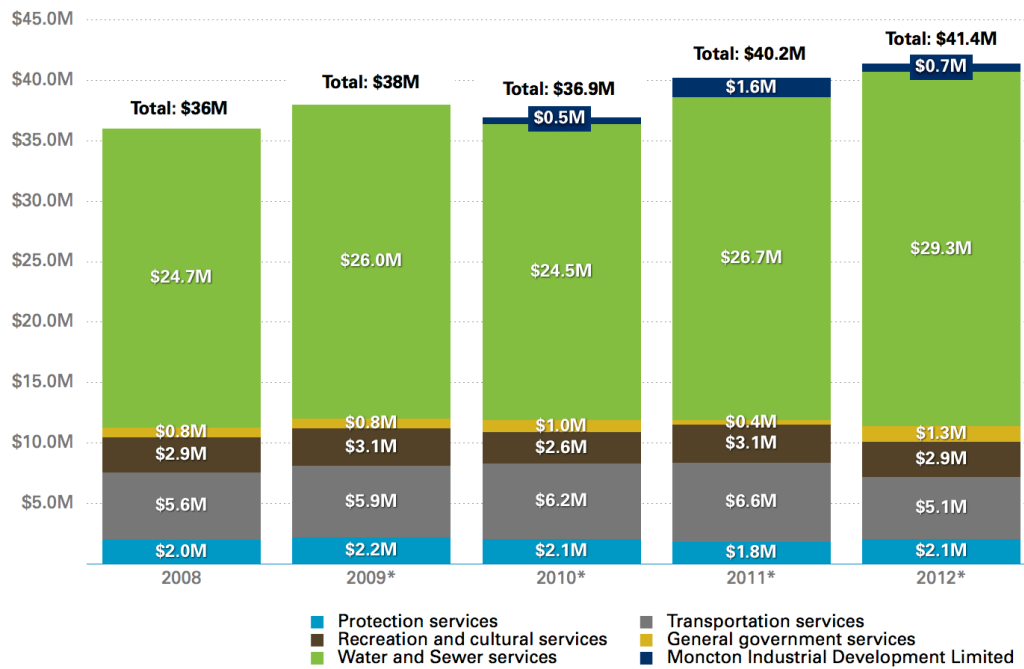


EXPENSES BY OBJECT 2010 TO 2012 (IN MILLIONS OF DOLLARS)



*Figures have been restated to be consistent with the new local reporting model changes introduced by PSAB effective for 2010 and onwards.

NON TAX REVENUE BY SOURCES 2008 TO 2012 (IN MILLIONS OF DOLLARS)

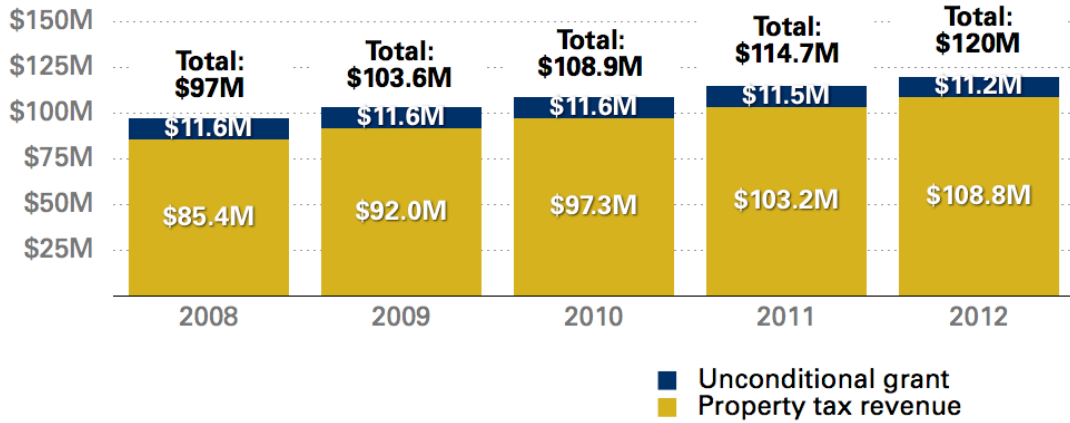


*Figures for 2009 have been restated to be consistent with the new local reporting model changes introduced by PSAB effective for 2010 and onwards.

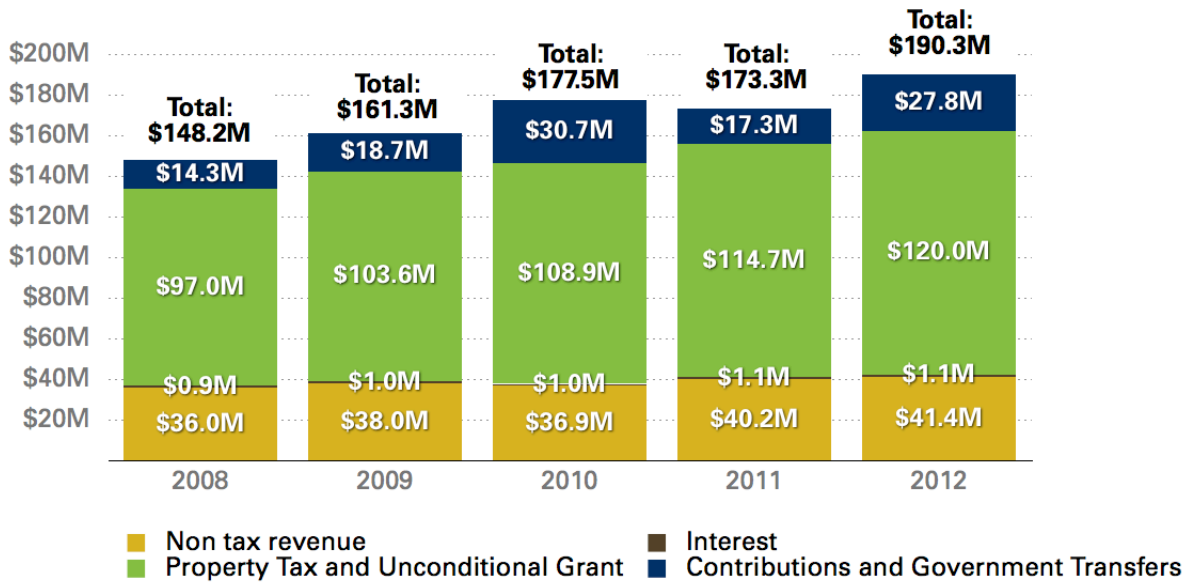
CAPITAL EXPENSES 2008 TO 2012

	2008	2009	2010 (restated)	2011 (restated)	2012
General Capital Acquisitions	\$32,857,143	\$42,336,574	\$46,555,721	\$34,554,945	\$25,450,999
Utility Capital Acquisitions	9,810,877	7,910,088	9,129,259	10,889,393	39,894,412
TOTAL GROSS CAPITAL EXPENSES	\$42,668,020	\$50,246,662	\$55,684,980	\$45,444,338	\$65,345,411
Contributions and Government Transfers					
Infrastructure program	\$2,582,028	\$4,125,963	\$8,595,523	\$2,298,185	\$51,307
Gas tax program	7,568,827	5,213,257	7,001,000	3,037,046	5,267,640
Regional Development Corporation	1,442,961	-	4,262,881	2,612,119	-
Developers		7,099,755	4,922,726	4,806,060	9,707,505
Department of Transportation	1,713,834	1,816,586	2,867,863	624,434	42,863
Department of Environment	58,871	-	-	-	-
Organizations and individuals	107,858	59,789	-	495,329	669,917
Local improvement and bank sewer recoveries	360,207	71,798	841,677	81,300	269,615
Designated highway recoveries	332,111	155,144	310,130	1,250,000	-
Department of Supply and Services	-	-	248,856	457,888	-
Canadian Heritage	175,000	125,000	189,950	200,000	1,000,000
Other government	-	-	-	-	17,699
Federal contributions - water and sewer	-	-	418,418	1,237,912	10,555,896
Moncton Industrial Development Limited	-	-	1,055,724	218,806	269,155
TOTAL CONTRIBUTIONS AND GOVERNMENT TRANSFERS	\$14,341,697	\$18,667,292	\$30,714,748	\$17,319,079	\$27,851,599
Contributions from Operating Funds					
Capital out of Operating Funding	2,728,400	2,728,400	2,658,000	4,334,000	4,734,400
TOTAL NET CAPITAL EXPENSES TO BE FUNDED BY DEBT	\$25,597,923	\$28,850,970	\$22,312,232	\$23,791,259	\$32,759,412

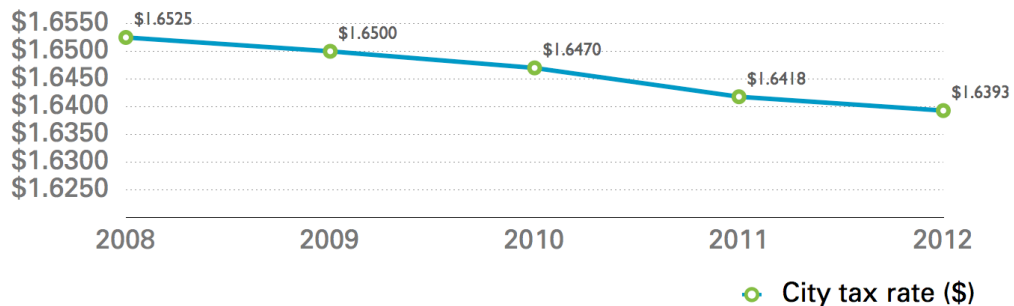
PROPERTY TAX REVENUE AND UNCONDITIONAL GRANT



TOTAL REVENUE



CITY TAX RATE (\$)



ANNUAL SURPLUS, ACCUMULATED SURPLUS, AND NET DEBT*

Annual Surplus	2010	2011	2012
General Operating Fund	\$16,178,885	\$17,660,473	\$25,671,130
General Capital Fund	9,979,241	(24,159,852)	(2,800,767)
General Operating Reserve Fund	2,266,366	(2,265,937)	608,614
Water & Sewer Operating Fund	4,597,497	7,007,339	4,895,225
Water & Sewer Capital Fund	1,826,638	2,517,589	8,509,213
General Capital Reserve Fund	2,279,123	251,982	6,100,525
Water & Sewer Operating Reserve Fund	-	400,263	58,754
Water & Sewer Capital Reserve Fund	238,668	252,552	261,543
Reserve for Land Development	57,185	63,087	(14,285)
Moncton Industrial Development Ltd.	208,082	(679,640)	(1,413,511)
Consolidated Annual Surplus	\$37,631,685	\$1,047,856	\$41,876,441
Accumulated Surplus	2010	2011	2012
General Operating Fund	\$5,735,376	\$7,566,725	\$33,237,855
General Capital Fund	245,535,541	236,453,680	233,652,913
General Operating Reserve Fund	4,002,136	1,736,199	\$2,344,813
Water & Sewer Operating Fund	3,677,871	6,136,210	11,031,435
Water & Sewer Capital Fund	135,309,231	142,375,820	150,885,033
General Capital Reserve Fund	7,777,397	7,444,409	13,544,934
Water & Sewer Operating Reserve Fund	-	400,263	459,017
Water & Sewer Capital Reserve Fund	2,658,978	2,911,530	3,173,073
Reserve for Land Development	334,701	397,788	383,503
Moncton Industrial Development Ltd.	8,508,414	9,164,877	7,751,366
Consolidated Accumulated Surplus	\$413,539,645	\$414,587,501	\$456,463,942
Net Debt	\$(138,754,549)*	\$(136,635,271)*	\$(137,648,745)

*Net Debt presented in the prior year have been reclassified to conform to the current year financial statement presentation. These reclassifications have no financial impact on previously reported Surplus.

STATISTICAL ASSESSMENT DATA

COMPOSITION

	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012
Residential					
General	\$2,994,053,722	\$3,219,328,400	\$3,424,395,300	\$3,608,676,800	\$3,816,972,600
Federal	10,202,100	10,054,600	10,543,800	10,642,900	10,778,300
Provincial	498,129,900	518,271,500	555,964,300	570,218,300	593,403,700
Total Residential	\$3,502,385,722	\$3,747,654,500	\$3,990,903,400	\$4,189,538,000	\$4,421,154,600
Non-Residential					
General	\$1,072,462,200	\$1,181,309,700	\$1,237,886,400	\$1,346,475,100	\$1,435,595,300
Federal	30,345,700	30,781,300	31,167,400	31,263,700	31,619,900
Provincial	7,812,200	8,201,800	8,184,400	17,338,500	11,820,400
Total Non-Residential	\$1,110,620,100	\$1,220,292,800	\$1,277,238,200	\$1,395,077,300	\$1,479,035,600
Total Municipal assessment base	\$4,613,005,822	\$4,967,947,300	\$5,268,141,600	\$5,584,615,300	\$5,900,190,200
Differential Municipal Tax Base	555,310,028	610,146,400	638,619,100	697,538,650	739,517,800
Adjustment for Federal Properties	(540,490)	(1,973,552)	(1,203,193)	(132,338)	-
Total Municipal Tax Base for rate	\$5,167,775,360	\$5,576,120,148	\$5,905,557,507	\$6,282,021,612	\$6,639,708,000

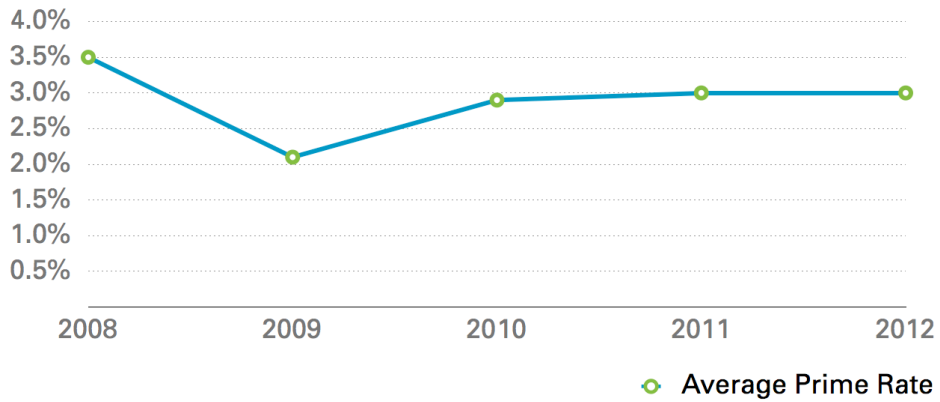
Residential	67.77%	67.21%	67.58%	66.69%	66.59%
Commercial	32.23%	32.79%	32.42%	33.31%	33.41%

TAX RATE STRUCTURE

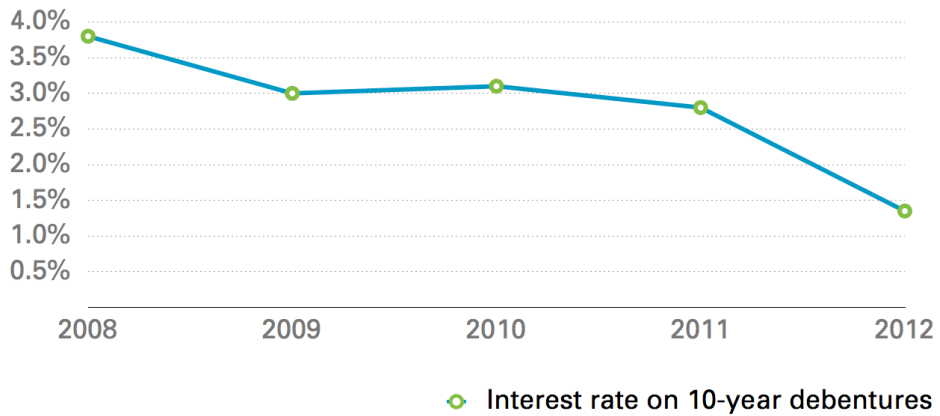
Residential					
City Tax Rate	\$1.6525	\$1.6502	\$1.6469	\$1.6418	\$1.6393
Provincial Tax Rate	1.5000	1.5000	1.4573	1.4573	1.3973
Assessment Cost	0.0194	0.0194	0.0194	0.0194	0.0194
Subtotal	\$ 3.1719	\$3.1696	\$3.1236	\$3.1185	\$3.0560
Less:					
Provincial Tax Credit	(1.5000)	(1.5000)	(1.4573)	(1.4573)	(1.3973)
Total tax bill rate	\$1.6719	\$1.6696	\$1.6663	\$1.6612	\$1.6587
Non-Residential					
City Tax Rate at 1.50	\$2.4788	\$2.4753	\$2.4704	\$2.4627	\$2.4590
Provincial Tax Rate	2.2500	2.2500	2.1860	2.1860	2.1035
Assessment Cost	0.0194	0.0194	0.0194	0.0194	0.0194
Total tax bill rate	\$ 4.7482	\$4.7447	\$4.6758	\$4.6681	\$4.5819

STATISTICAL INFORMATION

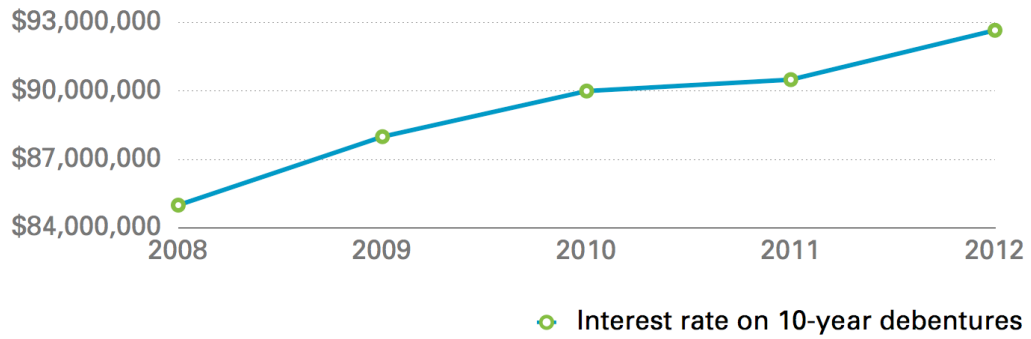
AVERAGE PRIME RATE (%)



INTEREST RATE ON 10-YEAR DEBENTURES



DEBT (GENERAL FUND) SUPPORTED BY PROPERTY TAXES (\$)

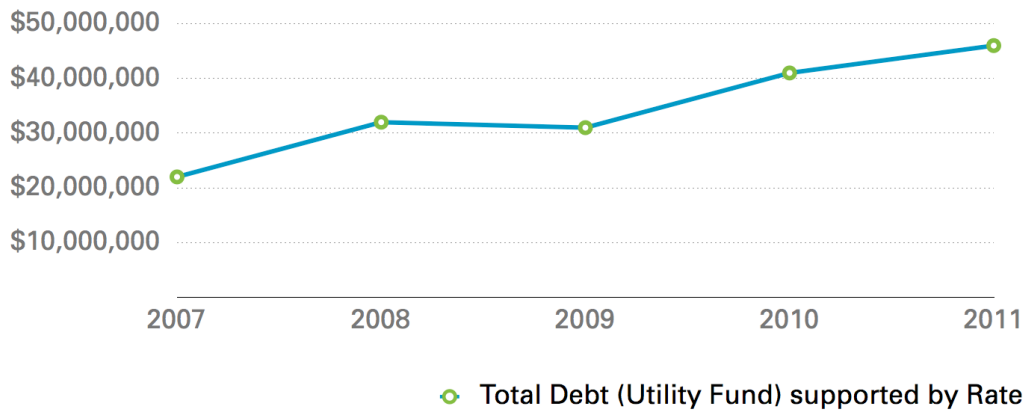


AVERAGE CAPITA DEBT BASED ON CENSUS POPULATION

	2008*	2009*	2010*	2011*	2012*
Per Capita Debt	\$1,327.47	\$1,374.81	\$1,401.06	\$1,314.23	\$1,341.50

* Based on City of Moncton's population per 2006 Census (64,128) and 2011 Census (69,074).

TOTAL DEBT (UTILITY FUND) SUPPORTED BY RATE



AVERAGE RESIDENTIAL ANNUAL WATER AND SEWER BILL

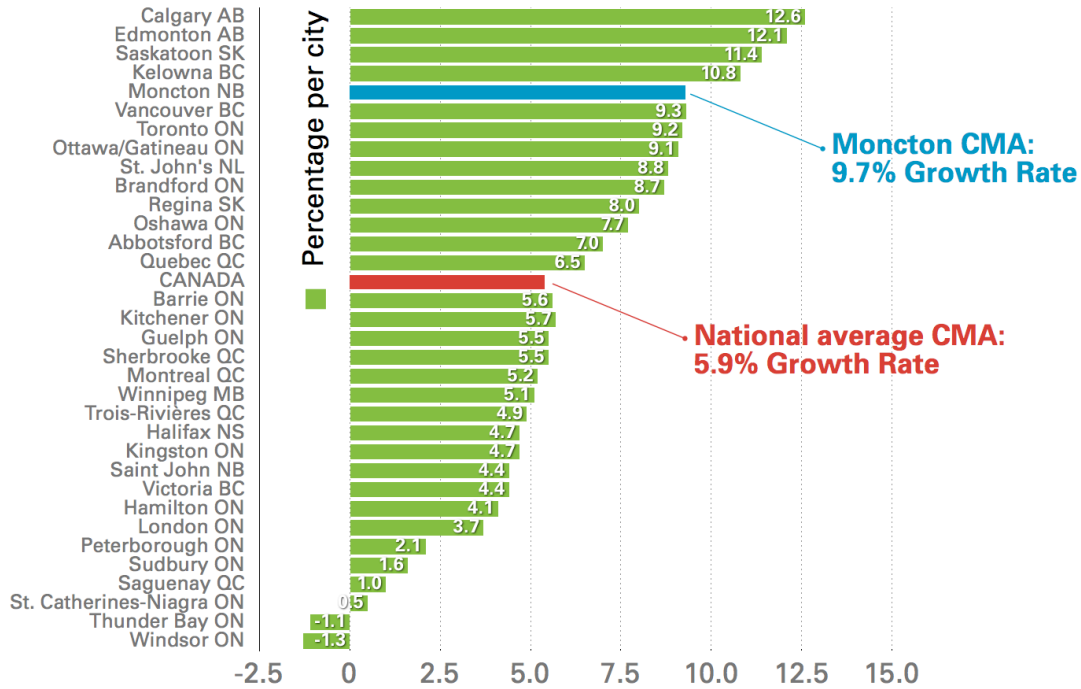
	2008*	2009*	2010*	2011*	2012*
Average Bill	\$650	\$680	\$720	\$790	\$857

*Based on annual household consumption of 272 m³

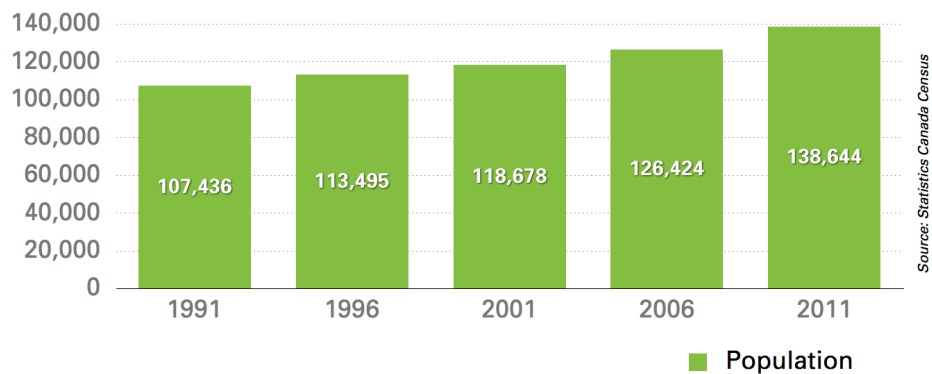
POPULATION

CMA is defined as census metropolitan areas. Statistics Canada defines them as a metropolitan area with a population of at least 100,000 people with an urban core of at least 50,000. CMA areas are different than established municipal boundaries.

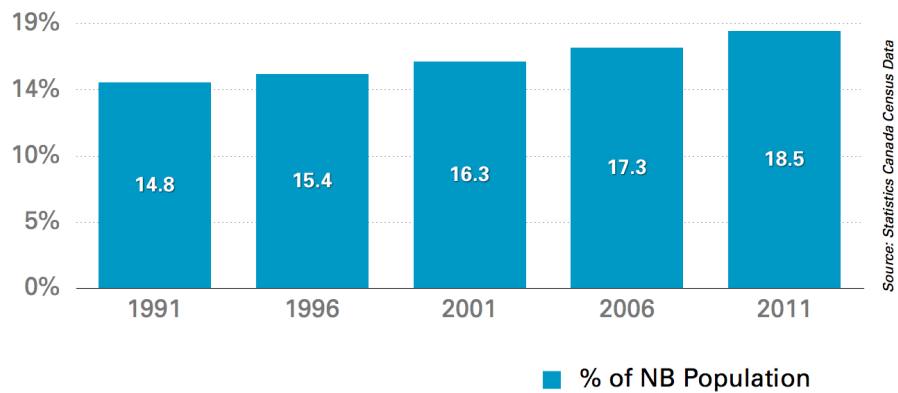
POPULATION GROWTH RATE BY CMA



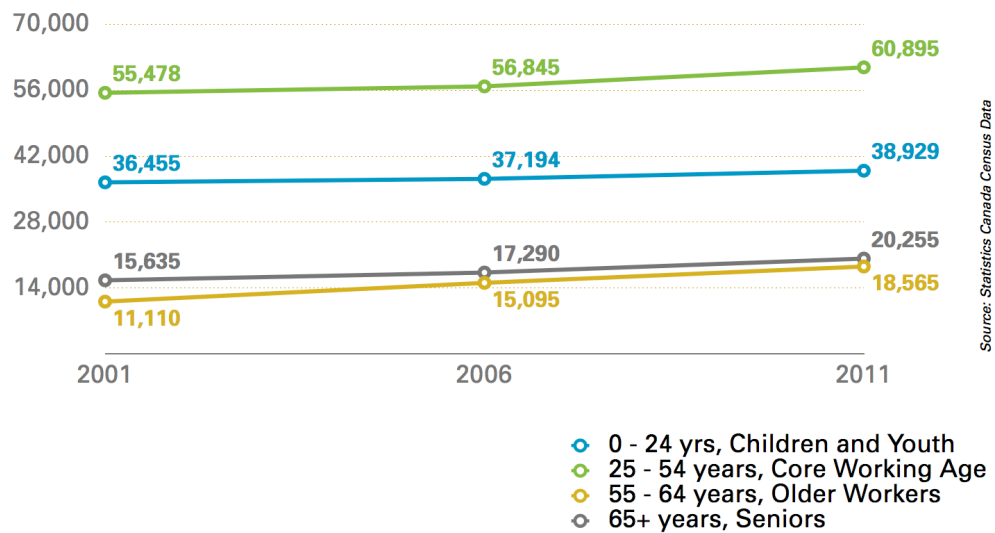
MONCTON CMA* POPULATION GROWTH



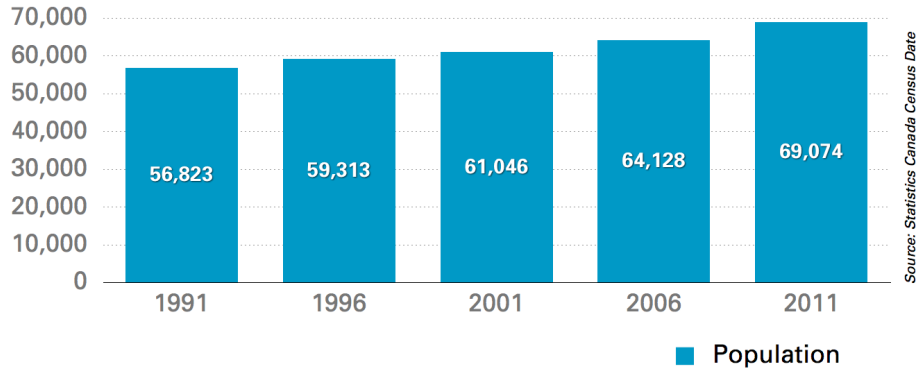
MONCTON CMA* POPULATION AS % OF N.B. POPULATION



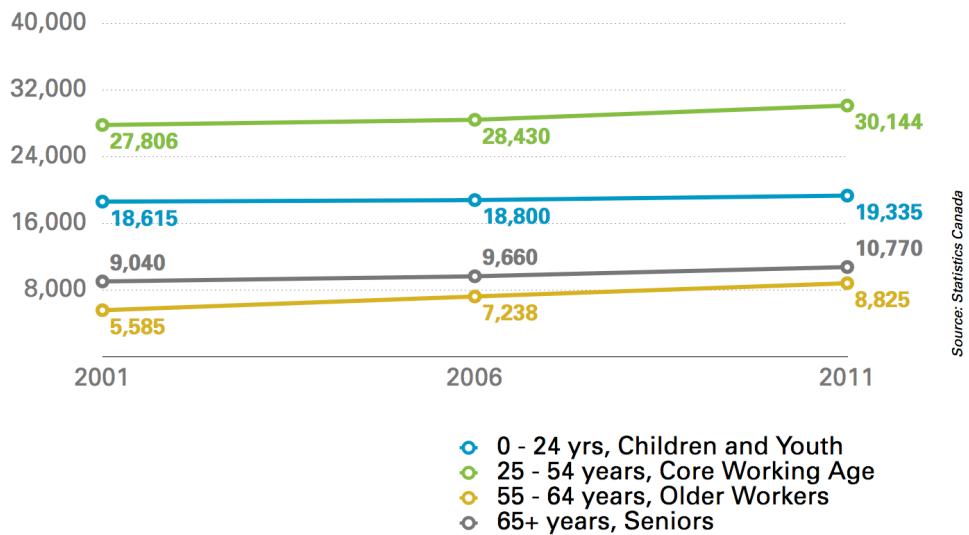
MONCTON CMA* POPULATION BY AGE



CITY OF MONCTON POPULATION

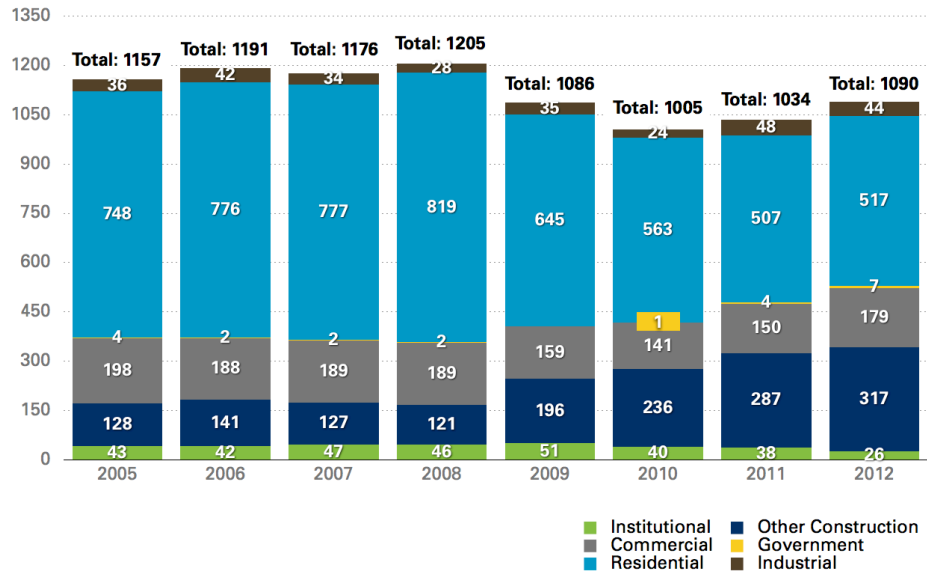


CITY OF MONCTON POPULATION BY AGE

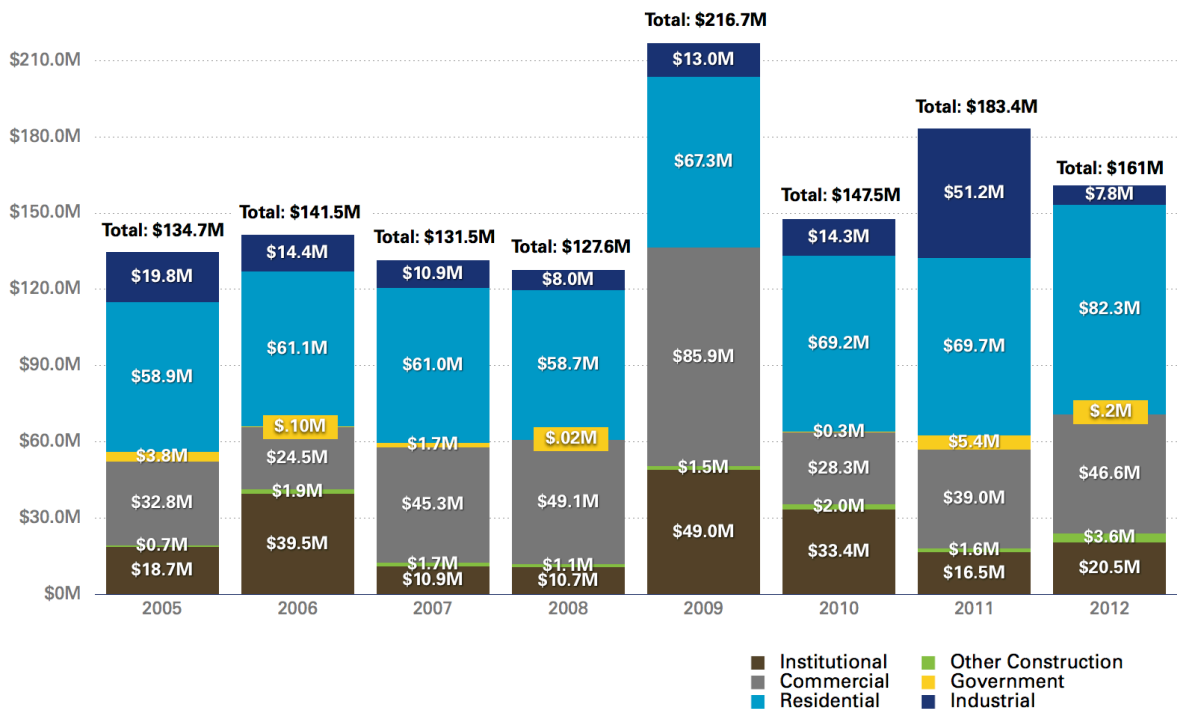


NEW CONSTRUCTION

NUMBER OF BUILDING PERMITS ISSUED

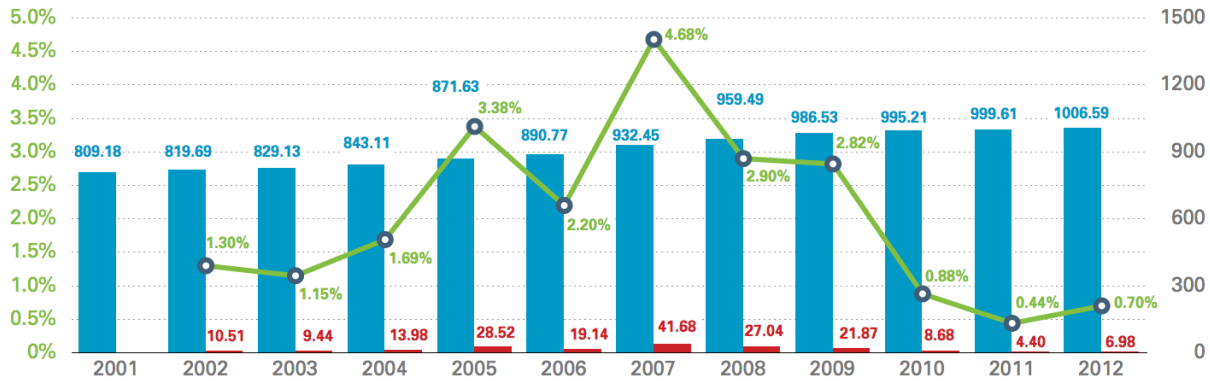


\$ VALUE BY TYPE OF BUILDING PERMIT



SERVICE GROWTH STATISTICS

STREET NETWORK ANNUAL GROWTH



5 Year Average

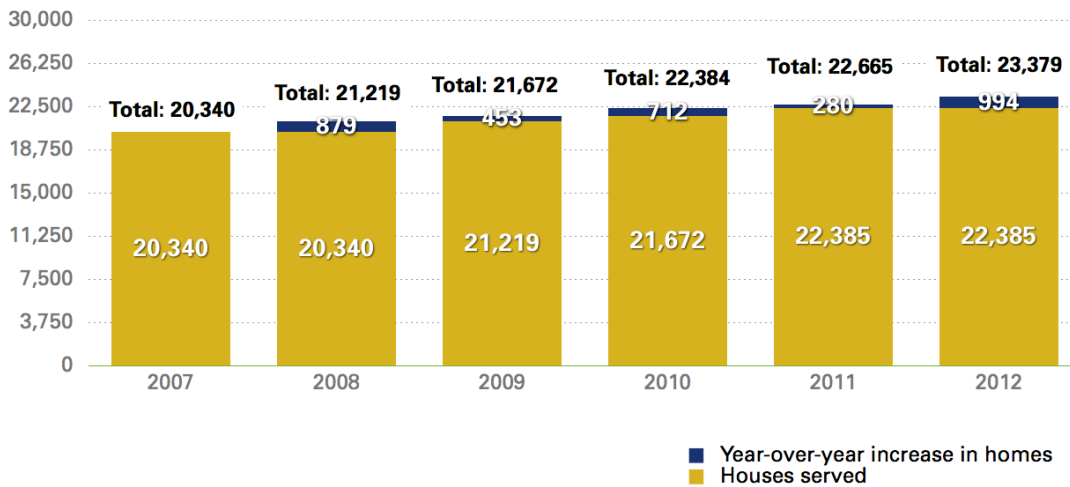
Lane-km	Total City Owned	% Growth
23.68	995.21	2.38%

- Year-over-year % increase in lane-km
- Total city owned lane-km
- Year-over-year increase in lane-km

Note: Above figures are meant to reflect only City owned rights-of-way. For all City, including Wheeler Blvd., Berry Mills and other DOT roads, add at least 100 Lane-Km.

SANITATION COLLECTION

To a large extent, the reason for the growth in both the above and below ground infrastructure is the increase in the number of homes within the City's boundaries. The table below indicates the increase in homes, year over year, for Sanitation Collection:







MONCTON